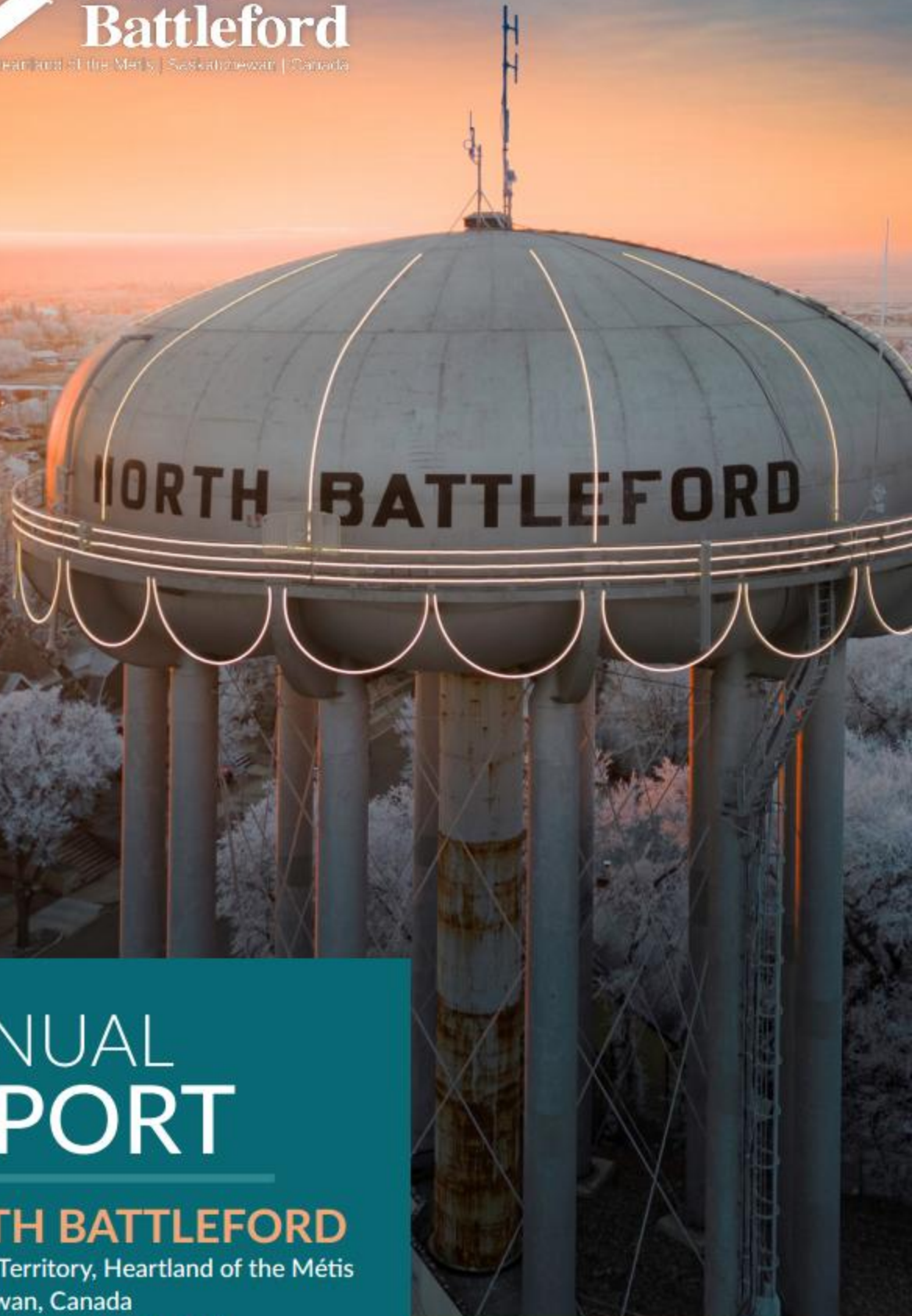




**North
Battleford**

Treaty Six Territory | Heartland of the Métis | Saskatchewan | Canada



2023

ANNUAL REPORT

NORTH BATTLEFORD

Treaty Six Territory, Heartland of the Métis
Saskatchewan, Canada
Year Ended December 31, 2023

Photo Credit: Gilbert Katerynych 2023

THE CITY OF
North Battleford
AT A GLANCE

EST. 1913



13,940

CITY POPULATION



39.6

MEDIAN
AGE



35,000

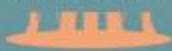
CITY-OWNED
TREES (APPROX.)

THE WATER
TOWER HOLDS



3000

METRIC TONNES
OF WATER (APPROX.)



7TH



LARGEST CITY IN THE
PROVINCE, LOCATED IN
NORTHWEST
SASKATCHEWAN

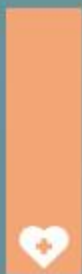
HUB FOR

9



FIRST
NATION
COMMUNITIES

TOP INDUSTRIES



24.30%

HEALTH CARE &
SOCIAL ASSISTANCE



15.90%

RETAIL
TRADE



9.30%

ACCOMMODATIONS
& FOOD SERVICES



9.20%

EDUCATIONAL
SERVICES



6.60%

CONSTRUCTION



6%

TRANSPORTATION

THRIVING RECREATIONAL DESTINATION



40 KM

TRAILS IN THE
RIVER VALLEY



500+

FREE PUBLIC
SKATING PATRONS



174,062

AQUATIC CENTRE
& FIELD HOUSE
PATRONS



10

PLAYGROUNDS



11

BALL DIAMONDS



7

SOCCER PITCHES

1

REGIONAL
AIRPORT



140

KM OF
ROADS



The 2023 Annual Report is produced by the Finance Department in collaboration with all departments, offices, and agencies of the City of North Battleford, Saskatchewan, Canada. The purpose of this report is to present to City Council, residents, and stakeholders a summary of the financial and operational activities for the year ended December 31, 2023. This document is available on our website for download and review at www.cityofnb.ca.

December 31, 2023

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MESSAGE FROM THE MAYOR



David Gillan
MAYOR OF NORTH
BATTLEFORD

It is with great pride I reflect on the past three years in office, as so much has been accomplished. The forward-thinking direction of City Council and outstanding leadership of City Administration has truly catapulted our community to new heights.

A considerable emphasis has been placed on community inclusion, including the critical need to improve accessibility in local governance. In support of inclusion, plans were finalized for a new accessible Council Chambers for members of the community wishing to occupy the office of City Council or engage in local governance. The new Council Chambers will also be equipped with enhanced audio/visual equipment, to enable improved access for viewers observing Council proceedings on television or on the City's Zoom.

Key investments were made in many areas to improve services for residents. The 98th Street rehabilitation was a necessary upgrade, as the City transitions away from the use of lead service lines. The inclusion of sidewalks in the UPAR program will also ensure investments are made each year in the interest of pedestrian safety. Funded in part by the provincial government and the Battlefords Early Childhood Intervention Program, 8 new crosswalks with lights were also installed improving safety in school zones for our children.

Upgrades completed in 2023 included the Territorial Drive intersection at Highway 4 and 100th Street and the installation of new traffic lights at the entrance to Sobeys and the Discovery CO-OP Mall. These upgrades have created safer intersections and improve the flow of traffic for both residents and visitors to our community.

Planning also began for a new development at King Hill. With guidance from a number of Indigenous Treaty 6 Elders, the City received a blessing to proceed with the planning of Tawâw Point. The group will continue to collaborate into next year along with various funding partners to design and build a large-scale tipi overlooking the river valley.

Funded by the provincial government, the development of a new Community Safety & Wellbeing Plan, slated to replace the 2014 plan in 2024, was also a significant area of focus. The new plan, will contain input from several frontline agencies and community-based organizations, will shape the roadmap for the next five years with a greater focus on prevention and less on enforcement for the betterment of the region.

Taking effect on January 1, 2024, new innovative bylaws were also adopted late in 2023 focusing on community safety: the Late Evening Alley Access Bylaw and the Protective Services Cost Recovery Bylaw provide peace officers the tools they need to be successful in crime deterrence. Council looks forward to seeing them applied in support of safety and wellbeing of residents.

With the approval of the Economic Development Strategic Plan, a great deal of importance was placed on enhancing the existing business climate while attracting new commercial entities to our city. Council looks forward to seeing the positive results of these efforts to grow our community and truly strengthen North Battleford as the gateway to Northwestern Saskatchewan.

In closing and on the behalf of City Council, we have worked very hard since 2020 to improve the inclusivity and quality of life in North Battleford and regionally. I look forward to continued growth in the year ahead as Mayor of the City of North Battleford.

NORTH BATTLEFORD CITY COUNCILLORS



Kelli Hawtin

"Asking good questions and communicating with residents is essential in meaningful community decision-making."



Thomas Ironstand

"The diversity of the community brings so many rich and colourful cultures together with the potential to learn and grow as people and as a community."



Greg Lightfoot

"With a dynamic and focused City Council, goals toward an even more beautiful and successful North Battleford will be reached."



Kent Lindgren

"Addressing the critical underlying issues our community faces is crucial to build a City that continues to serve the Northwest."



Ross MacAngus

"The relationships built within the Battlefords region help us all thrive and grow to new heights, creating a better community for all North Battleford residents."



Len Taylor

"The municipality's future depends on its Council being able to anticipate challenges and work with its citizens and all levels of government, organizations, and neighbouring communities."

MESSAGE FROM THE CITY MANAGER



Randy Patrick
CITY MANAGER

As a City, we continue to strengthen our desire to be an inclusive community. This annual report shows how the City has worked to bring the Strategic Plan to reality and it showcases the operations and services that are provided to residents and visitors.

In response to community concerns and feedback, Administration, under Council's direction, worked diligently in 2023 with property owners to clean up or rehabilitate properties in various states of disrepair. This has led to a decline in structure fires by the North Battleford Fire Department and contributed to incremental improvement in neighbourhoods across the city. The City will continue to work with property owners in 2024 to improve the health and safety of some of community's most vulnerable citizens.

The City took on a significant underground rehabilitation project with the 2023 UPAR projects at 98th Street between 11th and 15th Avenue as well as 12th Avenue from 103rd to 104th Street. I would like to personally extend my thanks to the residents of these areas for their cooperation. It can be challenging when roads, sidewalks, pipes, and other utilities are being changed out, and although there are long-term benefits, the City recognizes the inconvenience this brings to the impacted neighbourhoods.

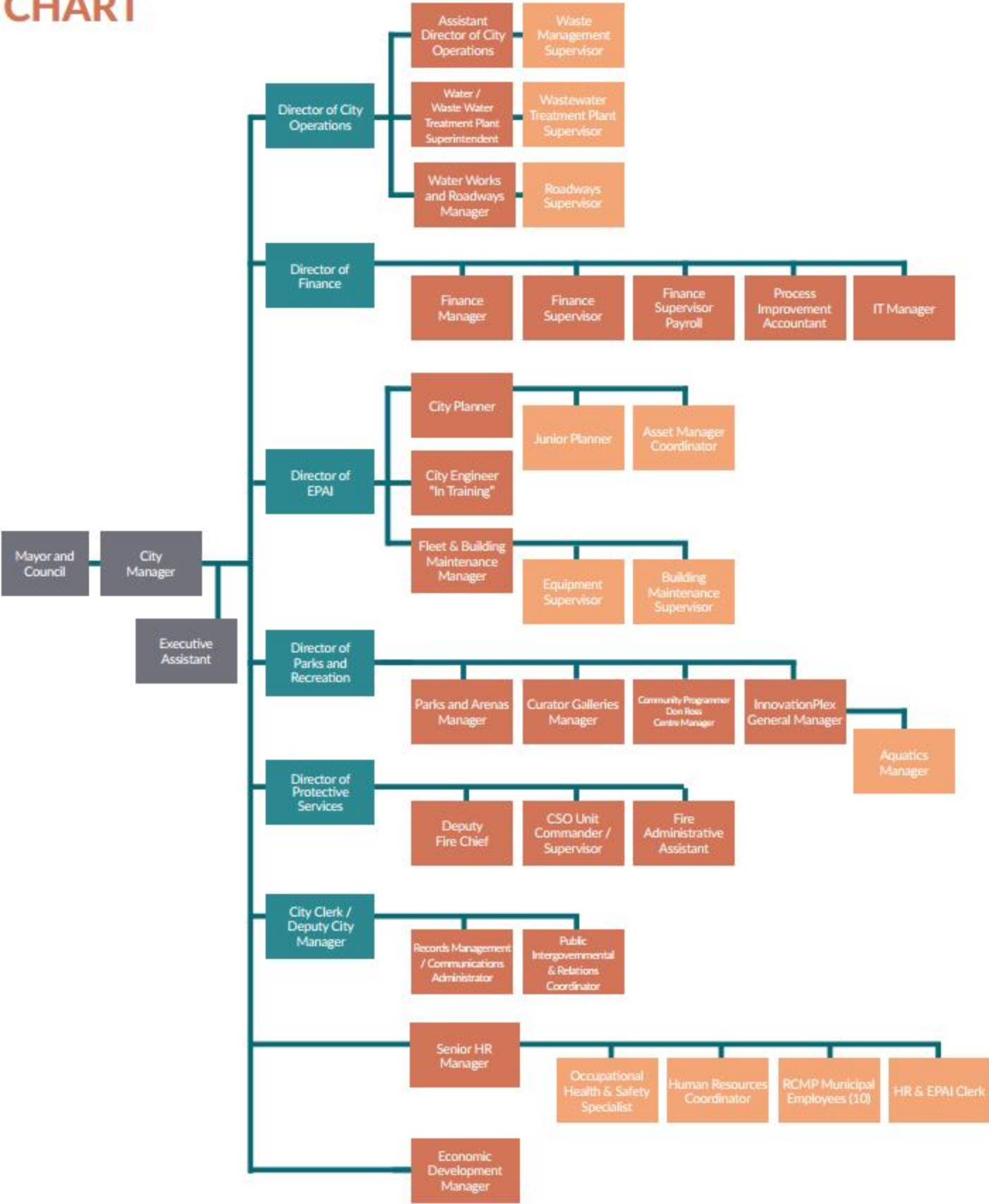


The City took on a significant underground rehabilitation project with the 2023 UPAR projects at 98th Street between 11th and 15th Avenue as well as 12th Avenue from 103rd to 104th Street. I would like to personally extend my thanks to the residents of these areas for their cooperation.

Keeping with improvements, the City introduced a new fire pumper truck to its North Battleford Fire Department fleet in early 2023. Budgeting has proved challenging for new fire apparatuses for many municipalities, and lengthy build cycles are creating a difficulty to project costs when creating capital budgets. To lessen the immediate impact on taxpayers, the City's Finance Department has been tasked with setting aside monies each year to create capital reserves over a ten-year term, incorporating the timing of large future capital purchases. This fiscal planning along with our improved asset management direction, will allow the City to develop a sustainable plan for replacement and upgrade of necessary equipment.

In closing, I want to thank Council for their guidance and support, and I especially want to thank City staff for their dedication and hard work in 2023. Because of you, we are able to give residents and visitors an outstanding community in North Battleford. I look forward to continuing working with everyone at the City as we strive to improve our city through the delivery of services to our residents.

ORGANIZATIONAL CHART



COUNCIL INITIATIVES 2023

City Council provided leadership and oversight for many important projects in 2023. Council was pleased to lead the investiture ceremonies in February and September for North Battleford city residents who were bestowed with the Queen's Platinum Jubilee Medals. These ceremonies provided Council the opportunity to publicly recognize people in our community who have made significant contributions in several different fields.



STATE OF THE CITY

The State of the City event, with an address from Mayor Gillan was held in April 2023. The State of the City event was very well attended by regional leaders and engaged community members, with plans to continue the event annually.



COMMITMENT TO INCLUSION

Continuing to demonstrate its commitment to inclusion, in 2023, City Council unveiled the permanent additions of the Treaty 6 and Métis Nation of Saskatchewan flags at both Council Chambers and at City Hall.

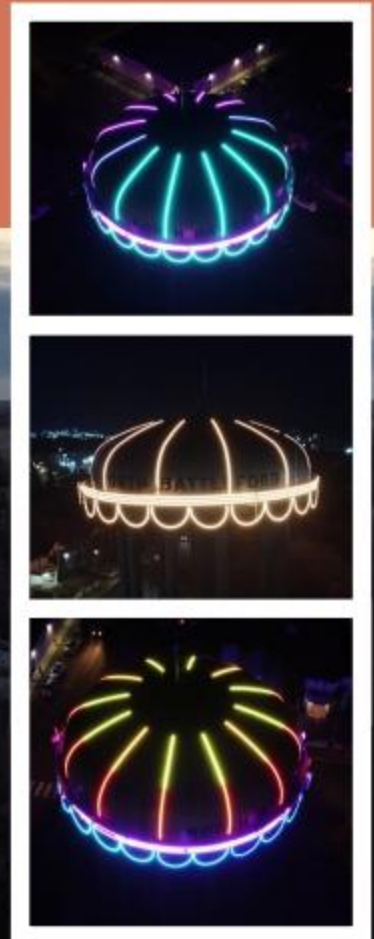


SUPPORTING OUR COMMUNITY

As part of Council's strategic plan, building on regional partnerships was a key component in 2023. Council approved the mutual aid agreement for fire services with the RM of North Battleford. This approval came shortly after Council approved the response of the North Battleford Fire Department to assist and lead with fire suppression efforts when wildfires threatened two local First Nations communities.

DECORATIVE WATER TOWER LIGHTS

Council marked an important aesthetic improvement for the community with the approval of the new LED lights to adorn the iconic North Battleford Water Tower. Together with funding partner Cenovus Energy, Council unveiled the new lights, lit in orange, at a moving ceremony to mark the National Day for Truth & Reconciliation in September 2023.



LEGISLATIVE SERVICES

- Legislatively reviewed and supported the establishment of 13 Bylaws
- Completed the implementation of 5 policies or policy amendments
- Completed 62 meeting agenda packages and sets of minutes



EXTENDED COMMUNITY SUPPORT



INVOLVEMENT OF COMMUNITY AGENCIES

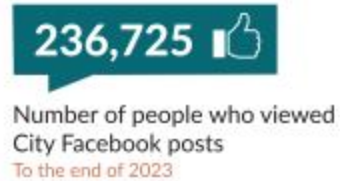
City Council continued to support non-profit organizations that provide social and community services for citizens. In 2023, the approved budget was approximately \$1.5 million in grants. Funding is awarded annually once approved by Council. Organizations may apply through a formal application process to the City.

THE CITY IS PRESENT

In 2023, City representatives attended a number of events, such as: National Indigenous History Month, the reopening of the North Truss Bridge at Finlayson Island, commemorations for the National Day for Truth & Reconciliation, and the Federation of Sovereign Indigenous Nations (FSIN) Spring Assembly, which was held in North Battleford.



CITY CONNECTIONS



LOCAL GROUP SUPPORT



NEW CITY WEBSITE

Administration took on significant upgrades and overhauling the City's official website in 2023. The new site is more user-friendly and provides easier access to navigate and improved accessibility for those with visual impairments.



FIGHTING WILD FIRES IN NEIGHBOURING COMMUNITIES

The North Battleford Fire Department assisted for 4 days with personnel and fire apparatuses to control and suppress wildfires in the Moosomin First Nation and Saulteaux First Nation areas. No homes were reported as lost and no injuries were incurred.



COMMUNITY BBQS

The City held two free community BBQs at Connaught School yard and at Kinsmen Park playground. The main intention of these BBQs was to meet your neighbourhood to increase safety in the community, and to build a greater sense of community in North Battleford. The City provided food and set up games to add to the event.



TOYS FOR TICKETS

The Toys for Tickets campaign was introduced for the first time in the City. Anyone receiving parking tickets for a designated period of time in December was able to attend City Hall to either pay their ticket, or to donate a new toy valued at the same amount as the ticket. In total, more than \$1,940 in new toys was donated to the Battlefords Interval House for Christmas hampers as a result of the Toys for Tickets campaign.



COMMUNITY RENEWAL

UNDERGROUND PIPELINE AND ASPHALT REPLACEMENT (UPAR)

The 2023 Underground Pipeline and Asphalt Replacement Program (UPAR) consisted of:

- Upgrades to waterline, road and sidewalk replacement on 12th Avenue between the lane behind the Innovation Credit Union and 104th Street.
- Waterline, sanitary sewer line, water and sewer services, sidewalk, curb & gutter and road replacements on 98th Street from the railway line to 15th Avenue.

In total, 808 meters of potable water main, 663 meters of sanitary sewer main, and 3,400 meters of sidewalks were renewed. The total UPAR amount spent in 2023 was approximately \$5.5 million.

ELECTRONIC METERS UPGRADE PROJECT

A total of 5299 electronic water meters have been installed as of December 2023. The project continued with the launch of an online customer portal. The customer portal provides residents with the opportunity to monitor their water usage and to set alerts for water consumption. If the consumption exceeds the alert threshold, the resident will receive an alert by email or text message. These alerts are a great way to assist with water conservation through early leak detection, or by providing a reminder to turn off the property's irrigation system, tap, or outdoor sprinkler.



SMART WATER METERS



In 2023, the City filled 2,307 potholes, equivalent to 277 tonnes of asphalt.



Thank you to our City snow removal crews for their tireless efforts as we got our first bit of winter over the last week.

SIGNIFICANT INVESTMENTS MADE BY THE CITY

2023 was a busy year for capital investment. The following were some larger projects for the year:

- Purchase of a fire pumper truck, Engine 22
- Purchase and installation of a salt tent for roadways
- Installation of an ice plant condenser at the Access Communications Centre
- Reconstruction of Wearing Road
- Council Chambers renovations
- Upgrades to Battleford Road and the Hwy 16 bypass
- Water Tower decorative lights were installed and lit up for the first time for the National Day for Truth & Reconciliation
- Battlefords CO-OP Aquatic Centre partial roof replacement



COMMUNITY WELLBEING

GANG TASK FORCE

In 2023, the Battlefords RCMP Gang Task Force continued to target violent and prolific offenders, individuals involved in the drug trade, persons in possession of illegal firearms, and those known to participate in gang activity. The Gang Task Force completed several proactive investigations, disrupting and dismantling criminal activity in North Battleford.

Based on the outcomes and proactive initiatives, the Battlefords RCMP Gang Task Force Unit has made a very public statement about the enforcement surrounding drug trafficking, gang activity, and violent offenses in the area, which serves to provide a safer community for the residents of North Battleford.

2023 RESULTS OF THE GANG TASK FORCE



- 60 persons charged
- Recovered: 20 stolen vehicles, 18 firearms and 24 miscellaneous weapons
- 12 search warrants seizing cocaine, methamphetamine, other illicit drugs and cutting agents
- Recovered over \$15,000 in cash
- Proactive Investigations
- Assisted RCMP Major Crime Unit
- Assisted RCMP General Duty members

COMMUNITY SAFETY OFFICERS IN THE CITY

The Community Safety Officer (CSO) Program plays a crucial role in the city to ensure the safety and security of our community. Comprised of dedicated personnel, including a Unit Commander, five Community Safety Officers, and one Administrative Assistant. In 2023, the CSO responded to approximately 18,400 calls for service, including items such as property orders, parking and traffic safety tickets, investigations for minor thefts, and foot patrols in the downtown core. The department is fully certified in defensive tactics through the Saskatchewan Police College, and all CSO members have recently been recertified in the Use of Force.

The Community Safety Officers also participate in a number of public relations and community initiatives, such as: a texting and driving campaign, presentations to local elementary schools, and emergency response training for high schools. The Community Safety Officers and Battlefords Citizens on Patrol also work together during group patrols to target specific initiatives - impaired driving campaigns, recovery of stolen goods, and more. The Community Safety Officers in North Battleford also work closely with Battlefords RCMP to assist on several initiatives, including active scene security, impaired driving blitzes, and investigation of inactive thefts of under \$5,000. Members of the City's CSO Department are not only able to carry out enforcement under the City's Bylaws, but as peace officers, they are also able to uphold and enforce 13 different Provincial and Federal Statutes and Acts.

The CSOs has been involved with the expansion of services, including the provision of wellness clinics and support for the Rapid Access to Addictions Medicine clinic, underscoring the Department's commitment to holistic community well-being, and exploration of initiatives, such as graffiti removal, to further enhance the aesthetic appeal and overall safety of our city.



FIRE SAFETY IN THE CITY

The City of North Battleford is proud to be served by a dedicated and highly skilled composite fire department. The team is comprised of the Director of Protective Services, a Deputy Chief, four Captains, eight full-time firefighters, and nine paid on-call firefighters. This diverse and committed group works tirelessly to ensure the safety and well-being of our community.



In 2023, the City acquired a state-of-the-art fire engine, further strengthening the Department's emergency response capabilities. This new engine, pumps 200 gallons per minute more than its predecessor and was welcomed in March 2023. The traditional "pushing-in ceremony" at the fire hall was a memorable event, with City Council members participating in the celebration. The engine was blessed by members of our First Nations, adding a spiritual and cultural dimension to the occasion, and a piper provided a solemn and dignified musical backdrop.

The NBFD demonstrated exemplary leadership and coordination during the wildfires in the Saulteaux and Moosomin First Nations in early May 2023. Taking command of the situation, our Department's swift and strategic actions led to a successful outcome, with no casualties or structural losses. This achievement underscores the Department's commitment to protecting not only our city but also our neighboring communities. This was also demonstrated with the implementation of a Regional Emergency Management Plan in 2023.

The Fire Department continues to engage community members, particularly our youth, to create awareness

about fire prevention. Through school programs, community workshops, and public demonstrations, we strive to instill the principles of fire prevention and safety in every resident. These efforts are integral to our overarching goal of enhancing and supporting community safety and well-being.

UTILITY SERVICES

The Water and Wastewater Treatment Plants run continuously throughout the year and are closely monitored by staff and a remote monitoring system. In 2023:

- 1,710,264 cubic meters of raw sewage was treated
- 10,416 metric tonnes of construction waste was diverted through recycling
- Lystek produced 4,001 cubic meters of bio-solids into fertilizer
- 1,597,529 cubic meters of water was treated
- 8,878 metric tonnes of waste was received at the Waste Management Facility
- 550 metric tonnes of household waste was diverted from the City's Waste Management Facility through recycling, adding to the facility's lifespan





“

This is an amazing development. We've been working on it for some time. We're very proud today to be joining Chief Benson, and all of Red Pheasant in celebrating this development. - Mayor David Gillan

COMMUNITY STABILITY

ECONOMIC DEVELOPMENT

In October 2023, City leadership and provincial cabinet ministers, including the Premier, took part in an announcement to unveil the plans for the former SLGA location on 101st Street. The building will become an extension of the Battlefords RCMP Detachment. In addition to accommodating the new Crime Reduction Team in North Battleford, the building will act as a training hub for police and civilian RCMP members from all over northern Saskatchewan, bringing economic growth to the community.

A key initiative for the Economic Development Department in 2023 was the conception of a strategic plan, presented to and approved by City Council. The plan will serve as a roadmap to stimulating economic growth, working with developers, business owners, different levels of government, and key stakeholders to collaborate on initiatives aimed at growing the City's tax base and creating sustainability opportunities for the betterment of the region.





ECONOMIC COLLABORATION

RED PHEASANT COMMERCIAL SITE

The City's Economic Development Department continues to actively collaborate with developers, senior governments and interested parties to drive economic growth. A key proposed project is Red Pheasant's 17-bay commercial site featuring potential spaces for many new businesses. These new businesses will enhance services for residents, attract more economic events, and expand the City's property tax base. A larger tax base helps distribute service costs more equitably and boosts the City's long-term sustainability.

ECONOMIC EVENTS IN THE CITY

In 2023, several large-scale events took place in the city, drawing attendees from across Saskatchewan and Western Canada. Twin Rivers Curling Club hosted the CurlSask Provincial Mixed Curling Championship in March 2023, the Federation of Sovereign Indigenous Nations Spring Assembly took place in June 2023 bringing in approximately 300 Indigenous leaders, and the hottest tickets in town, with near-sell out crowds well into spring, were the Canterra Cup-winning Battlefords North Stars.

The Economic Development Manager marked a full year in 2023 in the position, participating as guest speaker at the Battlefords & District Chamber of Commerce 117th Annual Chair's Luncheon and presenting to Indigenous Economic Development peers to discuss partnerships and opportunities in the city. The Economic Development Manager also works directly with the Planning Department on land sales, urban reserve servicing agreements, and a part-time staff member of the regional destination marketing organization, Destination Battlefords.



PARKS & RECREATION

The City's Parks & Recreation Department had a very active year in 2023, with programming as the major focus of the department. All programs were very well attended and received by the public.

DON ROSS COMMUNITY CENTRE, OUTDOOR RECREATION & ARENAS



Programming and facility rentals rebounded in 2023 to reach pre-pandemic activity and attendance levels.

- Many activities and courses were offered, such as free skating, babysitting courses, a science fair, a career fair, a wrestling show, pickleball, and many more events.

INNOVATIONPLEX

- 1,306 people participated in swimming lessons at the Battlefords CO-OP Aquatic Centre.
- 122 people took leadership courses in aquatic life-saving skills
- Over 4,188 hours were booked for birthday parties within the InnovationPlex facilities.
- The Twinkle Tour wrap up events took place at the InnovationPlex with games and inflatables for the family.



2023 FACILITY ATTENDANCE

123,356
Access Communications Centre

99,768
Battlefords CO-OP Aquatic Centre

46,872
Don Ross Arena

19,517
Don Ross Community Centre

7,556
Galleries

74,294
NationsWEST Field House



Photo Credit: Diego Roa

GALLERIES

Both The Chapel Gallery and The Allen Sapp Gallery were very busy both on-site and in the community. Staffing recruitment challenges caused programming delays throughout the year.

- Tourism to the galleries increased, with visitors from all over Canada and beyond. Some international visitors came from USA, England, Scotland, Germany, and China.
- A major community project named "Place of Reflection" was completed by Lyndon Tootoosis and can be found on the Don Ross Hillside.



PARKS & CEMETERIES

- A new picnic shelter was installed near the Natural Play Space area in Centennial Park.
- Baseball dugouts were painted red to reflect NB baseball and softball colours.
- A new swing set was installed at the Don Ross Centre playground.
- Outdoor security cameras were installed at Centennial and Kinsmen Park Splash Pads.
- Six outdoor rinks were constructed, installed, and maintained by Parks staff.
- A total of 34 trees on 98th Street were removed, with new trees planted, as part of the 2023 UPAR project.
- Another 95 trees were removed over the season, with 70 new trees replanted – 40 in the Buffer Strip.
- In mid-2023, the Cemeteries Bylaw was re-established by Council with the rates set to "Full-Recovery".
- A new Columbarium was installed at City Cemetery.



CANADA DAY ACTIVITIES

Celebrations for Canada Day, a first in many years, occurred on July 1st. Free activities for all ages included, entertainment, crafts, live music, fireworks, tipi teachings, and a BBQ. Beautiful weather helped make the day a huge success with almost 2000 people in attendance throughout the entire day's events.

Photo Credit: Diego Roa



Government Finance Officers Association

Canadian Award for Financial Reporting

Presented to

**City of North Battleford
Saskatchewan**

For its Annual
Financial Report
for the Year Ended

December 31, 2022

Christopher P. Morill

Executive Director/CEO

AWARD FOR FINANCIAL REPORTING

For the 4th consecutive year, the City of North Battleford has been awarded The Canadian Award for Financial Reporting by the Government Finance Officers Association of the United States and Canada (GFOA), for the City's 2022 financial reporting practices.

This honour is awarded annually and is judged by a panel of Canadian Review Committee Members, scoring recipients based on high quality financial reports and standards which measure and value transparency and full disclosure to citizens. The goal is to clearly communicate the City's financial and non-financial information.

FINANCIAL STATEMENT DISCUSSION & ANALYSIS

For the Year Ended December 31, 2023

DIRECTOR OF FINANCE INTRODUCTION

On behalf of the City's Finance Department, I am pleased to present the 2023 Annual Report which includes the City's overview, achievements, Audited Consolidated Financial Statements, and accompanying discussion and analysis for the City of North Battleford.

The management of the City of North Battleford is responsible for the integrity, objectivity and accuracy of the financial information in the consolidated financial statements. The City's Consolidated Financial Statements have been prepared in accordance with Canadian Public Sector Accounting Standards as recommended by the Chartered Professional Accountants of Canada. The Consolidated Financial Statements have been audited by BDO Canada LLP. The statements include divisions of City business, facilities, operating entities, and other entities which are either owned or controlled by the City of North Battleford.

Following the pandemic and a return to normal activities, the economy brought an unforeseen and unavoidable significant challenge: inflation. As is the case with many other businesses, industries, and municipalities, the City was forced to rethink their spending practices and to determine ways to deliver proposed services to citizens. Administration had to ensure that resources were used to their full potential and to adapt to the high inflationary rates, construction, and machinery indexes without creating a substantially higher impact to citizens.

The City is facing significant challenges for many years to come with the recondition and upgrade of its buildings and infrastructure. Some facilities need to be brought up to new codes and standards, others require accessibility functionality, and the City continues to plan for upgrades to its underground piping and resurfacing of its roads. With reduced levels of grants, Administration and Elected Officials have been working on creating strong relationships with our neighbourhood communities to ensure the City can continue to grow and adapt.

I would like to extend my sincere thanks to the City's Finance Department for their hard work and dedication, and to all Departments for their contributions which had made it possible to produce this important document outlining our City's current landscape and financial position.

Respectfully submitted,



Margarita Pena, CPA
DIRECTOR OF FINANCE

August 27, 2024



As is the case with many other businesses, industries, and municipalities, the City was forced to rethink their spending practices and to determine ways to deliver proposed services to citizens.

DEPARTMENT COSTS PER RESIDENT

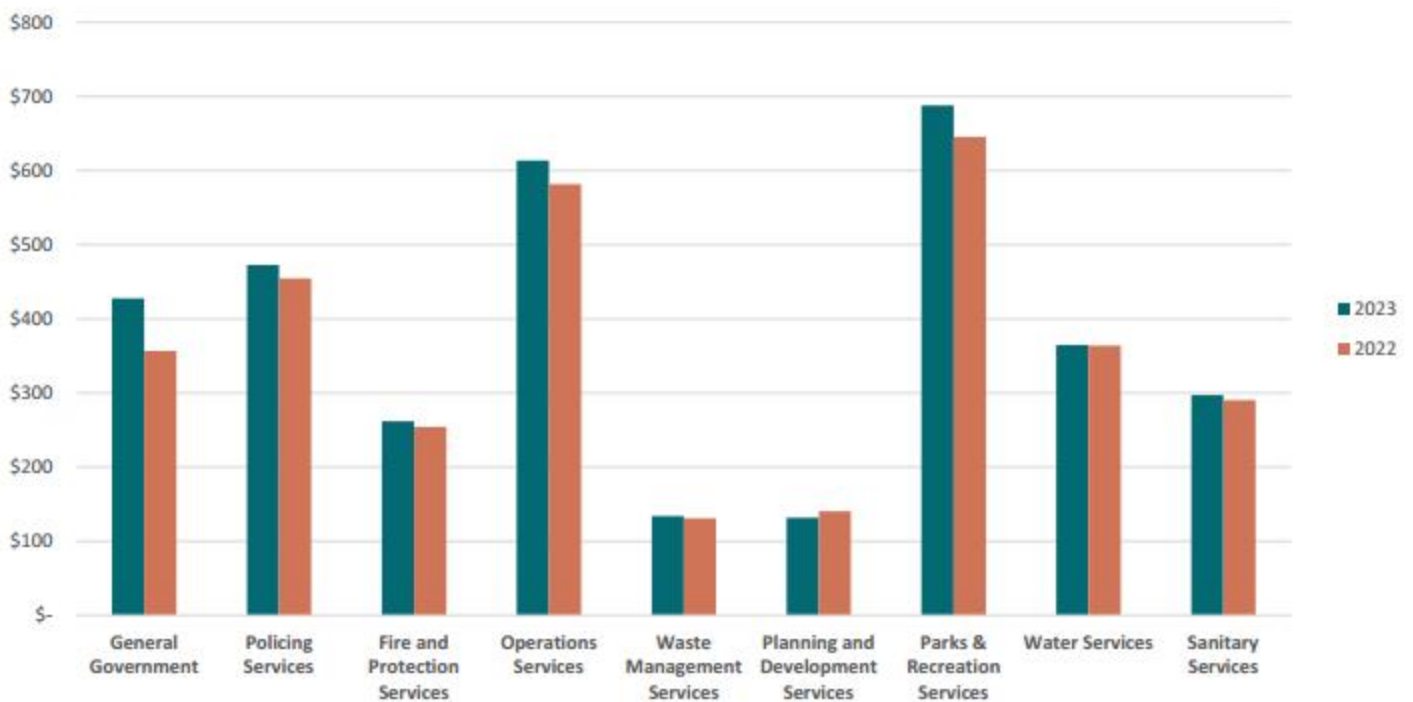
For the Year Ended December 31, 2023

Department Costs Per Resident measures each City department's individual cost per resident living in the City. The year-over-year change in total cost per resident went from \$3,218.33 in 2022 to \$3,390.75 in 2023, an 5.36% increase. The cost of City wages and benefits for all residents in 2022 was \$1,076.30 compared to \$1,133.33 in 2023, a 5.3% increase.

TABLE 1.0 - DEPARTMENT COSTS PER RESIDENT

| DEPARTMENT | POPULATION | DEPARTMENT COSTS | PER RESIDENT | WAGES & BENEFITS | PER RESIDENT |
|-----------------------------------|------------|------------------|--------------|------------------|--------------|
| General Government Services | 13,940 | \$ 5,960,261 | \$ 427.57 | \$ 2,815,822 | \$ 202.00 |
| Policing Services | 13,940 | \$ 6,588,560 | \$ 472.64 | \$ 552,055 | \$ 39.60 |
| Fire and Protection Services | 13,940 | \$ 3,649,660 | \$ 261.81 | \$ 2,719,501 | \$ 195.09 |
| Operations Services | 13,940 | \$ 8,619,654 | \$ 613.68 | \$ 1,691,311 | \$ 121.33 |
| Waste Management Services | 13,940 | \$ 1,867,696 | \$ 133.98 | \$ 620,849 | \$ 44.54 |
| Planning and Development Services | 13,940 | \$ 1,833,919 | \$ 131.56 | \$ 852,848 | \$ 61.18 |
| Parks & Recreation Services | 13,940 | \$ 9,587,021 | \$ 687.73 | \$ 3,728,348 | \$ 267.46 |
| Water Services | 13,940 | \$ 5,081,824 | \$ 364.55 | \$ 1,657,289 | \$ 118.89 |
| Sanitary Sewer Services | 13,940 | \$ 4,143,485 | \$ 297.24 | \$ 1,160,541 | \$ 83.25 |

TABLE 2.0 - DEPARTMENT COSTS PER RESIDENT



STATEMENT OF OPERATIONS

For the Year Ended December 31, 2023

A summarized Statement of Operations (Statement 2) for the past five years is reflected in Table 3.0 below. Compared to last year, both Revenues (4%) and Expenses (6%) have increased. This year's total surplus decreased 14%. Taking a long-term view, compared to five years ago overall, revenues and expenses are up 15.36% and 20.86% respectively. The five-year percentage values have experienced a change due to a calculation made to reflect a better comparative between years.

TABLE 3.0 - FIVE YEAR STATEMENT OF OPERATIONS

| | 2023 | 2022 | 2021 | 2020 | 2019 | CHANGE |
|-------------------------|---------------|---------------|---------------|---------------|---------------|----------|
| Total Revenues | \$ 50,255,190 | \$ 48,096,546 | \$ 52,032,017 | \$ 45,247,841 | \$ 43,562,897 | 15.36% |
| Total Expenses | \$ 47,332,080 | \$ 44,639,014 | \$ 41,355,367 | \$ 38,117,778 | \$ 39,109,676 | 20.86% |
| Total Surplus (Deficit) | \$ 2,923,110 | \$ 3,457,532 | \$ 10,676,650 | \$ 7,130,063 | \$ 4,453,221 | (32.90%) |

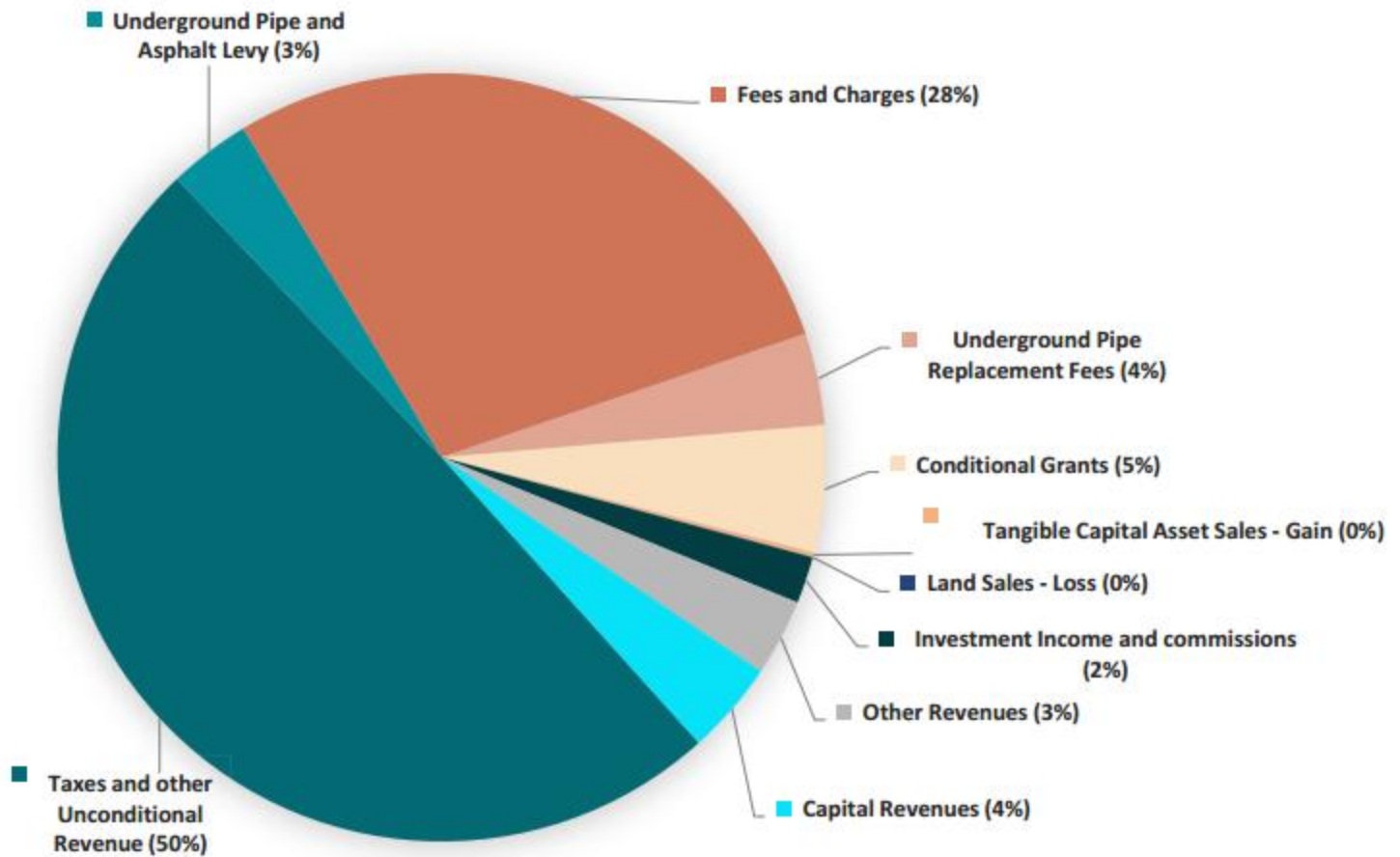


REVENUES

For the Year Ended December 31, 2023

The City has two primary sources of revenue that are prevalent from other revenue intakes. The first one is taxes and other unconditional revenue, which comprises 50% of all revenue. The second largest revenue stream is fees and charges at 28%. Combined, these revenue streams equal 78% of the overall City revenue. Examples of Fees and Charges include entry fees at the Aquatic Centre, water and sanitary sewer charges, and landfill entry fees.

TABLE 4.0 - 2023 SUMMARY OF REVENUES



REVENUE COMPARISON

In 2023, the City strongly positioned itself to recover from the negative economic impacts of the pandemic. Revenues for fees and charges are now comparable to pre-pandemic values. The five-year comparison shows growing values year-by-year except for the sale of tangible capital and land. The City's overall revenues in 2023 are \$50,255,190 compared to \$48,096,545 in 2022.

TABLE 5.0 - FIVE YEAR SUMMARY OF REVENUES

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Taxes and other Unconditional Revenue (50%) | \$ 24,919,312 | \$ 23,369,013 | \$ 22,712,743 | \$ 23,363,611 | \$ 21,677,473 |
| Underground Pipe and Asphalt Levy (3%) | \$ 1,740,353 | \$ 1,496,321 | \$ 1,487,077 | \$ 1,483,078 | \$ 1,469,383 |
| Fees and Charges (28%) | \$ 14,288,916 | \$ 13,866,444 | \$ 13,081,637 | \$ 11,993,753 | \$ 13,275,359 |
| Underground Pipe Replacement Fees (4%) | \$ 1,942,423 | \$ 1,947,091 | \$ 1,954,440 | \$ 1,963,622 | \$ 1,948,919 |
| Conditional Grants (5%) | \$ 2,680,644 | \$ 1,997,996 | \$ 1,480,916 | \$ 1,699,489 | \$ 1,356,436 |
| Tangible Capital Asset Sales - Gain (0%) | \$ 98,119 | \$ 11,999 | \$ 35,099 | \$ 14,812 | \$ 82,150 |
| Land Sales - Loss (0%) | \$ (7,383) | \$ (3,889) | \$ 1,001,251 | \$ 246,817 | \$ 153,841 |
| Investment Income and commissions (2%) | \$ 991,715 | \$ 563,455 | \$ 540,752 | \$ 521,897 | \$ 505,615 |
| Other Revenues (3%) | \$ 1,622,167 | \$ 1,593,611 | \$ 1,718,756 | \$ 1,457,512 | \$ 1,351,057 |
| Capital Revenues (4%) | \$ 1,978,924 | \$ 3,254,505 | \$ 8,019,346 | \$ 2,473,250 | \$ 1,742,664 |
| Total | \$ 50,255,190 | \$ 48,096,546 | \$ 52,032,017 | \$ 42,744,591 | \$ 41,820,233 |

TAXABLE ASSESSMENT AND PROPERTY TAXATION

For the Year Ended December 31, 2023

TABLE 6.0 - FIVE YEAR SUMMARY OF PROPERTY TAXES

| 5 YEAR MILL RATES | 2023 | 2022 | 2021 | 2020 | 2019 |
|---|------------------|-----------------|------------------|------------------|------------------|
| Taxable Assessment | \$ 1,156,165,213 | \$1,158,144,148 | \$ 1,157,893,365 | \$ 1,159,073,850 | \$ 1,139,951,220 |
| Mill Rates | | | | | |
| Uniform Mill Rate | 17.111 | 15.653 | 14.752 | 13.893 | 13.488 |
| MUNICIPAL FACTOR | | | | | |
| Residential | 0.3620 | 0.3731 | 0.3790 | 0.3982 | 0.3982 |
| Condominium | 0.3620 | 0.3731 | 0.3790 | 0.3982 | 0.3982 |
| Condo Parking/Garage | 0.3620 | 0.3731 | 0.3790 | 0.3982 | 0.3982 |
| Vacant Residential Land | 0.6200 | 0.6400 | 1.5900 | 1.5282 | 1.5282 |
| Agriculture | 1.0800 | 1.1000 | 1.3870 | 1.8110 | 1.8110 |
| Multi-Family | 1.0100 | 1.0780 | 0.9999 | 1.1316 | 1.1316 |
| Personal Care Home | 1.0100 | 1.0780 | 0.9999 | | |
| Elevators | 1.4100 | 1.4633 | 1.4784 | 1.3753 | 1.3753 |
| Pipelines & Railways | 0.5130 | 0.5230 | 0.5230 | 1.3753 | 1.3753 |
| Commercial | 1.1070 | 1.1416 | 1.1880 | 1.2133 | 1.1800 |
| Large Commercial/ Industrial | 1.1750 | 1.3589 | 1.3601 | 1.2133 | 1.2133 |
| "Vacant Commercial Buildings - Key Commercial Corridor" | 2.5240 | 1.3600 | 0.7300 | 3.5400 | 3.5400 |
| Minimum Tax | \$ 410.30 | \$ 389.50 | \$ 370.56 | \$ 356.20 | \$ 342.50 |
| School Mill Rate | 1.42-9.88 | 1.42-9.88 | 1.42-9.88 | 1.43-9.68 | 1.43-6.27 |
| Base Taxes | | | | | |
| Residential | 820.51 | 778.92 | 741.05 | 733 | 684.95 |
| Condominium | 820.51 | 778.92 | 741.05 | 733 | 684.95 |
| Multi-Family | 820.51 | 778.92 | 741.05 | 733 | 684.95 |
| UPAR | 5.06 | 4.36 | 4.36 | 4.36 | 4.36 |

TABLE 7.0 - FIVE YEAR SUMMARY OF TAX REVENUE AND RECEIVABLES

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|
| Taxation Revenue | \$ 18,544,046 | \$ 17,507,345 | \$ 16,819,666 | \$ 16,291,577 | \$ 15,625,807 |
| Population | 13,940 | 13,836 | 13,836 | 14,315 | 14,315 |
| Taxation Revenue per Resident | \$ 1,330.28 | \$ 1,265.35 | \$ 1,215.65 | \$ 1,138.08 | \$ 1,091.57 |
| Tax Receivable at End of Year | \$ 3,756,337 | \$ 3,955,223 | \$ 3,348,355 | \$ 2,894,250 | \$ 2,514,817 |
| Tax Receivable % of Tax Revenue | 20% | 23% | 20% | 18% | 16% |
| Taxation as a % of Overall Revenue | 37% | 39% | 38% | 38% | 37% |

EXPENSES

For the Year Ended December 31, 2023

In 2023, the total operating expenses were \$47,332,080, which included:

- Wages and Benefits at \$15,798,564 compared to \$14,891,621 in 2022, an increase of \$906,943
- Contractual Services at \$12,544,042 compared to \$11,758,996 in 2022, an increase of \$785,046
- Subscriptions and Memberships at \$203,536 compared to \$139,139 in 2022, an increase of \$64,397
- Utilities at \$3,081,206 compared to \$2,771,785 in 2022, an increase of \$309,421
- Maintenance, Materials & Supplies at \$4,146,687 compared to \$4,258,556 in 2022, a decrease of \$111,869
- Travel at \$184,368 compared to \$162,881 in 2022, an increase of \$21,487
- Amortization at \$7,819,761 compared to \$7,398,811 in 2022, an increase of \$420,950
- Accretion of Asset Retirement Obligation at \$94,624 compared to \$90,079 in 2022, increase of \$4,545
- Interest at \$1,275,045 compared to \$1,582,877 in 2022, a decrease of \$307,832
- Insurance at 706,498 compared to \$564,430 in 2022, an increase of \$142,068
- Grants and contributions at \$878,082 compared to \$955,346 in 2022, a decrease of \$77,264
- Other expenses at \$34,927 compared to \$77,929 in 2022, a decrease of \$43,002

EXPENSE OBSERVATIONS

Departmental expense comparisons for 2023:

- General Government expenses were \$5,960,261 compared to \$4,933,604 in 2022
- Policing Services expenses were \$6,588,560 compared to \$6,290,300 in 2022
- Fire & Protective Services expenses were \$3,649,660 compared to \$3,522,587 in 2022
- Operations Services expenses were \$8,619,654 compared to \$8,047,368 in 2022
- Waste Management (Landfill) expenses were \$1,867,696 compared to \$1,898,235 in 2022
- EPAI Services expenses were \$1,833,919 compared to \$1,943,040 in 2022
- Parks & Recreation expenses were \$9,587,021 compared to \$8,951,592 in 2022
- Water services expenses were \$5,081,824 compared to \$5,036,669 in 2022
- Sanitary Sewer expenses were \$4,143,485 compared to \$4,015,619 in 2022

TABLE 8.0 - 2023 EXPENDITURES BY TYPE

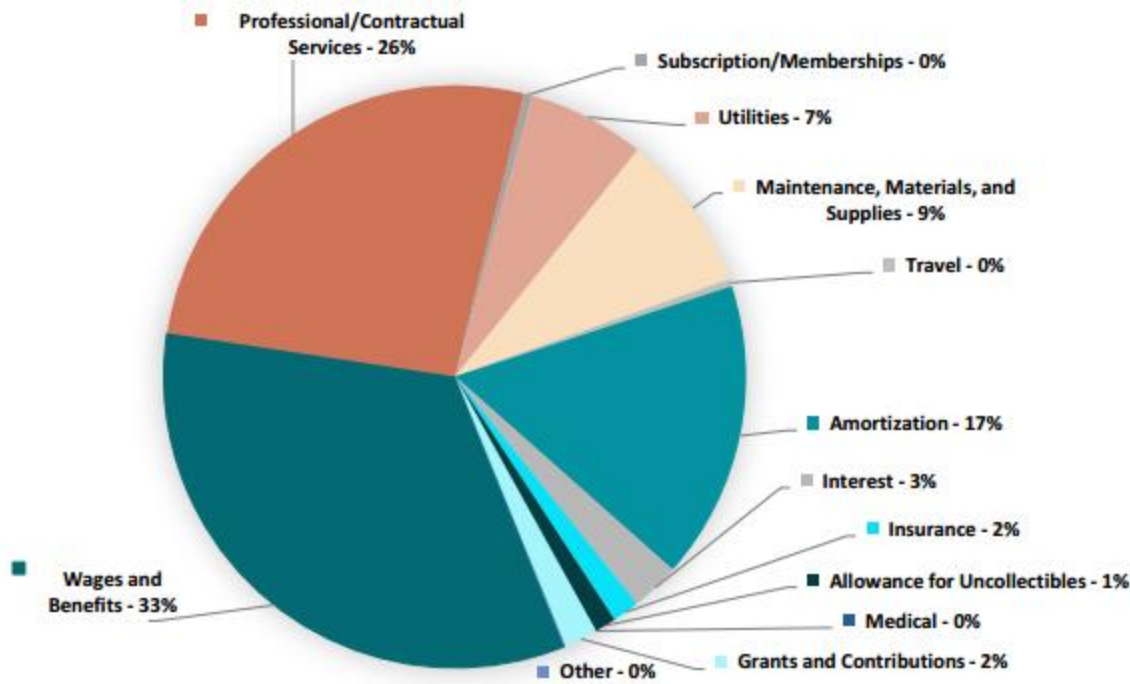


TABLE 9.0 - FIVE YEAR EXPENSES BY TYPE

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Wages and Benefits - 33% | \$ 15,798,564 | \$ 14,891,621 | \$ 13,954,052 | \$ 13,042,966 | \$ 14,466,043 |
| Professional/Contractual Services - 26% | \$ 12,544,042 | \$ 11,758,996 | \$ 11,015,586 | \$ 9,226,333 | \$ 8,763,547 |
| Subscription/Memberships - 0% | \$ 203,536 | \$ 139,139 | \$ 147,080 | \$ 158,939 | \$ 149,066 |
| Utilities - 7% | \$ 3,081,206 | \$ 2,771,785 | \$ 2,570,763 | \$ 2,448,610 | \$ 2,577,615 |
| Maintenance, Materials, and Supplies - 9% | \$ 4,146,687 | \$ 4,258,556 | \$ 3,428,773 | \$ 2,720,295 | \$ 3,069,994 |
| Travel - 0% | \$ 184,368 | \$ 162,881 | \$ 15,149 | \$ 20,591 | \$ 68,189 |
| Amortization - 17% | \$ 7,819,761 | \$ 7,398,811 | \$ 7,307,554 | \$ 7,356,202 | \$ 7,029,581 |
| Interest - 3% | \$ 1,275,045 | \$ 1,582,877 | \$ 1,288,985 | \$ 1,383,542 | \$ 1,544,180 |
| Insurance - 2% | \$ 706,498 | \$ 564,430 | \$ 409,137 | \$ 182,823 | \$ 168,494 |
| Allowance for Uncollectibles - 1% | \$ 563,420 | \$ (14,029) | \$ 448,886 | \$ 421,448 | \$ 508,070 |
| Medical - 0% | \$ 1,320 | \$ 595 | \$ 2,475 | \$ 1,120 | \$ 2,373 |
| Grants and Contributions - 2% | \$ 878,082 | \$ 955,346 | \$ 656,852 | \$ 791,831 | \$ 705,405 |
| Other - 0% | \$ 34,927 | \$ 77,927 | \$ 110,075 | \$ 363,078 | \$ 57,119 |
| Accretion of asset retirement obligation | \$ 94,624 | \$ 90,079 | \$ - | \$ - | \$ - |
| Total | \$ 47,332,080 | \$ 44,639,014 | \$ 41,355,367 | \$ 38,117,778 | \$ 39,109,676 |

TABLE 10.0 - 2023 EXPENSES BY FUNCTIONAL AREA

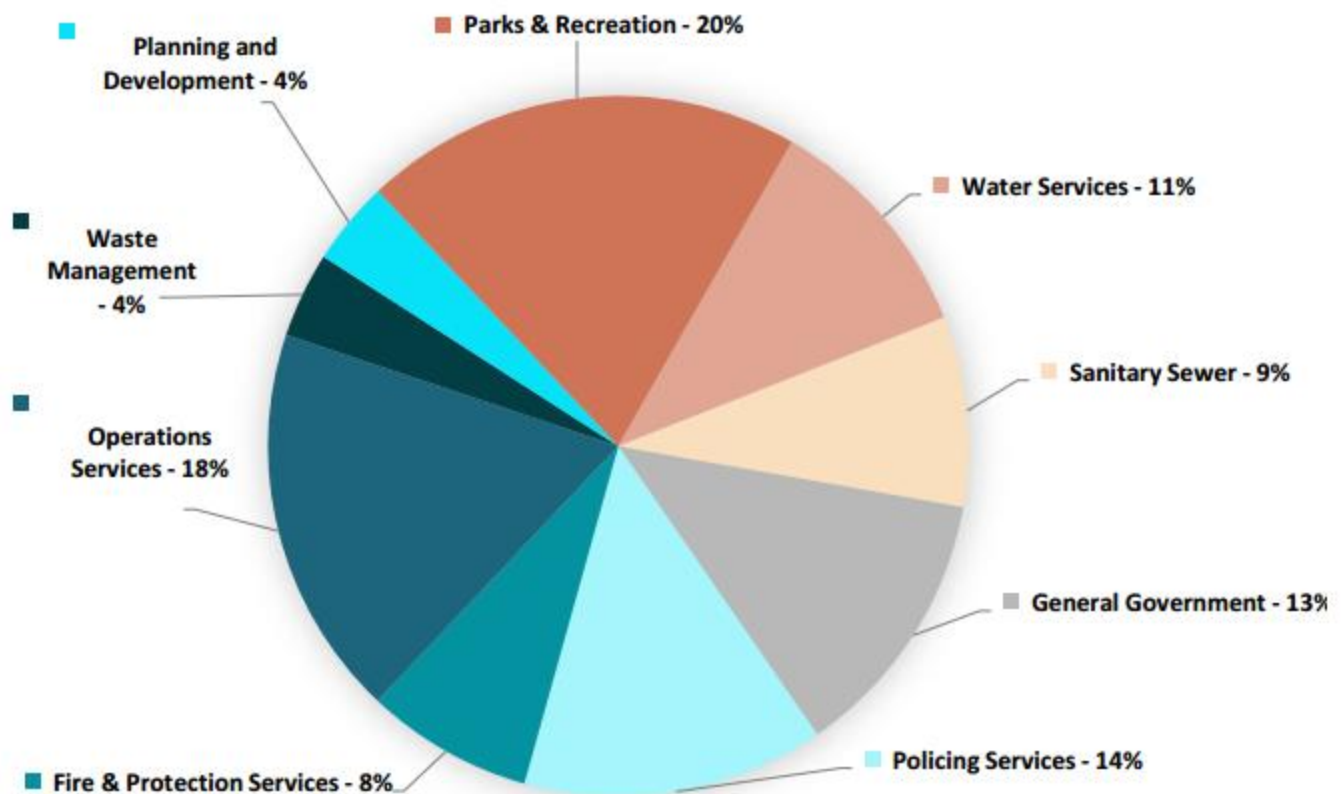


TABLE 11.0 - FIVE YEAR EXPENDITURES BY FUNCTIONAL AREA

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| General Government - 13% | \$ 5,960,261 | \$ 4,933,604 | \$ 4,895,168 | \$ 4,672,562 | \$ 4,386,910 |
| Policing Services - 14% | \$ 6,588,560 | \$ 6,290,300 | \$ 6,134,248 | \$ 5,253,761 | \$ 4,671,740 |
| Fire & Protection Services - 8% | \$ 3,649,660 | \$ 3,522,587 | \$ 3,480,377 | \$ 3,222,447 | \$ 3,410,534 |
| Operations Services - 18% | \$ 8,619,654 | \$ 8,047,368 | \$ 7,078,732 | \$ 6,220,650 | \$ 6,122,406 |
| Waste Management - 4% | \$ 1,867,696 | \$ 1,898,235 | \$ 1,574,143 | \$ 1,853,409 | \$ 1,513,993 |
| Planning and Development - 4% | \$ 1,833,919 | \$ 1,943,040 | \$ 1,737,597 | \$ 1,737,415 | \$ 1,893,593 |
| Parks & Recreation - 20% | \$ 9,587,021 | \$ 8,951,592 | \$ 7,953,216 | \$ 7,645,688 | \$ 9,443,691 |
| Water Services - 11% | \$ 5,081,824 | \$ 5,036,669 | \$ 4,699,580 | \$ 3,940,633 | \$ 4,023,294 |
| Sanitary Sewer - 9% | \$ 4,143,485 | \$ 4,015,619 | \$ 3,802,306 | \$ 3,571,213 | \$ 3,643,515 |
| Total | \$ 47,332,080 | \$ 44,639,014 | \$ 41,355,367 | \$ 38,117,778 | \$ 39,109,676 |

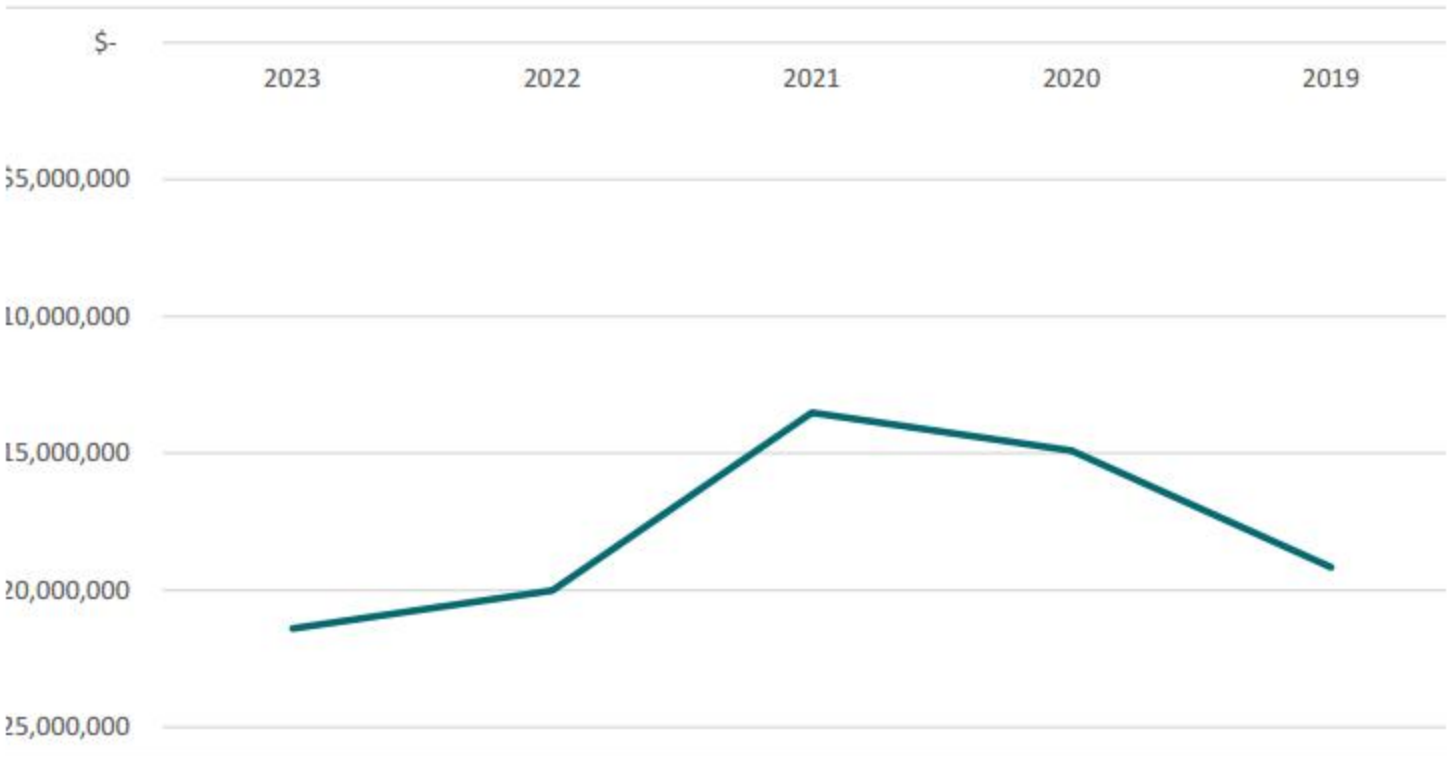
FINANCIAL POSITION

As at December 31, 2023

TABLE 12.0 - FIVE YEAR SUMMARY OF STATEMENT OF FINANCIAL POSITION

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|-----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Financial Assets | \$ 24,444,330 | \$ 29,193,574 | \$ 28,590,624 | \$ 30,214,987 | \$ 23,941,353 |
| Financial Liabilities | \$ 45,917,672 | \$ 49,204,539 | \$ 44,442,875 | \$ 45,118,320 | \$ 43,103,185 |
| Net Financial Debt | \$ (21,473,342) | \$ (20,010,965) | \$ (15,582,251) | \$ (14,903,333) | \$ (19,161,832) |
| Non-Financial Assets | \$ 199,820,949 | \$ 194,596,606 | \$ 186,790,429 | \$ 175,164,861 | \$ 174,802,960 |
| Accumulated Surplus | \$ 178,347,607 | \$ 174,585,641 | \$ 170,938,178 | \$ 160,261,528 | \$ 155,641,128 |

TABLE 13.0 - NET FINANCIAL ASSET POSITION



CAPITAL ASSETS

As at December 31, 2023

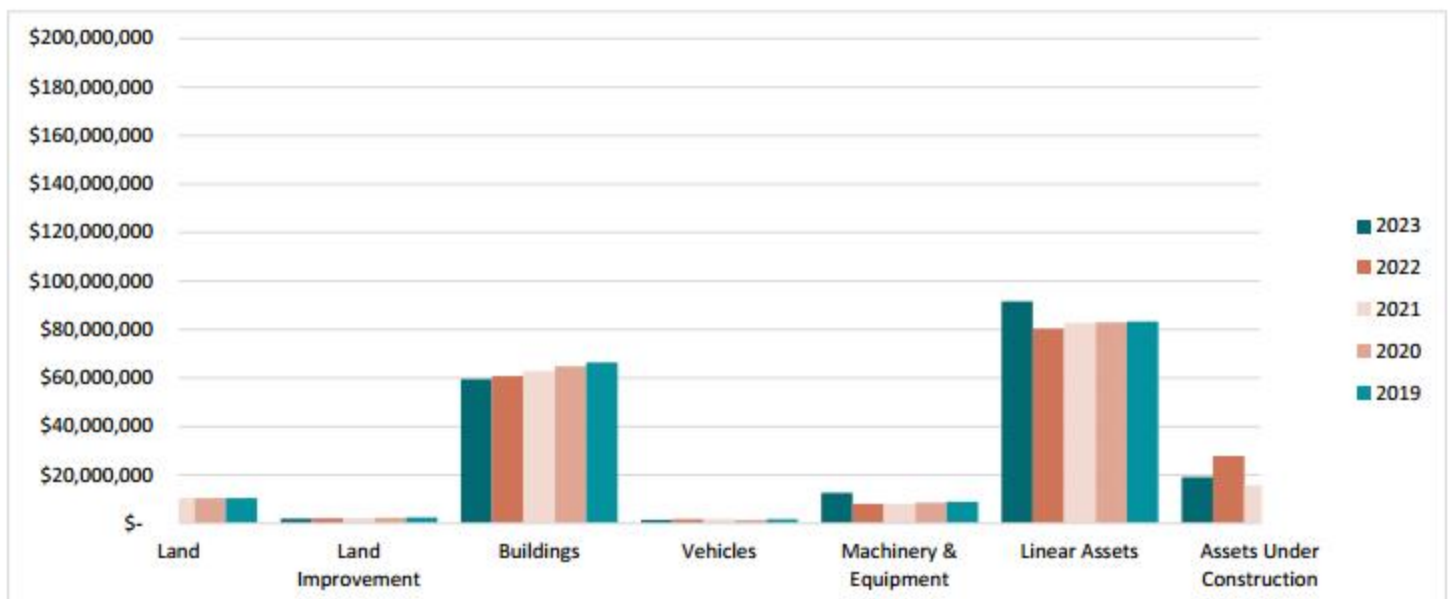
TANGIBLE CAPITAL ASSETS

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to the acquisition, construction, development, or betterment of the asset. The cost less residual value of the tangible capital assets are amortized on a straight-line basis over the asset's estimated useful lives, ranging from five to sixty years. The City's investment in capital assets (or net book value) for its governmental and business-type activities as of December 31, 2023, amounts to \$196,615,009 compared to \$191,864,340 in 2022. This investment in capital assets includes infrastructure, improvements to land, equipment, and buildings. This is primarily attributed to UPAR construction, the Sanitary Sewer Upgrade project, water distribution piping upgrades, and upgrades to the Aquatic Centre roof. As seen in table 14, the largest category remains linear assets at \$91,596,423 or 53% of all assets and consists of all roadways, water, and sanitary infrastructure in the City.

TABLE 14.0 - TANGIBLE CAPITAL ASSETS BY CATEGORY

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Land | \$ 10,363,986 | \$ 10,363,992 | \$ 10,358,492 | \$ 10,377,457 | \$ 10,374,157 |
| Land Improvement | \$ 2,005,008 | \$ 2,125,934 | \$ 2,230,548 | \$ 2,324,996 | \$ 2,519,944 |
| Buildings | \$ 59,511,124 | \$ 60,846,458 | \$ 62,825,913 | \$ 64,840,411 | \$ 66,451,043 |
| Vehicles | \$ 1,428,397 | \$ 1,680,574 | \$ 1,846,732 | \$ 1,483,176 | \$ 1,725,976 |
| Machinery & Equipment | \$ 12,577,592 | \$ 8,105,453 | \$ 8,151,090 | \$ 8,559,551 | \$ 8,941,207 |
| Linear Assets | \$ 91,596,423 | \$ 80,978,585 | \$ 82,754,023 | \$ 82,945,343 | \$ 83,277,563 |
| Assets Under Construction | \$ 19,132,479 | \$ 27,763,345 | \$ 15,671,442 | \$ 4,172,133 | \$ 990,417 |
| Total | \$ 196,615,009 | \$ 191,864,340 | \$ 183,838,240 | \$ 174,703,067 | \$ 174,280,307 |

TABLE 14.1 - TANGIBLE CAPITAL ASSETS BY CATEGORY

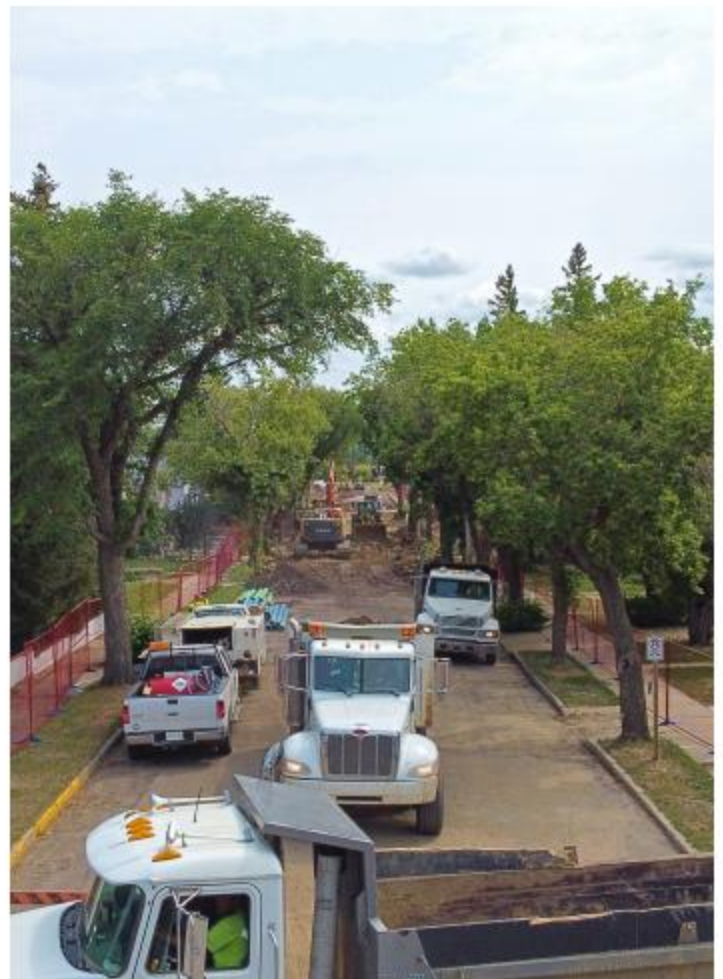


FIVE YEAR SUMMARY OF CAPITAL ADDITIONS

Table 15.0 below reflects the capital additions over the past five years in each of the City's operational areas.

TABLE 15.0 - FIVE YEAR SUMMARY OF TANGIBLE CAPITAL ASSETS ADDITIONS

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|---------------------------------|----------------------|----------------------|----------------------|---------------------|---------------------|
| General Government Services | \$ 354,231 | \$ 146,426 | \$ 34,705 | \$ 44,482 | \$ 93,324 |
| Policing Services | \$ - | \$ - | \$ - | \$ 72,073 | \$ 8,008 |
| Fire & Protection Services | \$ 428,315 | \$ 353,482 | \$ 120,321 | \$ 481,682 | \$ 56,133 |
| Operations Services | \$ 10,051,436 | \$ 786,028 | \$ 3,423,508 | \$ 2,270,833 | \$ 2,552,103 |
| Waste Management Services | \$ 66,049 | \$ 799,174 | \$ 72,855 | \$ - | \$ 374,349 |
| Planning & Development Services | \$ (6,712,674) | \$ 5,925,816 | \$ (1,062,221) | \$ 1,824,957 | \$ 122,961 |
| Parks & Recreation Services | \$ 1,693,893 | \$ 1,554,397 | \$ 731,623 | \$ 168,388 | \$ 224,198 |
| Water Services | \$ 3,698,344 | \$ 1,919,417 | \$ 1,992,482 | \$ 1,648,827 | \$ 1,253,668 |
| Sanitary Sewer Services | \$ 2,992,478 | \$ 4,183,357 | \$ 11,154,982 | \$ 1,267,940 | \$ 817,413 |
| Total | \$ 12,572,072 | \$ 15,668,096 | \$ 16,468,258 | \$ 7,779,182 | \$ 5,502,157 |



DEBT

As at Ended December 31, 2023

Long-term debt continues to decrease in 2023 with the final outstanding balance being \$31,804,992 compared to \$34,554,219 as of December 2022. Currently, the debt per resident in North Battleford is \$2,281.56 per resident compared to \$2,497.41 in 2022.

TABLE 16.0 - LONG TERM DEBT SUMMARY

| LENDER | LOAN BALANCE AS AT DECEMBER 31, 2023 | LOAN RATE | PURPOSE OF LOAN | MATURITY DATE |
|--------------|--|-----------|-------------------------------------|-------------------|
| CMHC | \$ 218,038 | 3.98% | Kinsmen Park Storm Sewer | August 1, 2024 |
| CMHC | \$ 420,091 | 3.83% | Water Treatment Plant | July 1, 2025 |
| BMO | \$ 6,529,863 | 2.465% | Credit Union CUPlex | June 1, 2032 |
| Royal Bank | \$ 6,096,000 | 5.35% | Sewage Treatment Plant | October 1, 2030 |
| Royal Bank | \$ 3,491,000 | 3.24% | 114th Street Expansion | September 2, 2039 |
| Royal Bank | \$ 4,191,000 | 2.70% | Multiple Infrastructure Investments | November 19, 2040 |
| Royal Bank | \$ 1,184,000 | 2.37% | Multiple Infrastructure Investments | November 21, 2041 |
| Royal Bank | \$ 2,588,000 | 3.01% | Multiple Infrastructure Investments | October 4, 2043 |
| Royal Bank | \$ 7,087,000 | 2.46% | Sewer Trunk | October 11, 2046 |
| Total | \$ 31,804,992 | | | |

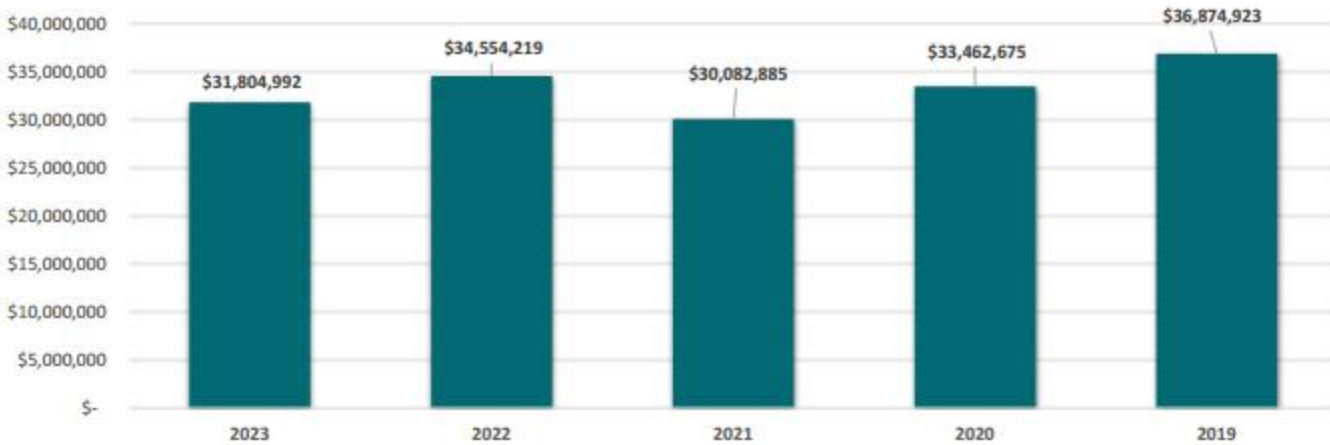


TABLE 17.0 - FIVE YEAR PER RESIDENT LONG TERM DEBT

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| Tax-Supported Debt | \$ 15,873,362 | \$ 16,981,514 | \$ 18,804,803 | \$ 21,229,229 | \$ 22,862,629 |
| Self-Supported Debt | \$ 15,931,630 | \$ 17,572,705 | \$ 11,278,082 | \$ 12,233,446 | \$ 14,012,294 |
| Gross External Debt | \$ 31,804,992 | \$ 34,554,219 | \$ 30,082,885 | \$ 33,462,675 | \$ 36,874,923 |
| Population | 13,940 | 13,836 | 13,836 | 14,315 | 14,315 |
| Debt per person | \$ 2,281.56 | \$ 2,497.41 | \$ 2,174.25 | \$ 2,337.60 | \$ 2,575.96 |
| Interest on Long Term Debt | \$ 1,275,045 | \$ 1,582,878 | \$ 1,288,985 | \$ 1,383,542 | \$ 1,544,180 |
| Interest per person | \$ 91.47 | \$ 114.40 | \$ 93.16 | \$ 96.65 | \$ 107.87 |
| Total Debt Limit | \$ 55,000,000 | \$ 55,000,000 | \$ 55,000,000 | \$ 55,000,000 | \$ 55,000,000 |
| Debt Limit Ratio | 1.7293 | 1.5917 | 1.8283 | 0.6084 | 0.6705 |

The City has two main types of long-term debt: tax-supported debt funded by tax levies, and self-supported debt funded through non-tax levy revenues such as utility services.

TABLE 18.0 - FIVE YEAR GROSS EXTERNAL DEBT SUMMARY



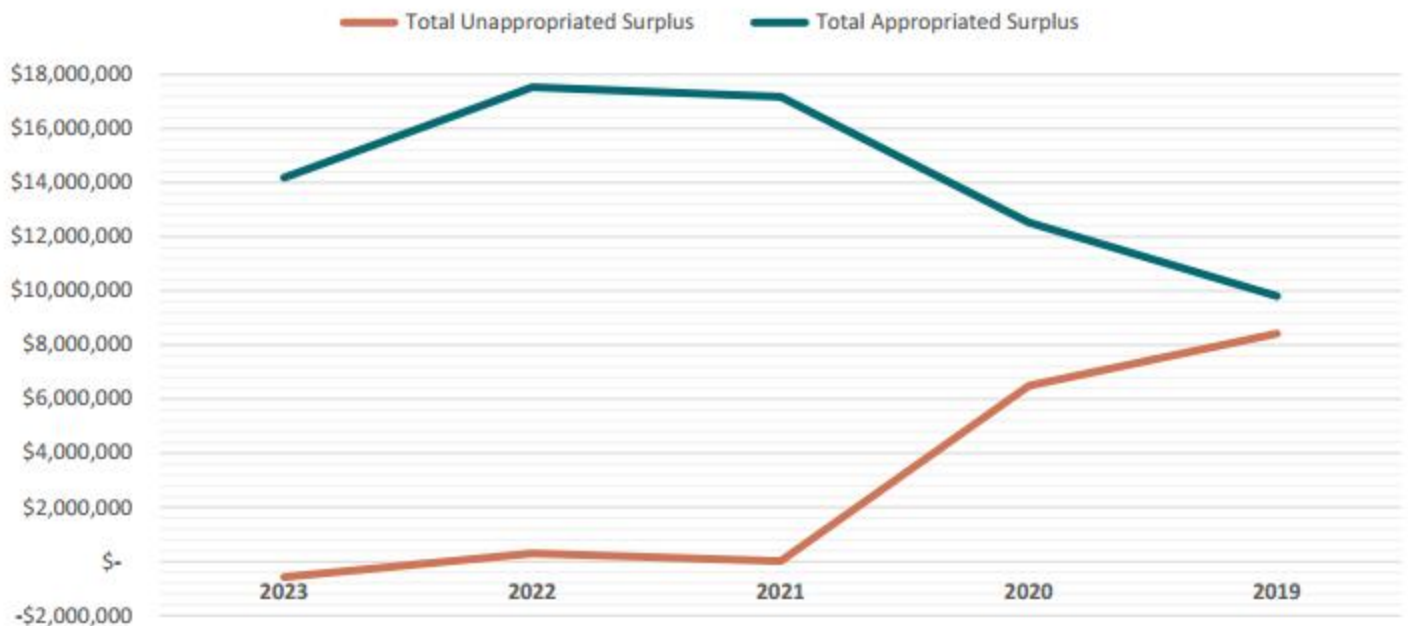
RESERVES

For the Year Ended December 31, 2023

TABLE 19.0 - LONG TERM RESERVE SUMMARY

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| Unappropriated Surplus | \$ (641,206) | \$ (250,119) | \$ 8,963 | \$ 6,498,565 | \$ 8,425,853 |
| Appropriated Surplus | | | | | |
| General Government | \$ 2,276,903 | \$ 1,004,247 | \$ 581,283 | \$ 100,989 | \$ 100,000 |
| Fire and Protective | \$ 1,124,523 | \$ 1,506,912 | \$ 1,848,718 | \$ 1,294,502 | \$ 1,234,617 |
| Operations | \$ 2,437,548 | \$ 4,376,257 | \$ 3,738,536 | \$ 3,516,240 | \$ 3,387,957 |
| Waste Management | \$ 987,013 | \$ 887,895 | \$ 1,219,456 | \$ 836,667 | \$ 836,667 |
| EPAI | \$ 299,784 | \$ 290,187 | \$ (56,196) | \$ (669,083) | \$ (933,264) |
| Policing Initiatives | \$ (99,030) | \$ (907,962) | \$ (491,142) | \$ 461,620 | \$ 619,876 |
| Parks and Recreation | \$ 1,137,411 | \$ 1,538,864 | \$ 1,698,756 | \$ 1,193,389 | \$ 1,058,845 |
| Water | \$ 2,296,277 | \$ 3,915,599 | \$ 5,832,716 | \$ 3,096,672 | \$ 2,128,734 |
| Sanitary Sewer | \$ 3,718,367 | \$ 4,913,641 | \$ 2,801,732 | \$ 2,691,573 | \$ 1,376,461 |
| Total Appropriated Surplus | \$ 14,178,796 | \$ 17,525,640 | \$ 17,173,859 | \$ 12,522,569 | \$ 9,809,893 |

TABLE 20.0 - YEARLY SURPLUS COMPARISON



ECONOMIC HIGHLIGHTS

For the Year Ended December 31, 2023

TABLE 21.0 - FIVE YEAR TABLE OF BUILDING PERMITS

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|--------------------|--------------|---------------|---------------|---------------|---------------|
| Number of Permits | 71 | 95 | 102 | 97 | 86 |
| Construction Value | \$ 7,577,370 | \$ 37,997,400 | \$ 22,560,700 | \$ 24,115,528 | \$ 10,995,300 |

TABLE 22.0 - FIVE YEAR SUMMARY OF BUILDING PERMIT VALUE



TABLE 23.0 - FIVE YEAR SUMMARY OF BUILDING PERMITS

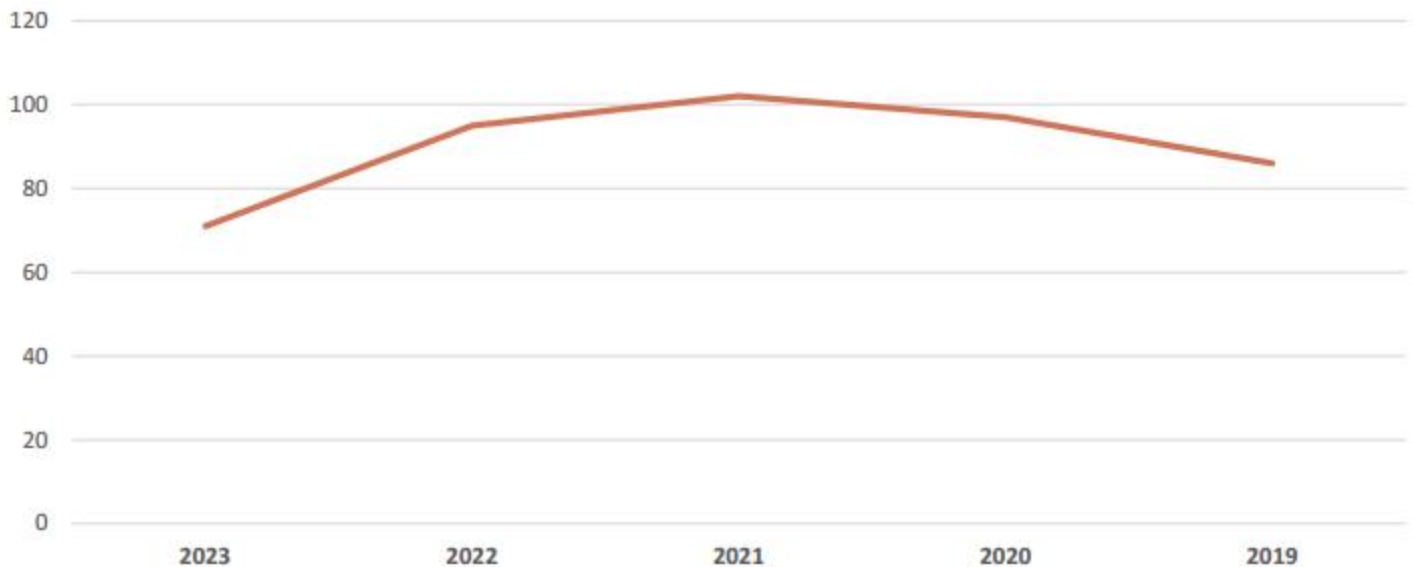
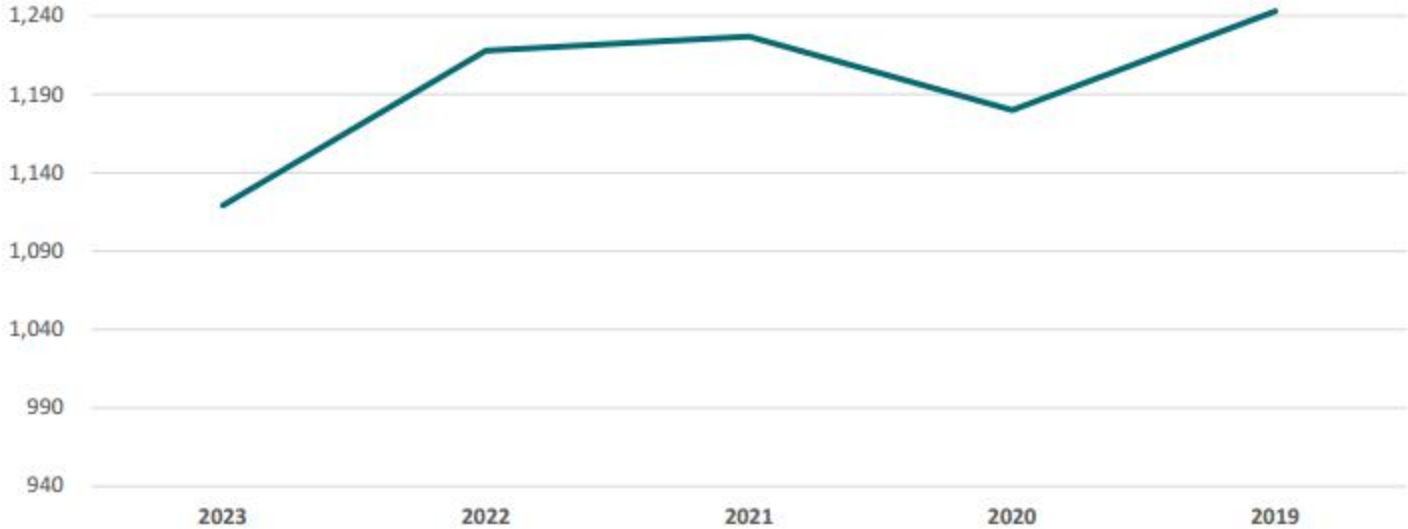


TABLE 24.0 - FIVE YEAR TABLE OF BUSINESS LICENSES

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|--------------------|-------|-------|-------|-------|-------|
| Number of Licenses | 1,119 | 1,218 | 1,227 | 1,180 | 1,243 |

TABLE 25.0 - FIVE YEAR SUMMARY OF BUILDING LICENSES



**CITY OF NORTH BATTLEFORD
CONSOLIDATED FINANCIAL STATEMENTS**

**ANNUAL FINANCIAL STATEMENTS
AND SUPPORTING SCHEDULES**

Year End December 31, 2023



MANAGEMENT'S REPORT

To the ratepayers and stakeholders of City of North Battleford;

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget, and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

BDO Canada LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

North Battleford, Saskatchewan, Canada
August 27, 2024



Director of Finance



City Manager

INDEPENDENT AUDITOR'S REPORT



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BDO Canada LLP
 128 4th Avenue South, Suite 600
 Saskatoon, Saskatchewan
 S7K 1M8

Independent Auditor's Report

To His Worship the Mayor and Members of City Council of City of North Battleford

Opinion

We have audited the consolidated financial statements of City of North Battleford and its controlled entities (the City), which comprise the consolidated statement of financial position as at December 31, 2023, and the consolidated statement of operations and accumulated surplus, the consolidated statement of change in net debt, the consolidated statement of cash flows and the consolidated statement of remeasurement gains and losses for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2023, and its consolidated results of operations, its consolidated measurement gains and losses, its consolidated change in net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter - Comparative Figures

The consolidated financial statements for the year ended December 31, 2022, prior to the adjustment that was applied to restate certain comparative information as explained in note 20, were audited by another auditor who expressed an unmodified opinion on the consolidated financial statements on July 17, 2023.

Other Matter - Unaudited Information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of Schedules 1 and 2 to the City's consolidated financial statements.

Other Information

Management is responsible for the other information. The other information comprises the information, other than the consolidated financial statements and our auditor's report thereon, included in the Annual Report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

INDEPENDENT AUDITOR'S REPORT



We obtained the annual report prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit

INDEPENDENT AUDITOR'S REPORT



evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the City to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

“Signed BDO Canada LLP”

Chartered Professional Accountants

Saskatoon, Saskatchewan
August 27, 2024

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31, 2023

STATEMENT 1

| Assets | 2023 | 2022 <u>Restated - Note 20</u> |
|---|-----------------------|-----------------------------------|
| Financial Assets | | |
| Cash and cash equivalents (Note 2) | \$ 2,502,917 | \$ 5,836,076 |
| Investments (Note 5) | 14,777,955 | 15,272,477 |
| Taxes receivable - municipal (Note 3) | 3,756,337 | 3,955,223 |
| Other accounts receivable (Note 4) | 3,397,845 | 4,116,577 |
| Other | 9,276 | 13,221 |
| Total Financial Assets | 24,444,330 | 29,193,574 |
| Liabilities | | |
| Accounts payable | 5,485,602 | 6,341,958 |
| Accrued liabilities | 935,171 | 791,305 |
| Utility deposits | 194,391 | 179,496 |
| Deferred revenue (Note 6) | 5,464,454 | 5,461,624 |
| Asset retirement obligation (Note 7) | 2,033,062 | 1,875,937 |
| Long-term debt (Note 8) | 31,804,992 | 34,417,006 |
| Lease and other obligations | - | 137,213 |
| Total Liabilities | 45,917,672 | 49,204,539 |
| Net Financial Debt | (21,473,342) | (20,010,965) |
| Non-Financial Assets | | |
| Tangible capital assets (Note 23) | 196,615,009 | 191,864,339 |
| Land for resale (Note 10) | 2,516,195 | 2,091,987 |
| Prepayments and deferred charges | 66,713 | 46,540 |
| Stock and supplies | 623,032 | 593,740 |
| Total Non-Financial Assets | 199,820,949 | 194,596,606 |
| Accumulated Surplus (Note 25) | \$ 178,347,607 | \$ 174,585,641 |
| Accumulated surplus is comprised of: | | |
| Accumulated Surplus excluding remeasurement gains | 177,508,751 | 174,585,641 |
| Accumulated remeasurement gains | 838,856 | - |
| | \$ 178,347,607 | \$ 174,585,641 |
| Commitments (Note 11) | | |
| Contingent Liabilities (Note 15) | | |

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the Year Ended December 31, 2023

STATEMENT 2

| Revenues | 2023 Budget | 2023 | 2022 Restated - Note 20 |
|--|-----------------------|-----------------------|----------------------------|
| Taxes revenue (Note 24) | \$ 18,219,661 | \$ 18,544,046 | \$ 17,507,345 |
| Other unconditional revenue (Note 24) | 5,947,277 | 6,375,266 | 5,861,668 |
| Underground pipe and asphalt levy (Note 24) | 1,760,733 | 1,740,353 | 1,496,321 |
| Fees and charges (Note 22) | 14,091,772 | 14,288,916 | 13,866,444 |
| Underground pipe replacement fees (Note 22) | 1,957,638 | 1,942,423 | 1,947,091 |
| Conditional grants (Note 22) | 1,421,066 | 2,680,644 | 1,997,996 |
| Tangible capital asset sales - gain (Note 22) | - | 98,119 | 11,999 |
| Land sales - gain(loss) (Note 22) | - | (7,383) | (3,889) |
| Investment income and commissions (Note 22) | 483,000 | 991,715 | 563,455 |
| Other revenues (Note 22) | 1,490,434 | 1,622,167 | 1,593,611 |
| Provincial/Federal Capital Grants and Contributions (Note 22) | 901,845 | 1,962,391 | 3,254,505 |
| Community Capital Pledges/Contributions (Note 22) | - | 16,533 | - |
| Total Revenues | 46,273,426 | 50,255,190 | 48,096,546 |
| Expenses | | | |
| General government services | 5,322,764 | 5,960,261 | 4,933,604 |
| Policing services | 6,421,727 | 6,588,560 | 6,290,300 |
| Fire and protective services | 3,675,671 | 3,649,660 | 3,522,587 |
| Operations services | 8,361,622 | 8,619,654 | 8,047,368 |
| Waste management services | 2,051,272 | 1,867,696 | 1,898,235 |
| EPAI services | 2,013,271 | 1,833,919 | 1,943,040 |
| Parks & Recreation services | 9,124,845 | 9,587,021 | 8,951,592 |
| Water services | 4,555,360 | 5,081,824 | 5,036,669 |
| Sanitary sewer services | 4,589,882 | 4,143,485 | 4,015,619 |
| Total Expenses | 46,116,414 | 47,332,080 | 44,639,014 |
| Annual Surplus (Deficit) of Revenues over Expenses | \$ 157,012 | \$ 2,923,110 | \$ 3,457,532 |
| Accumulated Surplus excluding remeasurement gains, Beginning of Year - as previously stated | | | 170,938,178 |
| Change in accounting policy (Note 20) | | | 189,931 |
| Accumulated Surplus excluding remeasurement gains, Beginning of Year - As restated | 174,585,641 | 174,585,641 | 171,128,109 |
| Accumulated Surplus, excluding remeasurement gains, End of Year | \$ 174,742,653 | \$ 177,508,751 | \$ 174,585,641 |

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT

For the Year Ended December 31, 2023

STATEMENT 3

| | 2023 Budget | 2023 | 2022 Restated - Note 20 |
|---|------------------------|------------------------|----------------------------|
| Annual Surplus (Deficit) of Revenues over Expenses | \$ 157,012 | \$ 2,923,110 | \$ 3,457,532 |
| Acquisition of tangible capital assets | (12,631,850) | (12,572,072) | (14,785,830) |
| Amortization of tangible capital assets | 7,454,268 | 7,819,760 | 7,398,811 |
| Proceeds on disposal of tangible capital assets | - | 99,761 | 11,999 |
| Gain on disposal of tangible capital assets | - | (98,119) | (11,999) |
| Deficit of Capital Expenditures over Expenses | (5,177,582) | (4,750,670) | \$ (7,387,019) |
| Acquisition use of supplies inventories | - | (29,292) | (564) |
| Net Change in land for resale | - | (424,208) | 246,050 |
| Use of prepaid expense | - | (20,173) | (25,568) |
| Surplus (Deficit) of Expenses of Other Non-Financial over Expenditures | - | (473,673) | 219,918 |
| Unrealized remeasurement gains | - | 838,856 | - |
| Increase (Decrease) in Net Financial Assets | (5,020,570) | (1,462,377) | (3,709,569) |
| Net Financial Debt, Beginning of Year as Previously Reported | - | - | (15,852,251) |
| Change in accounting policy (Note 20) | - | - | (449,145) |
| Net Financial Debt, Beginning of Year as Restated | (20,010,965) | (20,010,965) | (16,301,396) |
| Net Debt - End of Year | \$ (25,031,535) | \$ (21,473,342) | \$ (20,010,965) |

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2023

STATEMENT 4

Cash Provided by (used for) the following activities:

Operating:

| | 2023 | 2022 <small>(Restated - Note 20)</small> |
|---|-------------------|---|
| Annual surplus of revenues over expenses | \$ 2,923,110 | \$ 3,457,532 |
| Amortization of tangible capital assets | 7,819,760 | 7,398,811 |
| Asset retirement obligations cost and accretion | 157,125 | 90,079 |
| Gain on disposal of tangible capital assets | (98,119) | (11,999) |
| | 10,801,876 | 10,934,423 |

Change in non-cash assets and liabilities related to operations:

| | | |
|----------------------------------|-----------|-----------|
| Taxes receivable - municipal | 198,886 | (606,868) |
| Other accounts receivable | 718,732 | 3,372,835 |
| Land for resale | (424,208) | 246,050 |
| Other financial assets | 3,945 | 5,503 |
| Prepayments and deferred charges | (20,173) | (25,568) |
| Stock and supplies | (29,292) | (562) |
| Accounts payable | (856,356) | (329,075) |
| Accrued liabilities payable | 143,866 | 32,621 |
| Asset retirement obligation | 0 | 13,612 |
| Utility deposits | 14,895 | 1,102 |
| Deferred revenue | 2,830 | 21,795 |

Cash provided by operating transactions

10,555,001 **13,665,868**

Capital:

| | | |
|--|-------------|-------------|
| Purchase of tangible capital assets (excluding UPAR) | (7,051,695) | (9,632,403) |
| Purchases of underground pipe and asphalt replacement assets | (5,520,377) | (5,153,427) |
| Proceeds from the disposal of tangible capital assets | 99,761 | 11,999 |

Cash used in capital transactions

(12,472,311) **(14,773,831)**

Investing:

| | | |
|---------------------------------|-----------|----------|
| Decrease (increase) investments | 1,333,378 | (53,619) |
| Long-term service agreements | - | 25,000 |

Cash provided by (applied to) investing transactions

1,333,378 **(28,619)**

Financing:

| | | |
|------------------------------------|-------------|-------------|
| Long-term debt issued | - | 7,500,000 |
| Long-term debt repaid | (2,612,014) | (2,955,332) |
| Lease and other obligations repaid | (137,213) | (73,334) |

Cash used in financing transactions

(2,749,227) **4,471,334**

Change in cash and cash equivalents during the year

(3,333,159) **3,334,752**

Cash and cash equivalents - Beginning of Year

5,836,076 **2,501,324**

Cash and cash equivalents - End of Year

\$ 2,502,917 **\$ 5,836,076**

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT REMEASUREMENT GAINS AND LOSSES

For the Year Ended December 31, 2023

STATEMENT 5

| | 2023 | 2022 |
|--|-------------------|-------------|
| Accumulated remeasurement gains at the beginning of the year: | \$ - | \$ - |
| Adjustment on adoption of financial instruments (Note 1w) | | |
| Equity investments measured at fair value | 566,324 | |
| Accumulated remeasurement gains at the beginning of the year: | <u>566,324</u> | <u>-</u> |
| Unrealized gains (losses) attributable to (Note 5): | | |
| Equity Investments measured at fair value | 625,823 | |
| Amounts reclassified to the Statement of Operations: | | |
| Equity Investments measured at fair value | <u>(353,291)</u> | <u>-</u> |
| Net remeasurement gains (losses) for the year | <u>272,532</u> | <u>-</u> |
| Accumulated remeasurement gains at end of year | <u>\$ 838,856</u> | <u>\$ -</u> |

The accompanying notes are an integral part of these consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

The City of North Battleford (hereafter referred to as the 'City') is the largest city in Saskatchewan's North West and has been a service center and transportation hub for more than 100 years. North Battleford was incorporated as a village in 1906, a town in 1907 and a city in 1913. The City operates under the provisions of The Cities Act of The Statutes of Saskatchewan, 2002 as amended by the Statutes of Saskatchewan, 2003.

1. Summary of Significant Accounting Policies

The consolidated financial statements of the City are prepared by management in accordance with Canadian Public Sector Accounting Standards as recommended by the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies are as follows:

a) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

b) Reporting entity

The consolidated financial statements include divisions of City business, facilities and operating entities of the City. The statements consolidate the assets, liabilities, revenues and expenses of the general government operating fund, water utility fund, sanitary sewer utility fund, and reserves of the City. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Entities included in these consolidated financial statements are as follows:

Consolidated entities:

The City of North Battleford
The Battlefords Transit System
Dekker Centre for the Performing Arts Inc.
North Battleford Business Improvement District Corp

Arenas/Facilities:

Battlefords Co-Op Aquatic Centre
Cameron McIntosh Airfield
Civic Centre
Dekker Centre for Performing Arts Building
Don Ross Arena
Nations West Field House
Northland Power Curling Centre

Community Centres/Galleries:

Allen Sapp Gallery
Chapel Gallery
Don Ross Complex

All inter-organizational transactions and balances have been eliminated.

c) Collection of funds for other authorities

The education property tax (EPT) funds under the governance of the Ministry of Education for the respective school divisions, Light of Christ Roman Catholic Separate School Division (RCSSD) No. 16 and Living Sky School Division No. 202, have been collected and remitted by the City in accordance with relevant legislation. The amounts outstanding at December 31, 2023 are disclosed in Note 3.

d) Land sales

Land sales are recognized in the financial statements as revenues in the period in which the contract is signed and the ability to collect is reasonably assured. The value of land for resale is recognized at the lower of cost and net realized value. Cost includes land acquisition and improvements to prepare the land for sale or servicing. Development costs incurred to provide infrastructure are recorded as tangible capital assets under their respective function.

e) Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the period. Some of the more significant estimates are allowances for uncollected taxes and receivable, salary provisions, employee benefit obligations, useful lives of tangible capital assets, liabilities for contaminated sites and asset retirement obligations. Actual results could differ from those estimates.

The measurement of materials and supplies are based on estimates of volume and quality. The 'Opening Asset Costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in operations in the periods in which they become known.

f) Property tax revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established by Administration and approved annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Assessments are subject to appeal.

Annually, the City bills and collects property tax revenues for municipal purposes as well as provincial EPT on behalf of the Minister of Education representing the Province of Saskatchewan for education purposes. The authority to levy and collect property taxes is established under The Cities Act, 2002, Tax Enforcement Act, The Education Act, and other legislation.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. Summary of Significant Accounting Policies - continued

f) Property tax revenue - continued

The amount of the total annual property tax levy is determined each year through Council's approval of the annual operating and capital budgets. Municipal tax rates are set annually by Council for each class or type of property, in accordance with legislation and Council-approved bylaws and policies, in order to raise the revenues required to meet operating budget requirements. Education tax rates are established by the Province each year in order to fund the cost of education on a Province-wide basis.

The property assessments, on which property taxes are based, are established by Saskatchewan Assessment Management Agency (SAMA) policies, standards and procedures; audit assessments, and review of City assessment rolls; and property valuation services. SAMA is an agency that was established in 1987 by the Saskatchewan Local Government Finance Commission. The current value assessment of a property represents an estimated market value of a property as of a fixed date. Assessed values for all properties within the municipality are provided to the City in the returned assessment roll once every four years per the Province.

The amount of property tax levied on an individual property is the product of the taxable assessed value (assessed by CD Consulting) and the tax rate for the class (approved by Council), together with any adjustments that reflect Council approved mitigation or other tax policy measures, and/or rebate programs.

Property taxes are billed by the City once per year, following Council's approval of the capital and operating budgets for the year, the total property tax levy, and the property tax policy and mill rate bylaws needed to fund the City's operations.

g) Government transfer of funds

Government transfers are transfers of assets from senior levels of government, Federal or Provincial government, that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers are recognized as revenue in the fiscal year in which events giving rise to the transfer occurred, providing the transfers are authorized, eligibility criteria have been met and reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until eligibility criteria or stipulations are met. Earned government transfer amounts not received will be recorded as an account receivable. Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

h) Deferred revenue

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

i) Cash and cash equivalents

Cash and cash equivalents are comprised of cash on deposits with financial institutions including bank indebtedness and highly liquid investments with original term to maturity of three months or less.

j) Local improvement charges

Local improvement projects financed by frontage levies recognize any prepayment charges as revenue in the period in which the related expenditures occurred.

k) Net-financial assets

Net-financial assets (debt) at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

l) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the City because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the City unless they are sold.

m) Reserves

Reserves are comprised of funds set aside for specific purposes by Council and funds set aside for specific purposes by legislation, regulation or agreement. For financial reporting purposes, reserve funds set aside are reported as part of the accumulated surplus on the Consolidated Statement of Financial Position. See the appropriated reserves described on Note 25 for the funds that Council designated. The City's reserves were recorded in compliance with the operating and capital budgets approved by Council. The reserves are fully funded as of December 31, 2023 and December 31, 2022.

n) Inventories

Inventories of materials and supplies expected to be used by the City are valued at the lower of cost or replacement value.

Land for resale, is recorded at the lower of cost to prepare the land for sale and the market value of the land. Costs to prepare the land for sale include leveling, grading and utility service connections. The land is considered available for sale when all the land preparation is completed. Tax title property is property acquired through the tax enforcement process and temporarily held is recorded at the lessor of the carrying amount (cost equal to the outstanding taxes including any applicable penalties up to the date of acquisition plus any costs necessary to maintain after acquisition) and the net recoverable amount. Impairment losses are not reversed in subsequent years, if net recoverable value subsequently increases.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. Summary of Significant Accounting Policies - continued

o) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost which includes all amount that are directly attributable to acquisition, construction, development or betterment of the asset. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets are disclosed on Note 23. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The City's tangible capital asset useful lives are estimated as follows:

| <u>Asset</u> | <u>Useful Life</u> |
|-------------------------------------|--------------------|
| <i>General Assets</i> | |
| Land | Indefinite |
| Land Improvements | 15 to 50 Yrs |
| Buildings | 20 to 45 Yrs |
| Building Improvement | 10 to 25 Yrs |
| Vehicles | 7 to 10 Yrs |
| Machinery and Equipment | 5 to 25 Yrs |
| <i>Linear Infrastructure Assets</i> | |
| Water & Sewer | 10 to 60 Yrs |
| Road Network Assets | 20 to 50 Yrs |
| Other | 15 to 60 Yrs |

Government contributions

Government contributions for the acquisition of capital assets are reported as revenue and do not reduce the cost of the related asset.

Works of Art

Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property has not been made.

Capitalization of Interest

The City capitalizes interest incurred while a tangible capital asset is under construction.

p) Leases

All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

q) Basis of segmentation by division

The City has adopted the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. City services have been segmented by grouping activities that have similar service objectives (by division). Revenues that are directly related to the costs of the division have been attributed to each segment. Interest is allocated to divisions based on the purpose of specific borrowings.

The segments (divisions) are as follows:

General Government Services: provides for the administration of the City.

Police Services: is comprised of expenses for police.

Fire & Protective Services: comprised of expenses for fire protection, bylaw enforcement and safety initiatives.

Operations & Maintenance Services: responsible for the delivery of public works services related to the development and maintenance of roadway systems, street lighting, fleet services, airport maintenance and storm collection.

Waste Management Services: provides for solid waste collection and disposal.

EPAI Services: provides for neighborhood development and sustainability.

Parks & Recreation Services: provides for community services through the provision of recreation, city parks, cemeteries and leisure services.

Water Services: provides for delivery of clean potable water.

Sanitary Water Services: provides for collecting and treating of wastewater and collection and disposal of solid waste.

r) Employee benefit plans

Contributions to the City's multiemployer defined benefit plans are expenses when contributions are made. Under the defined benefit plan, the City's obligations are limited to their contributions.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. Summary of Significant Accounting Policies - continued

s) Asset Retirement Obligation

Asset Retirement Obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use. The tangible assets include but are not limited to assets in productive use, assets no longer in productive use, leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the municipality to incur costs in relation to a specific asset, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

t) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water, or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

Sites that are currently in productive use are only considered contaminated sites if an unexpected event results in remediation. In cases where the City's responsibility is not determinable, a contingent liability may be disclosed.

u) Financial Instruments

Derivative and equity investments that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost/ amortized cost; financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

Interest and dividends attributable to financial instruments are reported in the statement of operations. Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the statement of operations.

Long-term debt: Long-term debt is initially recognized net of premiums, discounts, and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. Summary of Significant Accounting Policies - continued

u) Financial Instruments - continued

Measurement of Financial Instruments:

The municipalities financial assets and liabilities are measured as follows:

| Financial Statement line item | Measurement |
|--|------------------------------------|
| Cash & Cash Equivalents | Cost and amortized cost |
| Investments | Fair value and cost/amortized cost |
| Other Accounts Receivable | Cost and amortized cost |
| Bank Indebtedness | Amortized cost |
| Accounts payable and accrued liabilities | Cost |
| Deposit liabilities | Cost |
| Long-Term Debt | Amortized cost |
| Derivatives | Fair Value |

Financial instruments are classified as level 1, 2 or 3 for the purposes of describing the basis of the inputs used to measure the fair values of financial instruments in the fair value measurement category, as described below:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets / liabilities;

Level 2 - Inputs other than those in Level 1, that are either directly or indirectly observable for the assets or liabilities; and

Level 3 - Inputs that are not based on observable market data (unobservable inputs).

v) New Standards and Amendments to Standards:

The following new accounting standards were issued by the Public Sector Accounting Board (PSAB). The City continues to assess the impacts of the standards and the impact of these standards on the City's financial statement is unknown:

PS 3160, Public private partnerships, a new standard establishing guidance on how to account for and report on partnerships between public and private sector entities. Specifically those in which the entity in the public sector procures infrastructure in conjunction with a private sector entity. In these scenarios the private sector entity must have obligations to design, build, acquire or improve existing infrastructure. Furthermore they must also finance the transaction past the point in which the asset is initially ready for use along with operating and/or maintaining such on an ongoing basis. The standard applies to fiscal years beginning on or after April 1, 2023.

Effective for fiscal year ending on or after April 1, 2023.

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer. The standard is mandatory for fiscal years beginning on or after April 1, 2023. Earlier adoption is permitted. The standard may be adopted retroactively or prospectively.

PSG-8, Purchased intangibles, provides guidance on accounting for and reporting on purchased intangibles. It provides clarity on the recognition criteria, along with instances of assets that would not meet the definition of such. The standard may be adopted retroactively or prospectively.

The extent of the impact on adoption of these future standards is not known at this time.

w) New Accounting Policies Adopted During the Year:

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

These measurements are to be applied prospectively with any difference between the fair value and the prior carrying value being recognized as an adjustment to accumulated remeasurement gains and losses at the beginning of the fiscal year. This standard was adopted in conjunction with PS 1201 - Financial Statement Presentation, PS 2601 - Foreign Currency Translation and PS 3041 - Portfolio Investments.

Prospective application: During the year, the municipality changed its accounting policy with respect to financial instruments. Prior to this, the municipality accounted for SWAPs at their nominal value and investments at the lower of cost, less any provisions for other than temporary impairment. The change in accounting policy has impacted the municipality's consolidated financial statements with a new Statement 5 - Remeasurement Gains/Losses.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. Summary of Significant Accounting Policies - continued

w) Financial Instruments - continued

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Information presented for comparative purposes should be restated unless the necessary financial data is not reasonably determinable.

2. Cash and Cash Equivalents

| | 2023 | 2022 |
|--|---------------------|---------------------|
| Cash | \$ 2,502,917 | \$ 5,836,076 |
| Total Cash and Cash Equivalents | \$ 2,502,917 | \$ 5,836,076 |

3. Taxes Receivable

| | 2023 | 2022 |
|--|---------------------|---------------------|
| Current | \$ 2,347,962 | \$ 2,562,435 |
| Arrears | 4,333,787 | 4,208,147 |
| Less Allowance for Uncollectible | (495,262) | (414,040) |
| | 6,186,487 | 6,356,542 |
| Deduct taxes receivable to be collected on behalf of other organizations | (2,430,150) | (2,401,319) |
| Total Taxes Receivable | \$ 3,756,337 | \$ 3,955,223 |

4. Other Accounts Receivable

Other accounts receivable includes revenue associated with receivables for Goods and Services Tax (GST) receivable from the Federal government, grants and grants-in-lieu from the Provincial government and others, water and sanitary sewer, general operations, and local improvements.

| | 2023 | 2022 |
|--|---------------------|---------------------|
| Federal government | \$ 193,904 | \$ 433,442 |
| Provincial government and other accruals | 2,123,940 | 2,694,870 |
| Utility | 310,306 | 345,885 |
| Trade | 1,119,185 | 934,803 |
| Local improvements | 11,002 | 39,789 |
| Consolidated entities | 48,969 | 69,402 |
| Total Other Accounts Receivable | \$ 3,807,306 | \$ 4,518,191 |
| Less Allowance for Uncollectibles | | |
| Utility | (4,000) | (4,000) |
| Other Accounts Receivable | (405,461) | (397,614) |
| | (409,461) | (401,614) |
| Net Other Accounts Receivable | \$ 3,397,845 | \$ 4,116,577 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

5. Investments

| | 2023 | 2022 |
|---|----------------------|----------------------|
| Investments carried at fair value: | | |
| Equity investments quoted in an active market | \$ 8,946,360 | - |
| Investments carried at amortized cost: | | |
| Fixed income investments | 5,831,595 | 6,039,893 |
| Equity investments | - | 9,232,584 |
| Total investments | \$ 14,777,955 | \$ 15,272,477 |

Fixed income investments consist of Provincial Government bonds, Canadian Government Bonds and Guaranteed Income Certifications which will mature between 2024 and 2048, with effective interest rates of 1.75% to 5.85%.

Of the funds above, the City has set aside funds to finance future expenditures based upon appropriated reserves (Note 25) as determined by Council via the yearly budget approval process. These appropriated reserves are internally restricted and based on working capital calculation are 100% funded as of December, 31, 2023 and 2022.

| | 2023 | 2022 |
|-------------------------------------|-------------------|-------------------|
| Investment Income | | |
| Interest | 108,923 | 56,718 |
| Dividends | 313,250 | 212,419 |
| Realized gains (losses) on disposal | 352,939 | 39,630 |
| Equity investments | 50,829 | |
| Total investment income | \$ 825,941 | \$ 308,767 |

Unrealized gains on equity investments carried at fair value of \$838,856 have been recognized in the statement of remeasurement gains and losses.

6. Deferred Revenue

| | 2022 | Externally restricted inflows | Revenue earned | 2023 |
|---|---------------------|-------------------------------|---------------------|---------------------|
| Federal and Provincial Government Transfers | \$ 3,635,690 | \$ 1,140,477 | \$ 1,953,073 | \$ 2,823,094 |
| King Hill Project | - | 800,000 | - | 800,000 |
| Galleries Grants | 71,409 | 41,510 | 71,409 | 41,510 |
| Naming Rights | 150,000 | - | - | 150,000 |
| River Valley Trust Fund | 302,372 | 83,000 | 127,808 | 257,564 |
| Property Tax Prepayments | 316,179 | 117,397 | - | 433,576 |
| Other Deferred Revenue | 677,520 | 143,456 | 126,044 | 694,931 |
| Consolidated Entities | 308,454 | 84,221 | 128,896 | 263,779 |
| Total Deferred Revenue | \$ 5,461,624 | \$ 2,410,061 | \$ 2,407,230 | \$ 5,464,454 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

7. Asset Retirement Obligation

The transition and recognition of asset retirement obligations involved an accompanying increase to the tangible capital assets and the restatement of prior year numbers (see Note 20). In subsequent periods, the asset retirement obligations are adjusted for accretion. The accretion rate used for 2023 is 5.08% for landfill and 4.83 - 5.08% for buildings.

Changes to asset retirement obligations in the year are as follows:

| | Balance, Beginning of the year (Restated - Note 20) | Accretion Expense | Change in Estimate | 2023 Balance, End of the year |
|----------------------|---|-------------------|--------------------|-------------------------------|
| Landfill | \$ 1,358,916 | \$ 68,965 | \$ 40,274 | \$ 1,468,155 |
| Buildings (Asbestos) | 517,021 | 25,659 | 22,227 | 564,907 |
| | \$ 1,875,937 | \$ 94,624 | \$ 62,501 | \$ 2,033,062 |

| 2022 | Balance Beginning of the year | Adjustment on transition January 1, 2022 | Accretion Expense | Change in Estimate | 2022 Balance, End of the year (Restated - Note 20) |
|----------------------|-------------------------------|--|-------------------|--------------------|--|
| Landfill | \$ - | \$ 1,293,282 | \$ 65,634 | \$ - | \$ 1,358,916 |
| Buildings (Asbestos) | - | 492,577 | 24,444 | - | 517,021 |
| | \$ - | \$ 1,785,859 | \$ 90,078 | \$ - | \$ 1,875,937 |

Landfill

The Municipal Refuse Management Regulations, 1986 requires landfill closure and post-closure care of solid waste landfill sites. Closure care includes final covering and landscaping of the landfill and implementation of drainage and gas management plans. Post closure care requirements include cap maintenance, ground water monitoring, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a 31 year period (2022 - 15.6yrs) using the best information available to management. The period for post-closure care is estimated to be 30 years (2022 - 30 years). Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

Undiscounted future cash flows expected in 2054 - 2084 is \$9,457,112. The estimated total liability is based on the sum of discounted future cash flows for abatement activities using a discount rate of 5.14% (2022 - 5.08%) and assuming long-term inflation of 2.5% (2022 - 2.5%).

Asbestos

The municipality owns assets which contains asbestos, and therefore, the municipality is legally required to perform abatement activities upon renovation or demolition of this asset. Abatement activities include handling and disposing of the asbestos in a prescribed manner when it is disturbed. Undiscounted future cash flows expected are an abatement cost in 2028 - 2081 of \$1,866,302. The estimated total liability is based on the sum of discounted future cash flows for abatement activities using a discount rate of 4.82 - 5.14% (2022 - 4.83% - 5.08%) and assuming long-term inflation of 2.5% (2022 - 2.5%)

The municipality has designated unappropriated reserves to settle the abatement activities.

8. Long-Term Debt

Pursuant to individual loan bylaws, the City can incur bank indebtedness. The Council has passed a bylaw for each loan that creates debt not payable within the current year for projects that Council deems necessary, pursuant to Section 134 of The Cities Act. Council resolution 844, Council meeting #50, increased the debt limit from \$45 Million to \$55 Million. The City's authorized debt limit of \$55 Million was approved in 2019 by the Saskatchewan Municipal Board (SMB) pursuant to the provisions of The Cities Act.

The City has maintained a total indebtedness less than the established debt limit

| | 2023 | 2022 |
|-------------------------------|---------------|---------------|
| Bank indebtedness | | |
| Authorized debt limit | \$ 55,000,000 | \$ 55,000,000 |
| Long Term Debt at December 31 | 31,804,992 | 34,417,006 |
| Interest rates | 2.7 - 5.7% | 2.7 - 5.7% |
| Interest costs for year | \$ 1,275,045 | \$ 1,582,878 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

8. Long-Term Debt - continued

Long-term debt reported on the consolidated statement of financial position is comprised of the following:

| | 2023 | 2022 |
|---|----------------------|----------------------|
| Transportation Services - Kinsmen Park Storm Sewer Long-term loan payable to Canada Mortgage & Housing Corporation at a rate of interest of 3.98% maturing August 1, 2024. | \$ 218,038 | \$ 427,730 |
| Recreation Cultural & Park - Credit Union Cplex Bank of Montreal's swap loan agreement at a rate of interest of 2.465% maturing June 1, 2032. | \$ 6,529,863 | \$ 7,305,689 |
| Water Services - Water Treatment Plant Long-term loan payable to Canada Mortgage & Housing Corporation at a rate of interest of 3.83% maturing July 1, 2025. | \$ 420,091 | \$ 618,587 |
| Sanitary Sewer Services - Sewage Treatment Plant Royal Bank's swap loan agreement at a rate of interest of 5.35% maturing October 1, 2030. | \$ 6,096,000 | \$ 6,831,000 |
| Land Development on 114th Street Royal Bank's swap loan agreement at a rate of interest of 3.24% maturing September 2, 2039. | \$ 3,491,000 | \$ 3,646,000 |
| Land development, Leisure facility betterment, Water utility water upgrades, Road transportation improvement, Waste management facility equipment land acquisition Royal Bank's swap loan agreement at a rate of interest of 2.7% maturing November 19, 2040. | \$ 4,191,000 | \$ 4,373,000 |
| Leisure facility betterments and road transportation improvements Royal Bank's swap loan agreement at a rate of interest of 2.37% maturing November 21, 2041. | \$ 1,184,000 | \$ 1,233,000 |
| Capital projects - 2017 Royal Bank's swap loan agreement at a rate of interest of 3.01% maturing October 4, 2043. | \$ 2,588,000 | 2,685,000 |
| Sewer Trunk Royal Bank's swap loan agreement at a rate of interest of 2.46% maturing October 11, 2046. | \$ 7,087,000 | \$ 7,297,000 |
| | \$ 31,804,992 | \$ 34,417,006 |

Principal repayments and interest

Anticipated annual principal repayment over the next five years and thereafter are as follows:

| Year | Principal | Interest | Total |
|-----------------------------|----------------------|---------------------|----------------------|
| 2024 | 2,692,962 | 1,180,476 | 3,873,438 |
| 2025 | 2,547,818 | 1,062,484 | 3,610,302 |
| 2026 | 2,400,825 | 960,585 | 3,361,410 |
| 2027 | 2,475,825 | 853,575 | 3,329,400 |
| 2028 | 2,550,825 | 748,230 | 3,299,055 |
| 2030 to Maturity | 19,136,737 | 4,144,382 | 23,281,119 |
| Total Long-Term Debt | \$ 31,804,992 | \$ 8,949,732 | \$ 40,754,724 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

9. Credit Facility Agreement

The City has an operating line of credit with Innovation Credit Union in the amount of \$4,000,000. Interest on the line of credit is at 6.40% (2022 - 5.65%). The balance used at December 31, 2023 was \$ Nil (2022 - \$Nil). The line of credit is secured by a Line of Credit Agreement and a General Security Agreement with an assignment of taxes and grants.

10. Land for Resale

| | 2023 | 2022 |
|---------------------------------------|--------------------|--------------------|
| Tax Title Property | 1,357,499 | 563,614 |
| Allowance for market value adjustment | (451,945) | (82,268) |
| Net Tax Title Property | 905,554 | 481,346 |
| Other Land | 1,610,641 | 1,610,641 |
| Allowance for market value adjustment | - | - |
| Net Other Land | 1,610,641 | 1,610,641 |
| Total Land for Resale | \$2,516,195 | \$2,091,987 |

11. Commitments

The City has lease agreements with external organizations to manage and operate City facilities.

The City signed an agreement with the Twin Rivers Curling Club, which is a non-profit corporation for the management and operations of the curling rink, restaurant and lounge. The term of the agreement took effect as of September 15, 2012 and is under renewal process.

The City also maintained a lease agreement for the use of the public golf course land with the North Battleford Golf and Country Club board, which is a non-profit organization. As part of the agreement, the City provided an annual grant in the amount of \$75,000 (2022 - \$75,000) until July 31, 2031.

The City agrees to provide \$150,000 to the Humane Society of the Battlefords, a non-profit corporation, for the operational costs of the 114th street facility that is used by them. The term of the agreement took effect on January 1, 2019 and remains until such a time that the Society relocates to their new facility.

12. Pension Plan

The City is an employer member of Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. Firefighters and Special Constables contributed 12.5% of their salary and all other members, excluding employees of The Battlefords Transit System, North Battleford Business Improvement District Corp, and the Dekker Centre for the Performing Arts Inc., contributed 9.0% of their salary to the plan. The City matches all the member contributions to the plan. The City pension expense in 2023 was \$1,041,130 (2022 - \$977,388).

The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The benefits accrued to the City employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

At December 31, 2023, MEPP disclosed an actuarial surplus of \$1.161 billion (2022 - \$1.021 billion). The most recent actuarial valuation was completed December 31, 2022. The City's portion of this is not readily determinable.

13. Liability for contaminated sites

The City carried out an inventory of land owned by the city that was no longer in productive use and determined that there is two sites owned by the City which is contaminated beyond the existing environmental standards as of the date of this financial statement. Detail as follows:

1001 - 103rd Street (Plan B 1929). In 2001 a qualified engineering firm carried out a Phase II Environmental Site Assessment which revealed that up to 1000 cubic meters of Petroleum Hydrocarbon (PHC) impacted soil is present on the site. The City has an estimate of \$120,000 to carry out remediation however this estimate was supplied in 2001 and has since not been updated.

1051 - 101st Street. In 2006 a qualified engineering firm carried out a Phase II Environmental Site Assessment which revealed the PHC impacted soil is not expected to exceed 3,000 cubic meters on the site. Further examination is being conducted in 2024 with a new submission being presented to the Province for approval of future monitoring and remediation. Future budget and monitoring in 2024 estimated to be approximately \$45,000.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

14. Contractual Rights

Contractual rights are rights to economic resources arising from contracts or agreements that will result in revenues and assets in the future. The City's contractual rights arise because of contracts entered into for various services and long-term leases. Contractual rights arise from the normal course of business and are not reflected in the consolidated financial statements until revenues or assets are received. The city has \$459,511 for 2024 from the Community Building Fund (formally Gas Tax). The agreement ended March 31, 2024 and as of reporting date, nothing further has been confirmed.

15. Contingent Liabilities

The City is also contingently liable for legal claims in which the City has been named as a defendant in which damages have been sought. The outcome of these actions is not determinable as at the date of reporting and accordingly, no provision has been made in these financial statements for any liability.

16. Financial Instruments - Fair Value Disclosures

| Financial Assets | Fair value hierarchy level | 2023 | |
|--|----------------------------|------------------|------------------|
| | | Cost | Fair Value |
| Financial assets carried at fair value | | | |
| Equity investments quoted in the active market | 1 | \$ 8,107,503 | \$ 8,946,360 |
| Total financial assets carried at fair value - current year | | 8,107,503 | 8,946,360 |

17. Risk Management

Through its financial assets and liabilities, the municipality is exposed to various risks.

Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in so doing, cause a loss for the other party. The financial instruments that potentially subject the municipality to credit risk consist of cash, fixed investments, taxes receivable and other receivables and derivative (interest rate swaps).

To mitigate the risk, taxes receivable that are unpaid are subject to the tax enforcement procedures. For other receivables, the municipality has adopted policies which include close monitoring of overdue accounts. The credit risk related to receivables from the provincial and federal government are considered to be minimal. Management reviews accounts receivable on a case by case basis to determine if a valuation allowance is necessary to reflect impairment in collectability.

At December 31 the following were past due but not impaired:

| | Total | 30 Days | 60 Days | 90 Days | Over 90 days |
|---------------------------|------------|------------|------------|--------------|--------------|
| Trade accounts receivable | \$ 789,850 | \$ 330,066 | \$ 151,054 | \$ 30,566 | \$ 278,164 |
| | | | | Current | Arrears |
| Taxes receivable | | | | \$ 2,347,962 | \$ 3,838,524 |
| Utility receivable | | | | 283,683 | 23,538 |

Liquidity Risk

Liquidity risk is the risk that the entity will encounter difficulty in meeting financial obligations as they fall due. The City of North Battleford undertakes regular cash flow analyses, budget practices, monitoring and forecasting to ensure that there are sufficient cash resources to meet all obligations. The City also maintains an operating line of credit in the amount of \$4,000,000 (Note 9). The financial instruments that potentially subject the municipality to liquidity risk consist of accounts payable, accrued liabilities and long-term debt.

The following table outlines the maturity analysis of certain non-derivative and derivative financial liabilities as at December 31:

| | Total | 2024 | 2025 | 2026 | Post 2026 |
|------------------------|-------------------|------------------|------------------|------------------|-------------------|
| Trade accounts payable | \$ 1,431,525 | \$ 1,431,525 | | | |
| Long-term debt | 31,804,990 | 2,692,962 | \$ 2,547,818 | \$ 2,400,825 | \$ 24,163,385 |
| Net total | 33,236,515 | 4,124,487 | 2,547,818 | 2,400,825 | 24,163,385 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

17. Risk Management - continued

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency and other price risk.

Interest Rate Risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The financial instruments that potentially subject the municipality to interest rate risk consist of cash and cash equivalents, investments and interest rate SWAPs (long-term debt).

The municipality has an authorized overdraft limit of \$4,000,000 with interest payable monthly at a rate of prime less 0.8%. Changes in the bank's prime rate can cause fluctuation in interest payments and cash flows. The SWAP agreements the municipality has entered into entail interest rate risk as the municipality profits if interest rates rise and loses if rates fall.

To mitigate this interest rate risk, the municipality holds interest rate SWAPs, cash in an account at a Canadian bank denominated in CDN \$, uses an asset mix for investments to diversify the portfolio over short, moderate and long terms, invests in fixed income investments, manages cash flows to minimize utilization of the overdraft.

If interest rates increased (decreased) by 1% as at December 31, 2023, and all other variables are held constant, the operating surplus (deficit) would increase (decrease) by approximately \$12,750 (2022 - \$15,828).

Currency Risk

Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. The municipality is exposed to currency risk on purchases denominated in U.S. dollars for which the related accounts payable balances are subject to exchange rate fluctuations.

Price Risk

Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market value, whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The financial instruments that potentially subject the municipality to other price risk consist of investments in equity instruments traded in an active market. To manage this risk, the City has established an investment policy with a target asset mix that is diversified by asset class with individual issuer limits and is designated to achieve a long-term rate of return with an acceptable level of risk.

At December 31, 2023, if equity prices increased (decreased) by 10% with all other factors remaining constant, the City's fair value of equity investments and accumulated remeasurement gains and losses would increase (decrease) by approximately \$894,359 (2022 - \$979,891).

18. Budget Information

Budget figures are reported for information purposes only and are not included in the scope of the external audit. Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on December 11, 2023.

19. Budget to Accrual Based Reporting

The budget is reported on an accrual basis, consistent with principles applied in the consolidated financial statements. Included in the table below are presentation and elimination adjustments required to comply with Canadian public sector accounting standards for inclusion in the Consolidated Statement of Operations and Accumulated Surplus.

| | 2023 | 2022 |
|---|----------------------|----------------------|
| Budgeted Revenues as approved by Council on December 12, 2022 (Stmt 2) | 45,530,056 | 46,027,923 |
| Consolidation- Other Controlled Entities | 1,322,036 | 1,310,155 |
| Elimination Entries | (578,666) | (570,304) |
| Budgeted Revenues for Financial Statement Purposes | \$ 46,273,426 | \$ 46,767,774 |
| | | |
| Budgeted Expenses as Approved by Council on December 12, 2022 (Stmt 2) | 37,961,477 | 35,367,992 |
| Amortization | 7,454,268 | 7,004,975 |
| Consolidation- Other Controlled Entities | 1,279,335 | 1,195,994 |
| Elimination Entries | (578,666) | (608,805) |
| Budgeted Expenses for Financial Statement Purposes | \$ 46,116,414 | \$ 42,960,156 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

20. Change in Accounting Policy

During the year, the municipality changed its accounting policy with respect to PS3280 Asset Retirement Obligations. The municipality believes the new policy provides a fair presentation of the results and the financial position of the municipality.

This change in policy has been applied on a modified retroactive basis and prior periods have been restated to reflect the liability for asset retirement obligations as of January 1, 2022. In accordance with the provisions of this new standard, the City reflected the following adjustments for the year ended December 31, 2022.

| | <u>Balance as previously reported December 31, 2022</u> | <u>Adjustment</u> | <u>Balance as restated at December 31, 2022</u> |
|---|---|-------------------|---|
| Tangible capital assets | 191,245,411 | 618,928 | 191,864,339 |
| Landfill liability | (1,336,711) | 1,336,711 | - |
| Asset retirement obligations | - | (1,875,937) | (1,875,937) |
| Accumulated surplus, opening | (170,938,178) | (189,931) | (171,128,109) |
| Impact on expenses for accretion and amortization | 7,378,658 | 110,229 | 7,488,887 |

21. Comparative Figures

Certain comparative figures have been reclassified to conform to the current year's presentation.

22. Segmented Information

The Consolidated Segmented Disclosures has been prepared in accordance with PS 2700 Segmented Disclosures. Segmented Disclosures are intended to enable users to better understand the government reporting entity as well as the major expense and revenue activities of the City. For each reported segment, revenues and expenses represent amounts directly or reasonably attributable to the segment.

The segments have been selected based on a presentation similar to that adopted for the municipal planning and budgeting processes.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

22. SEGMENTED INFORMATION

| | General Government Services | Policing Services | Fire & Protective Services | Operations Services | Waste Management Services |
|---|-----------------------------------|--------------------|-------------------------------|------------------------|---------------------------------|
| Revenues | | | | | |
| Taxes and unconditional revenue | 26,659,665 | - | - | - | - |
| Fees and charges | 161,905 | 145,809 | 706,421 | 323,631 | 1,227,389 |
| Underground Pipe Replacement Fees | - | - | - | - | - |
| Tangible capital asset sales - gain | 98,119 | - | - | - | - |
| Land sales - gain | - | - | - | - | - |
| Investment income and commissions | 927,217 | - | - | - | - |
| Grants - conditional | 44,825 | 852,408 | - | 392,223 | 225,066 |
| - Capital | - | - | 6,919 | 323,525 | - |
| - Community capital pledges/contributions | - | - | - | - | - |
| Other revenues | - | 406,677 | 25,764 | 16,125 | 1,173,601 |
| Total Revenues | 27,891,730 | 1,404,895 | 739,104 | 1,055,504 | 2,626,057 |
| Expenses | | | | | |
| Wages and benefits | 2,815,822 | 552,055 | 2,719,501 | 1,691,311 | 620,849 |
| Professional/contractual services | 1,270,547 | 5,725,297 | 236,199 | 1,599,140 | 809,904 |
| Subscription/memberships | 85,954 | - | 46,010 | 15,836 | 5,862 |
| Utilities | 141,872 | 83,604 | 65,267 | 602,036 | 12,134 |
| Maintenance, materials and supplies | 196,370 | 115,217 | 335,311 | 1,462,318 | 235,206 |
| Travel | 11,819 | - | 10,770 | 8,825 | 1,287 |
| Amortization | 108,821 | 101,643 | 230,770 | 3,033,997 | 99,929 |
| Accretion of asset retirement obligation | 419 | - | 5,577 | 558 | 68,965 |
| Interest | - | 10,744 | - | 73,511 | 13,560 |
| Allowance for uncollectibles | 563,420 | - | - | - | - |
| Insurance | 589,935 | - | - | 116,563 | - |
| Medical | 1,065 | - | 255 | - | - |
| Grants and contributions | 171,500 | - | - | - | - |
| Other | 2,717 | - | - | 15,559 | - |
| Total Expenses | 5,960,261 | 6,588,560 | 3,649,660 | 8,619,654 | 1,867,696 |
| Net Surplus (Deficit) by Division | 21,931,469 | (5,183,665) | (2,910,556) | (7,564,150) | 758,361 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

22. SEGMENTED INFORMATION - CONTINUED

| | EPAI Services | Parks & Recreation Services | Water Services | Sanitary Sewer | Total |
|---|------------------|-----------------------------------|------------------|------------------|-------------------|
| Revenues | | | | | |
| Taxes and unconditional revenue | - | - | - | - | 26,659,665 |
| Fees and charges | 623,356 | 2,636,008 | 4,103,352 | 4,361,045 | 14,288,916 |
| Underground Pipe Replacement Fees | - | - | 1,942,423 | - | 1,942,423 |
| Tangible capital asset sales - gain | - | - | - | - | 98,119 |
| Land sales - gain | (7,383) | - | - | - | (7,383) |
| Investment income and commissions | 117 | - | 64,381 | - | 991,715 |
| Grants - conditional | 823,742 | 342,380 | - | - | 2,680,644 |
| - Capital | - | 1,493,476 | 138,471 | - | 1,962,391 |
| - Community capital pledges/contributions | - | 16,533 | - | - | 16,533 |
| Other revenues | - | - | - | - | 1,622,167 |
| Total Revenues | 1,439,832 | 4,488,396 | 6,248,627 | 4,361,045 | 50,255,190 |
| Expenses | | | | | |
| Wages and benefits | 852,848 | 3,728,348 | 1,657,289 | 1,160,541 | 15,798,564 |
| Professional/contractual services | 139,665 | 1,063,509 | 1,352,186 | 347,595 | 12,544,042 |
| Subscription/memberships | 26,710 | 6,286 | 13,214 | 3,664 | 203,536 |
| Utilities | - | 1,296,898 | 475,448 | 403,947 | 3,081,206 |
| Maintenance, materials and supplies | 192,689 | 602,112 | 629,155 | 378,309 | 4,146,687 |
| Travel | 125,555 | 17,449 | 6,067 | 2,596 | 184,368 |
| Amortization | 98,725 | 1,966,138 | 878,061 | 1,301,677 | 7,819,761 |
| Accretion of asset retirement obligation | - | 18,959 | 146 | - | 94,624 |
| Interest | 253,472 | 308,344 | 70,258 | 545,156 | 1,275,045 |
| Allowance for uncollectibles | - | - | - | - | 563,420 |
| Insurance | - | - | - | - | 706,498 |
| Medical | - | - | - | - | 1,320 |
| Grants and contributions | 137,455 | 569,127 | - | - | 878,082 |
| Other | 6,800 | 9,851 | - | - | 34,927 |
| Total Expenses | 1,833,919 | 9,587,021 | 5,081,824 | 4,143,485 | 47,332,080 |
| Net Surplus (Deficit) by Division | (394,087) | (5,098,625) | 1,166,803 | 217,560 | 2,923,110 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

22. SEGMENTED INFORMATION - CONTINUED

| For the year ended December 31, 2022 | General Government Services | Policing Services | Fire & Protective Services | Operations Services | Waste Management Services |
|---|-----------------------------------|--------------------|-------------------------------|------------------------|---------------------------------|
| Revenues | | | | | |
| Taxes and unconditional revenue | 24,865,335 | - | - | - | - |
| Fees and charges | 354,434 | 121,570 | 352,199 | 302,082 | 1,329,462 |
| Underground Pipe Replacement Fees | - | - | - | - | - |
| Tangible capital asset sales - gain | 11,999 | - | - | - | - |
| Land sales - gain | - | - | - | - | - |
| Investment income and commissions | 450,634 | - | - | - | - |
| Grants - conditional | 18,995 | 836,245 | - | 616,602 | 185,548 |
| - Capital | - | - | - | 119,690 | - |
| - Community capital pledges/contributions | - | - | - | - | - |
| Other revenues | - | 427,320 | 25,129 | 31,591 | 1,109,571 |
| Total Revenues | 25,701,395 | 1,385,136 | 377,327 | 1,069,965 | 2,624,582 |
| Expenses | | | | | |
| Wages and benefits | 2,609,545 | 490,925 | 2,752,437 | 1,545,625 | 601,977 |
| Professional/contractual services | 1,113,183 | 5,505,676 | 192,575 | 1,355,887 | 817,626 |
| Subscription/memberships | 63,873 | - | 17,125 | 15,795 | 3,429 |
| Utilities | 134,693 | 72,881 | 53,379 | 562,527 | 11,094 |
| Maintenance, materials and supplies | 174,784 | 111,470 | 273,129 | 1,601,413 | 183,618 |
| Travel | 11,302 | - | 5,704 | 6,267 | 4,892 |
| Amortization | 84,603 | 101,643 | 222,727 | 2,863,826 | 180,901 |
| Accretion of asset retirement obligation | 399 | - | 5,311 | 532 | 65,634 |
| Interest | - | 7,705 | - | 76,931 | 15,451 |
| Allowance for uncollectibles | (14,029) | - | - | - | - |
| Insurance | 564,430 | - | - | - | - |
| Medical | 395 | - | 200 | - | - |
| Grants and contributions | 159,000 | - | - | - | - |
| Other | 31,424 | - | - | 18,565 | 13,613 |
| Total Expenses | 4,933,602 | 6,290,300 | 3,522,587 | 8,047,368 | 1,898,235 |
| Net Surplus (Deficit) by Division | 20,767,793 | (4,905,164) | (3,145,259) | (6,977,403) | 726,347 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

22. SEGMENTED INFORMATION - CONTINUED

For the year ended December 31, 2022

| | Planning & Development Services | Parks & Recreation Services | Water Services | Sanitary Sewer Services | Total (Restated - Note 20) |
|---|---------------------------------------|-----------------------------------|------------------|----------------------------|-------------------------------|
| Revenues | | | | | |
| Taxes and unconditional revenue | - | - | - | - | 24,865,335 |
| Fees and charges | 757,127 | 2,454,317 | 4,071,937 | 4,123,316 | 13,866,444 |
| Underground Pipe Replacement Fees | - | - | 1,947,091 | - | 1,947,091 |
| Tangible capital asset sales - gain | - | - | - | - | 11,999 |
| Land sales - gain | (3,889) | - | - | - | (3,889) |
| Investment income and commissions | 635 | - | 112,186 | - | 563,455 |
| Grants - conditional | 141,460 | 199,146 | - | - | 1,997,996 |
| - Capital | - | 2,400 | 270,200 | 2,862,215 | 3,254,505 |
| - Community capital pledges/contributions | - | - | - | - | - |
| Other revenues | - | - | - | - | 1,593,611 |
| Total Revenues | 895,334 | 2,655,862 | 6,401,414 | 6,985,532 | 48,096,546 |
| Expenses | | | | | |
| Wages and benefits | 760,005 | 3,354,359 | 1,703,076 | 1,073,672 | 14,891,621 |
| Professional/contractual services | 343,364 | 1,016,546 | 1,189,067 | 225,072 | 11,758,996 |
| Subscription/memberships | 12,613 | 10,021 | 14,718 | 1,565 | 139,139 |
| Utilities | - | 1,166,522 | 439,106 | 331,583 | 2,771,785 |
| Maintenance, materials and supplies | 167,828 | 613,396 | 818,024 | 314,894 | 4,258,556 |
| Travel | 115,581 | 4,823 | 12,941 | 1,371 | 162,881 |
| Amortization | 79,780 | 1,856,592 | 790,408 | 1,218,331 | 7,398,811 |
| Accretion of asset retirement obligation | - | 18,064 | 139 | - | 90,079 |
| Interest | 241,808 | 322,661 | 69,190 | 849,131 | 1,582,877 |
| Allowance for uncollectibles | - | - | - | - | (14,029) |
| Insurance | - | - | - | - | 564,430 |
| Medical | - | - | - | - | 595 |
| Grants and contributions | 214,462 | 581,884 | - | - | 955,346 |
| Other | 7,600 | 6,725 | - | - | 77,927 |
| Total Expenses | 1,943,041 | 8,951,593 | 5,036,669 | 4,015,619 | 44,639,014 |
| Net Surplus (Deficit) by Division | (1,047,707) | (6,295,731) | 1,364,746 | 2,969,912 | 3,457,532 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

23. TANGIBLE CAPITAL ASSETS

| | 2023 | | | | |
|---|-------------------|-------------------|-------------------|------------------|-----------------------|
| | General Assets | | | | |
| | Land | Land Improvements | Buildings | Vehicles | Machinery & Equipment |
| ASSETS | | | | | |
| Asset Cost | | | | | |
| Opening asset costs | 10,363,992 | 7,447,999 | 92,787,237 | 4,097,734 | 18,898,707 |
| Additions during the year | - | 58,229 | 312,116 | 66,777 | 1,733,252 |
| Disposals and write-downs during the year | (6) | - | (444,653) | (50,004) | (690,476) |
| Transfers (from) assets under construction | - | - | 663,730 | - | 3,873,753 |
| Closing Asset Costs | 10,363,986 | 7,506,228 | 93,318,430 | 4,114,507 | 23,815,236 |
| AMORTIZATION | | | | | |
| Accumulated Amortization Cost | | | | | |
| Opening accumulated amortization costs | - | 5,322,064 | 31,940,779 | 2,417,163 | 10,793,254 |
| Add: Amortization taken | - | 179,156 | 2,311,180 | 318,951 | 1,133,230 |
| Less: Accumulated amortization on disposals | - | - | (444,653) | (50,004) | (688,840) |
| Closing Accumulated Amortization Costs | - | 5,501,220 | 33,807,306 | 2,686,110 | 11,237,644 |
| Net Book Value | 10,363,986 | 2,005,008 | 59,511,124 | 1,428,397 | 12,577,592 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

23. TANGIBLE CAPITAL ASSETS CONTINUED

| | General Assets | | | 2022 |
|---|--------------------|-------------------------|---------------------------|--------------------|
| | Operations Assets | General/ Infrastructure | Assets Under Construction | |
| Asset Cost | | | | Total |
| Opening asset costs | 171,980,913 | 27,763,345 | | 333,339,927 |
| Additions during the year | 7,522,963 | 2,878,735 | | 12,572,072 |
| Disposals and write-downs during the year | - | - | | (1,185,139) |
| Transfers (from) assets under construction | 6,972,118 | (11,509,601) | | - |
| Closing Asset Costs | 186,475,994 | 19,132,479 | | 344,726,860 |
| Accumulated Amortization Cost | | | | |
| Opening accumulated amortization costs | 91,002,328 | - | | 141,475,588 |
| Add: Amortization taken | 3,877,243 | - | | 7,819,760 |
| Less: Accumulated amortization on disposals | - | - | | (1,183,497) |
| Closing Accumulated Amortization Costs | 94,879,571 | - | | 148,111,851 |
| Net Book Value | 91,596,423 | 19,132,479 | | 196,615,009 |
| | | | | 333,339,927 |
| | | | | 15,668,096 |
| | | | | (104,185) |
| | | | | - |
| | | | | 333,339,927 |
| | | | | 134,180,963 |
| | | | | 7,398,810 |
| | | | | (104,185) |
| | | | | 141,475,588 |
| | | | | 191,864,339 |

AMORTIZATION

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

24. TAXES AND OTHER UNCONDITIONAL REVENUE

| | 2023 Budget | 2023 | 2022 |
|--|----------------------|----------------------|----------------------|
| Taxes | | | |
| General municipal tax levy | \$ 17,949,400 | \$ 17,588,101 | \$ 16,773,498 |
| Abatements and adjustments | (400,000) | (270,729) | (277,461) |
| Net municipal taxes | 17,549,400 | 17,317,372 | 16,496,037 |
| Penalties on tax arrears | 622,000 | 1,178,413 | 963,944 |
| Trailer park levies | 48,261 | 48,261 | 47,364 |
| Total Taxes | 18,219,661 | 18,544,046 | 17,507,345 |
| Unconditional Grants | | | |
| Municipal operating grants | 2,579,444 | 2,864,379 | 2,530,412 |
| Total Unconditional Grants | 2,579,444 | 2,864,379 | 2,530,412 |
| Grants in lieu of Taxes | | | |
| Sask Energy grant in lieu | 300,000 | 419,282 | 406,201 |
| Sask Property Management Corp. | 195,685 | 190,587 | 179,938 |
| Sask Tel grant in lieu | 110,000 | 120,950 | 114,222 |
| Provincial other grant in lieu | 66,500 | 75,278 | 66,433 |
| North Battleford Housing Authority | 745,650 | 779,071 | 745,970 |
| Total Grants in Lieu of Taxes | 1,417,835 | 1,585,168 | 1,512,764 |
| Surcharges | | | |
| Sask Power surcharge fees | 1,950,000 | 1,925,719 | 1,818,491 |
| Total Surcharges | 1,950,000 | 1,925,719 | 1,818,491 |
| Underground Pipe and Asphalt Levy | 1,760,733 | 1,740,353 | 1,496,321 |
| Total Taxes and Other Unconditional Revenue | \$ 25,927,674 | \$ 26,659,665 | \$ 24,865,333 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

25. CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

| | 2022 (Restated - Note 20) | Changes | 2023 |
|---|------------------------------|---------------------|-----------------------|
| Unappropriated Surplus (Deficit) | | | |
| Government activities | \$ 10,493,727 | \$ (5,975,430) | \$ 4,518,297 |
| Water | 1,933,846 | (426,703) | 1,507,143 |
| Sanitary sewer | (12,969,838) | 6,103,368 | (6,866,470) |
| Consolidated Entities | 111,695 | (47,566) | 64,129 |
| Transit services | 180,451 | (44,756) | 135,695 |
| Total Unappropriated Surplus (Deficit) | <u>(250,119)</u> | <u>(391,087)</u> | <u>(641,206)</u> |
| Appropriated Reserves | | | |
| General government | 1,004,247 | 1,272,656 | 2,276,903 |
| Fire and protective | 1,506,912 | (382,389) | 1,124,523 |
| Operations | 4,376,257 | (1,938,709) | 2,437,548 |
| Waste management | 887,895 | 99,118 | 987,013 |
| EPAI | 290,187 | 9,597 | 299,784 |
| Policing initiatives | (907,962) | 808,932 | (99,030) |
| Parks & Recreation | 1,538,864 | (401,453) | 1,137,411 |
| Water | 3,915,599 | (1,619,322) | 2,296,277 |
| Sanitary sewer | 4,913,641 | (1,195,274) | 3,718,367 |
| Total Appropriated Reserve | <u>17,525,640</u> | <u>(3,346,844)</u> | <u>14,178,796</u> |
| Net Investment in Tangible Capital Assets | | | |
| Tangible capital assets (Note 23) | 191,864,339 | 4,750,670 | 196,615,009 |
| Less: Related long term debt | (34,417,006) | 2,612,014 | (31,804,992) |
| Less: Related Lease and other obligations | (137,213) | 137,213 | - |
| Net Investment in Tangible Capital Assets | <u>157,310,120</u> | <u>7,499,897</u> | <u>164,810,017</u> |
| Total Accumulated Surplus excluding remeasurement gains (losses) | <u>\$ 174,585,641</u> | <u>\$ 3,761,966</u> | <u>\$ 178,347,607</u> |

FINANCIAL STATEMENTS
CITY OF NORTH BATTLEFORD SUPPORTING SCHEDULES
DECEMBER 31, 2023
(UNAUDITED)

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1

| | 2023 Budget | 2023 | 2022 |
|--|--------------------|--------------------|--------------------|
| General Government Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Sales of supplies | 96,700 | 143,594 | 321,520 |
| - Taxation services | 19,500 | 6,362 | 20,120 |
| - Expense recoveries | - | 11,949 | 12,795 |
| Total Fees and Charges | 116,200 | 161,905 | 354,435 |
| - Tangible capital asset sales - gain (loss) | - | 98,119 | 11,999 |
| - Investment & interest | 465,000 | 927,217 | 450,634 |
| Total Other Segmented Revenue | 581,200 | 1,187,241 | 817,068 |
| Conditional Grants and Donations | | | |
| - Grants | - | 44,825 | 18,995 |
| Total Operating Revenue | 581,200 | 1,232,066 | 836,063 |
| Operating Expenses | | | |
| Council remuneration and travel | 314,549 | 313,044 | 309,815 |
| Wages and benefits | 2,388,172 | 2,502,778 | 2,299,730 |
| Professional/contractual services | 1,291,434 | 1,270,547 | 1,113,183 |
| Subscription/memberships | 86,854 | 85,954 | 63,873 |
| Utilities | 125,788 | 141,872 | 134,693 |
| Maintenance, materials and supplies | 198,945 | 196,370 | 174,784 |
| Travel | 24,035 | 11,819 | 11,302 |
| Amortization | 75,888 | 108,821 | 84,603 |
| Accretion of asset retirement obligation | - | 419 | 399 |
| Interest | - | - | - |
| Allowance for uncollectibles | - | 563,420 | (14,029) |
| Insurance | 650,099 | 589,935 | 564,430 |
| Medical | 5,000 | 1,065 | 395 |
| Grants and contributions | 159,000 | 171,500 | 159,000 |
| Other | 3,000 | 2,717 | 31,426 |
| Total Government Services Expenses | 5,322,764 | 5,960,261 | 4,933,604 |
| Capital | | | |
| Conditional Grants | | | |
| - Capital grants | - | - | - |
| Total General Government Services Surplus (Deficit) | (4,741,564) | (4,728,195) | (4,097,542) |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|--|--------------------|--------------------|--------------------|
| Policing Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Policing fees/fines | 150,000 | 145,809 | 121,570 |
| Total Fees and Charges | 150,000 | 145,809 | 121,570 |
| - Total police services other revenue | 406,292 | 406,677 | 427,320 |
| Total Other Segmented Revenue | 556,292 | 552,486 | 548,890 |
| Conditional Grants | | | |
| - Grants | 819,353 | 852,408 | 836,245 |
| Total Operating Revenue | 1,375,645 | 1,404,894 | 1,385,135 |
| Operating Expenses | | | |
| Wages and benefits | 616,861 | 552,055 | 490,925 |
| Professional/contractual services | 5,504,548 | 5,725,297 | 5,505,676 |
| Subscription/memberships | - | - | - |
| Utilities | 82,760 | 83,604 | 72,881 |
| Maintenance, materials and supplies | 109,000 | 115,217 | 111,470 |
| Travel | - | - | - |
| Amortization | 101,643 | 101,643 | 101,643 |
| Accretion of asset retirement obligation | - | - | - |
| Interest | 6,915 | 10,744 | 7,705 |
| Allowance for uncollectibles | - | - | - |
| Insurance | - | - | - |
| Medical | - | - | - |
| Grants and contributions | - | - | - |
| Other | - | - | - |
| Total Policing Services Expenses | 6,421,727 | 6,588,560 | 6,290,300 |
| Total Policing Services Surplus (Deficit) | (5,046,082) | (5,183,666) | (4,905,165) |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023

SCHEDULE 1 (CONTINUED)

(unaudited)

| | 2023 Budget | 2023 | 2022 |
|--|-------------|-----------|-----------|
| Fire and Protective Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Total fire services fees/fines | 79,500 | 164,570 | 91,446 |
| - Total Provincial Fines | 150,000 | 234,897 | 186,442 |
| - Total special constables fees/fines | 244,000 | 306,954 | 74,310 |
| Total Fees and Charges | 473,500 | 706,421 | 352,198 |
| - Total fire services other revenue | 2,100 | 18,219 | 23,004 |
| - Total special constables other revenue | - | 7,545 | 2,125 |
| Total Other Segmented Revenue | 475,600 | 732,185 | 377,327 |
| Conditional Grants | | | |
| - Grants | - | - | - |
| Total Operating Revenue | 475,600 | 732,185 | 377,327 |
| Operating Expenses | | | |
| Special Constables | | | |
| Wages and benefits | 630,779 | 618,062 | 597,266 |
| Professional/contractual services | 9,511 | 17,488 | 1,917 |
| Subscription/memberships | 4,120 | 3,734 | 1,434 |
| Utilities | 4,975 | 6,892 | 4,186 |
| Maintenance, materials and supplies | 87,125 | 120,003 | 95,676 |
| Travel | 4,635 | 2,424 | 2,372 |
| Amortization | - | - | - |
| Accretion of asset retirement obligation | - | 2,141 | 2,040 |
| Interest | - | - | - |
| Allowance for uncollectibles | - | - | - |
| Other | - | - | - |
| Total Special Constables Expenses | 741,145 | 770,744 | 704,891 |
| Fire Services | | | |
| Wages and benefits | 2,133,039 | 2,101,439 | 2,155,171 |
| Professional/contractual services | 120,126 | 52,217 | 31,616 |
| Subscription/memberships | 53,488 | 42,276 | 8,585 |
| Utilities | 42,744 | 43,327 | 36,763 |
| Maintenance, materials and supplies | 160,692 | 211,204 | 174,876 |
| Travel | 7,471 | 8,346 | 3,333 |
| Amortization | 229,790 | 230,770 | 222,727 |
| Accretion of asset retirement obligation | - | 834 | 794 |
| Interest | - | - | - |
| Insurance | - | - | - |
| Medical | 1,061 | 255 | 200 |
| Grants and contributions | - | - | - |
| Other | - | - | - |
| Total Fire Services Expenses | 2,748,411 | 2,690,668 | 2,634,065 |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|---|--------------------|--------------------|--------------------|
| Emergency Preparedness | | | |
| Wages and benefits | - | - | - |
| Professional/contractual services | 13,056 | 16,382 | 8,836 |
| Subscription/memberships | 7,210 | - | 7,106 |
| Utilities | - | - | - |
| Maintenance, materials and supplies | 583 | 277 | 1,205 |
| Travel | 1,644 | - | - |
| Amortization | - | - | - |
| Accretion of asset retirement obligation | - | - | - |
| Interest | - | - | - |
| Allowance for uncollectibles | - | - | - |
| Insurance | - | - | - |
| Medical | - | - | - |
| Grants and contributions | - | - | - |
| Other | - | - | - |
| Total Emergency Preparedness Expenses | <u>22,493</u> | <u>16,659</u> | <u>17,147</u> |
| Animal, Humane Society Expenses | | | |
| Wages and benefits | - | - | - |
| Professional/contractual services | 150,000 | 150,112 | 150,206 |
| Subscription/memberships | - | - | - |
| Utilities | 10,970 | 15,048 | 12,429 |
| Maintenance, materials and supplies | 2,652 | 3,827 | 1,372 |
| Travel | - | - | - |
| Amortization | - | - | - |
| Accretion of asset retirement obligation | - | 2,602 | 2,477 |
| Interest | - | - | - |
| Allowance for uncollectibles | - | - | - |
| Insurance | - | - | - |
| Medical | - | - | - |
| Grants and contributions | - | - | - |
| Other | - | - | - |
| Total Animal, Humane Society Expenses | <u>163,622</u> | <u>171,589</u> | <u>166,484</u> |
| Total Fire and Protective Services Expenses | <u>3,675,671</u> | <u>3,649,660</u> | <u>3,522,587</u> |
| Capital | | | |
| Conditional Grants | | | |
| - Capital grants | - | 6,919 | - |
| Total Fire & Protective Services Surplus (Deficit) | <u>(3,200,071)</u> | <u>(2,910,556)</u> | <u>(3,145,259)</u> |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|--|-------------|-------------|-------------|
| Operations Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Aviation revenue | 383,150 | 323,631 | 302,082 |
| Total Fees and Charges | 383,150 | 323,631 | 302,082 |
| - Expense recoveries | 4,250 | 16,125 | 31,591 |
| Total Other Segmented Revenue | 387,400 | 339,756 | 333,673 |
| Conditional Grants | | | |
| - Grants | 100,000 | 392,223 | 616,602 |
| Total Operating Revenue | 487,400 | 731,979 | 950,275 |
| Operating Expenses | | | |
| Public Works & Fleet | | | |
| Wages and benefits | 1,848,268 | 1,691,311 | 1,545,625 |
| Professional/contractual services | 1,639,429 | 1,599,140 | 1,238,350 |
| Subscription/memberships | 30,811 | 15,836 | 15,795 |
| Utilities | 559,492 | 602,036 | 562,527 |
| Maintenance, materials and supplies | 1,355,613 | 1,462,318 | 1,601,413 |
| Travel | 22,813 | 8,825 | 6,267 |
| Amortization | 2,694,389 | 3,033,997 | 2,863,826 |
| Accretion of asset retirement obligation | - | 558 | 532 |
| Interest | 55,807 | 73,511 | 76,931 |
| Allowance for uncollectibles | - | - | - |
| Insurance | 135,000 | 116,563 | 117,537 |
| Medical | - | - | - |
| Grants and contributions | - | - | - |
| Other | 20,000 | 15,559 | 18,565 |
| Total Public Works & Fleet Expenses | 8,361,622 | 8,619,654 | 8,047,368 |
| Total Operation Expenses | 8,361,622 | 8,619,654 | 8,047,368 |
| Capital | | | |
| Conditional Grants | | | |
| - Capital grants | 901,845 | 323,525 | 119,690 |
| Total Operations Surplus (Deficit) | (6,972,377) | (7,564,150) | (6,977,403) |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|--|-------------|-----------|-----------|
| Waste Management Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Waste and disposal fees | 1,411,000 | 1,227,389 | 1,329,462 |
| Total Fees and Charges | 1,411,000 | 1,227,389 | 1,329,462 |
| - Other revenue, garbage and recycling | 1,077,792 | 1,173,601 | 1,109,571 |
| Total Other Segmented Revenue | 2,488,792 | 2,400,990 | 2,439,033 |
| Conditional Grants | | | |
| - Grants | 143,808 | 225,066 | 185,548 |
| Total Operating Revenue | 2,632,600 | 2,626,056 | 2,624,581 |
| Operating Expenses | | | |
| Wages and benefits | 634,944 | 620,849 | 601,977 |
| Professional/contractual services | 992,896 | 809,904 | 817,626 |
| Subscription/memberships | 8,932 | 5,862 | 3,429 |
| Utilities | 17,909 | 12,134 | 11,094 |
| Maintenance, materials and supplies | 169,792 | 235,206 | 183,618 |
| Travel | 9,316 | 1,287 | 4,892 |
| Amortization | 133,911 | 99,929 | 180,901 |
| Accretion of asset retirement obligation | 70,000 | 68,965 | 65,634 |
| Interest | 13,572 | 13,560 | 15,451 |
| Allowance for uncollectibles | - | - | - |
| Insurance | - | - | - |
| Medical | - | - | - |
| Grants and contributions | - | - | - |
| Other | - | - | 13,613 |
| Total Waste Management Services Expenses | 2,051,272 | 1,867,696 | 1,898,235 |
| Capital | | | |
| Conditional Grants | | | |
| - Capital grants | - | - | - |
| Total Waste Management Services Surplus (Deficit) | 581,328 | 758,360 | 726,346 |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023

SCHEDULE 1 (CONTINUED)

(unaudited)

| | 2023 Budget | 2023 | 2022 |
|---|-------------|-----------|---------|
| Engineering, Planning Asset Management & Infrastructure Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Business licenses | 240,000 | 184,563 | 215,167 |
| - Building & development permits | 280,400 | 183,382 | 345,045 |
| - Development agreements | 76,000 | 79,073 | 45,847 |
| - Land rent | 63,000 | 65,565 | 61,028 |
| - Transit & Handi Bus fares | 164,600 | 110,773 | 90,040 |
| Total Fees and Charges | 824,000 | 623,356 | 757,127 |
| - Land - gain (loss) | - | (7,383) | (3,889) |
| - Investment & interest | - | 117 | 635 |
| Total Other Segmented Revenue | 824,000 | 616,090 | 753,873 |
| Conditional Grants | | | |
| - Transit Grants | 68,832 | 89,475 | 141,460 |
| - Grants | 35,223 | 734,267 | - |
| Total Operating Revenue | 928,055 | 1,439,832 | 895,333 |
| Operating Expenses | | | |
| Business Licenses | | | |
| Wages and benefits | 53,409 | 58,446 | 79,492 |
| Professional/contractual services | 75,000 | 31,369 | 143,904 |
| Subscription/memberships | - | - | - |
| Utilities | - | - | - |
| Maintenance, materials and supplies | 500 | 2,396 | 2,574 |
| Travel | - | - | - |
| Total Business Licenses Expenses | 128,909 | 92,211 | 225,970 |
| Economic Development | | | |
| Wages and benefits | 216,576 | 175,383 | 37,485 |
| Professional/contractual services | 17,250 | 19,602 | 10,378 |
| Subscription/memberships | 17,750 | 23,247 | 1,056 |
| Utilities | - | - | - |
| Maintenance, materials and supplies | - | 10 | - |
| Travel | 145,750 | 125,353 | 109,821 |
| Amortization | - | 3,439 | 3,801 |
| Accretion of asset retirement obligation | - | - | - |
| Interest | - | - | - |
| Allowance for uncollectibles | - | - | - |
| Insurance | - | - | - |
| Medical | - | - | - |
| Grants and contributions | 40,000 | 40,000 | 40,000 |
| Other | - | - | - |
| Total Economic Development Expenses | 437,326 | 387,034 | 202,541 |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|--|--------------------|------------------|--------------------|
| Engineering | | | |
| Wages and benefits | 269,429 | 83,823 | 35,237 |
| Professional/contractual services | 26,000 | 8,265 | 5,649 |
| Subscription/memberships | - | 450 | - |
| Utilities | - | - | - |
| Maintenance, materials and supplies | 4,100 | 4,683 | 19,288 |
| Travel | - | - | - |
| Amortization | - | - | - |
| Accretion of asset retirement obligation | - | - | - |
| Interest | - | - | - |
| Allowance for uncollectibles | - | - | - |
| Total Engineering Expenses | 299,529 | 97,221 | 60,174 |
| Planning | | | |
| Wages and benefits | 190,536 | 128,184 | 275,107 |
| Professional/contractual services | 60,000 | 48,264 | 32,475 |
| Subscription/memberships | 5,500 | 3,013 | 11,557 |
| Utilities | - | - | - |
| Maintenance, materials and supplies | 500 | 394 | 462 |
| Travel | 6,000 | 202 | 5,519 |
| Amortization | - | - | - |
| Accretion of asset retirement obligation | - | - | - |
| Interest | 214,676 | 253,472 | 241,808 |
| Allowance for uncollectibles | - | - | - |
| Insurance | - | - | - |
| Grants and contributions | 93,197 | 97,455 | 174,462 |
| Other | - | - | - |
| Total Planning Expenses | 570,409 | 530,984 | 741,390 |
| Transit & Handi Bus | | | |
| Wages and benefits | 418,370 | 407,012 | 332,684 |
| Professional/contractual services | 9,633 | 32,165 | 150,957 |
| Subscription/memberships | - | - | - |
| Utilities | - | - | - |
| Maintenance, materials and supplies | 141,770 | 185,206 | 145,503 |
| Travel | - | - | 241 |
| Amortization | - | 95,286 | 75,979 |
| Accretion of asset retirement obligation | - | - | - |
| Interest | - | - | - |
| Insurance | - | - | - |
| Other | 7,325 | 6,800 | 7,600 |
| Total Transit & Handi Bus Expenses | 577,098 | 726,469 | 712,964 |
| Total Planning and Development Services Expenses | 2,013,271 | 1,833,919 | 1,943,040 |
| Total Planning and Development Services Surplus (Deficit) | (1,085,216) | (394,087) | (1,047,707) |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|--|-------------|-----------|-----------|
| Parks & Recreation Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Recreation fees & services | 1,178,646 | 1,421,733 | 1,366,746 |
| - Galleries | 44,800 | 54,538 | 47,404 |
| - Recreation facilities rental | 903,500 | 957,563 | 871,882 |
| - Cemetery | 170,000 | 202,174 | 168,285 |
| Total Fees and Charges | 2,296,946 | 2,636,008 | 2,454,317 |
| - Park expense recovery | - | - | - |
| Total Other Segmented Revenue | 2,296,946 | 2,636,008 | 2,454,317 |
| Conditional Grants | | | |
| - Grants | 253,850 | 342,380 | 199,146 |
| Total Operating Revenue | 2,550,796 | 2,978,388 | 2,653,463 |
| Operating Expenses | | | |
| Recreational Facilities & Programing | | | |
| Wages and benefits | 2,758,641 | 2,722,369 | 2,365,991 |
| Professional/contractual services | 565,476 | 711,734 | 737,787 |
| Subscription/memberships | 17,060 | 6,286 | 10,021 |
| Utilities | 904,645 | 1,028,186 | 897,167 |
| Maintenance, materials and supplies | 373,955 | 444,289 | 494,675 |
| Travel | 6,200 | 11,550 | 4,823 |
| Amortization | 314,880 | 294,436 | 294,811 |
| Accretion of asset retirement obligation | - | 18,276 | 17,413 |
| Interest | 286,096 | 308,344 | 322,661 |
| Insurance | - | - | - |
| Grants and contributions | 506,167 | 505,127 | 517,884 |
| Other | 12,500 | 9,851 | 6,725 |
| Total Recreational Facilities & Programing Expenses | 5,745,620 | 6,060,448 | 5,669,958 |
| Galleries | | | |
| Wages and benefits | 303,017 | 278,036 | 254,968 |
| Professional/contractual services | 99,645 | 88,292 | 73,901 |
| Utilities | 37,638 | 49,702 | 43,632 |
| Maintenance, materials and supplies | 34,000 | 57,125 | 35,362 |
| Travel | 400 | 383 | - |
| Amortization | 12,064 | 19,681 | 12,903 |
| Accretion of asset retirement obligation | - | - | - |
| Total Galleries Expenses | 486,764 | 493,219 | 420,766 |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|--|--------------------|--------------------|--------------------|
| Cemeteries | | | |
| Wages and benefits | 138,100 | 139,802 | 157,548 |
| Professional/contractual services | 3,000 | 1,105 | 500 |
| Subscription/memberships | - | - | - |
| Utilities | 22,290 | 26,501 | 21,136 |
| Maintenance, materials and supplies | 8,300 | 11,099 | 3,827 |
| Travel | - | - | - |
| Amortization | - | - | - |
| Accretion of asset retirement obligation | - | - | - |
| Interest | - | - | - |
| Allowance for uncollectibles | - | - | - |
| Insurance | - | - | - |
| Medical | - | - | - |
| Grants and contributions | - | - | - |
| Other | - | - | - |
| Total Cemeteries Expenses | 171,690 | 178,507 | 183,011 |
| | | | |
| Parks & Forestry | | | |
| Wages and benefits | 651,813 | 588,141 | 575,852 |
| Professional/contractual services | 224,800 | 262,378 | 204,358 |
| Subscription/memberships | - | - | - |
| Utilities | 169,990 | 192,509 | 204,587 |
| Maintenance, materials and supplies | 86,500 | 89,599 | 79,532 |
| Travel | - | 5,516 | - |
| Amortization | 1,523,668 | 1,652,021 | 1,548,877 |
| Accretion of asset retirement obligation | - | 683 | 651 |
| Interest | - | - | - |
| Insurance | - | - | - |
| Grants and contributions | 64,000 | 64,000 | 64,000 |
| Other | - | - | - |
| Total Parks & Forestry Expenses | 2,720,771 | 2,854,847 | 2,677,857 |
| | | | |
| Total Parks & Recreation Services Expenses | 9,124,845 | 9,587,021 | 8,951,592 |
| | | | |
| Capital | | | |
| Conditional Grants | | | |
| - Capital grants | - | 1,493,476 | 2,400 |
| - Community capital pledges/contributions | - | 16,533 | - |
| Total Capital | - | 1,510,009 | 2,400 |
| | | | |
| Total Parks & Recreation Services Surplus (Deficit) | (6,574,049) | (5,098,625) | (6,295,729) |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|---|-------------|-----------|-----------|
| Water Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Water fees | 4,025,820 | 4,050,525 | 3,999,942 |
| - Water works expense recovery | 28,000 | 52,827 | 71,994 |
| Total Fees and Charges | 4,053,820 | 4,103,352 | 4,071,936 |
| - Underground Pipe Replacement Fees | 1,957,638 | 1,942,423 | 1,947,091 |
| - Investment & interest | 18,000 | 64,381 | 112,186 |
| Total Other Segmented Revenue | 6,029,458 | 6,110,156 | 6,131,213 |
| Conditional Grants | | | |
| - Grants | - | - | - |
| Total Operating Revenue | 6,029,458 | 6,110,156 | 6,131,213 |
| Operating Expenses | | | |
| Wages and benefits | 1,603,832 | 1,657,289 | 1,703,076 |
| Professional/contractual services | 880,900 | 1,352,186 | 1,189,067 |
| Subscription/memberships | 18,352 | 13,214 | 14,718 |
| Utilities | 425,912 | 475,448 | 439,106 |
| Maintenance, materials and supplies | 743,950 | 629,155 | 818,024 |
| Travel | 14,118 | 6,067 | 12,941 |
| Amortization | 818,922 | 878,061 | 790,408 |
| Accretion of asset retirement obligation | - | 146 | 139 |
| Interest | 49,119 | 70,258 | 69,190 |
| Allowance for uncollectibles | 100 | - | - |
| Insurance | - | - | - |
| Medical | - | - | - |
| Grants and contributions | - | - | - |
| Other | 155 | - | - |
| Total Water Services Expenses | 4,555,360 | 5,081,824 | 5,036,669 |
| Capital | | | |
| Conditional Grants | | | |
| - Capital grants | - | 138,471 | 270,200 |
| Total Water Services Surplus (Deficit) | 1,474,098 | 1,166,803 | 1,364,745 |

CONSOLIDATED SCHEDULE OF OPERATIONS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 1 (CONTINUED)

| | 2023 Budget | 2023 | 2022 |
|--|-------------------|-------------------|-------------------|
| Sanitary Sewer Services | | | |
| Operating Revenue | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Sanitary sewer fees | 4,378,156 | 4,352,389 | 4,114,759 |
| - Sanitary sewer expense recovery | 5,000 | 8,656 | 8,558 |
| Total Other Segmented Revenue | 4,383,156 | 4,361,045 | 4,123,317 |
| Conditional Grants | | | |
| - Grants | - | - | - |
| Total Operating Revenue | 4,383,156 | 4,361,045 | 4,123,317 |
| Operating Expenses | | | |
| Wages and benefits | 1,267,154 | 1,160,541 | 1,073,672 |
| Professional/contractual services | 371,350 | 347,595 | 225,072 |
| Subscription/memberships | 8,095 | 3,664 | 1,565 |
| Utilities | 330,460 | 403,947 | 331,583 |
| Maintenance, materials and supplies | 381,100 | 378,309 | 314,894 |
| Travel | 10,494 | 2,596 | 1,371 |
| Amortization | 1,549,113 | 1,301,677 | 1,218,331 |
| Accretion of asset retirement obligation | - | - | - |
| Interest | 672,116 | 545,156 | 849,131 |
| Allowance for uncollectibles | - | - | - |
| Insurance | - | - | - |
| Grants and contributions | - | - | - |
| Other | - | - | - |
| Total Sanitary Sewer Services Expenses | 4,589,882 | 4,143,485 | 4,015,619 |
| Capital | | | |
| Conditional Grants | | | |
| - Capital grants | - | - | 2,862,215 |
| Total Sanitary Sewer Services Surplus (Deficit) | (206,726) | 217,560 | 2,969,913 |
| SUMMARY | | | |
| Total Other Segmented Revenue | 16,065,206 | 16,993,534 | 16,031,619 |
| Total Underground Pipe Replacement Fees | 1,957,638 | 1,942,423 | 1,947,091 |
| Total Conditional Grants | 1,421,066 | 2,680,644 | 1,997,996 |
| Total Capital Grants and Contributions | 901,845 | 1,978,924 | 3,254,505 |
| Total Operating and Capital Revenue by Division | 20,345,755 | 23,595,525 | 23,231,211 |
| TOTAL EXPENSES BY DIVISION | 46,116,414 | 47,332,080 | 44,639,014 |

CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 2

| Asset Cost | General Government Services | Policing Services | Fire & Protective Services | Operations Services | Waste Management Services |
|---|-----------------------------|-------------------|----------------------------|---------------------|---------------------------|
| Opening asset costs | 2,046,711 | 4,336,536 | 5,639,810 | 120,581,826 | 4,077,361 |
| Additions during the year | 354,231 | | 428,315 | 10,051,436 | 66,049 |
| Disposals and write-downs during the year | | | (229,569) | (396,529) | (21,981) |
| Closing Asset Costs | 2,400,942 | 4,336,536 | 5,838,556 | 130,236,733 | 4,121,429 |
| ASSETS | | | | | |
| AMORTIZATION | | | | | |
| Accumulated Amortization Cost | | | | | |
| Opening accumulated amortization costs | 927,668 | 1,553,959 | 3,179,525 | 72,628,476 | 2,138,167 |
| Add: Amortization taken | 108,820 | 50,031 | 229,560 | 3,182,104 | 181,650 |
| Less: Accumulated amortization on disposals | | | (229,569) | (396,529) | (21,981) |
| Closing Accumulated Amortization Costs | 1,036,488 | 1,603,990 | 3,179,516 | 75,414,051 | 2,297,836 |
| Net Book Value | 1,364,454 | 2,732,546 | 2,659,040 | 54,822,682 | 1,823,593 |

CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY DIVISION

For the Year Ended December 31, 2023
(unaudited)

SCHEDULE 2 (CONTINUED)

| | EPAI Services | Parks & Recreation Services | Water Services | Sanitary Sewer Services | 2023 Total | 2022 Total |
|---|------------------|-----------------------------------|-------------------|-------------------------------|--------------------|--------------------|
| ASSETS | | | | | | |
| Asset Cost | | | | | | |
| Opening asset costs | 12,071,542 | 80,534,471 | 42,511,866 | 61,539,804 | 333,339,927 | 317,776,016 |
| Additions during the year | (6,712,674) | 1,693,893 | 3,698,344 | 2,992,478 | 12,572,072 | 15,668,096 |
| Disposals and write-downs during the year | (1,636) | (535,424) | | | (1,185,139) | (104,185) |
| Closing Asset Costs | 5,357,232 | 81,692,940 | 46,210,210 | 64,532,282 | 344,726,860 | 333,339,927 |
| AMORTIZATION | | | | | | |
| Accumulated Amortization Cost | | | | | | |
| Opening accumulated amortization costs | 22,588 | 25,329,403 | 15,696,376 | 19,999,424 | 141,475,588 | 134,180,963 |
| Add: Amortization taken | 3,439 | 1,966,138 | 878,061 | 1,219,956 | 7,819,760 | 7,398,810 |
| Less: Accumulated amortization on disposals | | (535,418) | | | (1,183,497) | (104,185) |
| Closing Accumulated Amortization Costs | 26,027 | 26,760,123 | 16,574,437 | 21,219,380 | 148,111,851 | 141,475,588 |
| Net Book Value | 5,331,205 | 54,932,817 | 29,635,773 | 43,312,902 | 196,615,009 | 191,864,339 |



Community is much more than belonging to something, its about doing something together that makes belonging matter.







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