

City of North Battleford

Annual Financial Statements

And Supporting Schedules

For the year ended December 31, 2017

Management's Report

To the ratepayers and stakeholders of City of North Battleford;

The management of the City of North Battleford (hereafter referred to as the 'City') is responsible for the integrity, objectivity and accuracy of the financial information in the accompanying consolidated financial statements.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standard (PSAS) as established by the Public Sector Accounting Board of the Canadian Professional Accountants of Canada. A summary of the significant accounting policies is disclosed in Note 1 to the consolidated financial statements.

To meet its responsibility, management used appropriate accounting principles and methods to make reasonable decisions that were consistent in the measurement and recording of transactions in which objective judgment is required. Management is responsible to design and maintain the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Planning Committee (formerly in part the Finance Committee, hereinafter referred to as 'Committee') a sub-committee of the City Council (hereinafter referred to as 'Council'), is composed of the elected officials responsible for carrying out the activities related to the City's audit and overseeing management in the performance of its financial reporting responsibilities. The Committee is responsible for recommending the appointment of the City's external auditors and overseeing the work of the external auditors performing the financial statement attest audits. While it is important to recognize that the external audit is an independent process, the Committee's role is to ensure that all significant audit issues are appropriately addressed and resolved. The Council as a whole reviews and approves the consolidated financial statements and discusses relevant matters with external auditors.

The 2017 consolidated financial statements have been examined by the City's external independent audit firm, Holm Raiche Oberg chartered professional accountants, as appointed by Council, and their report precedes the consolidated financial statements.

North Battleford, Saskatchewan, Canada
June 25, 2018



Acting Director of Finance



Acting City Manager



HRO *Holm Raiche Oberg*
Chartered Professional Accountants P.C. Ltd.

1321 101st Street
North Battleford, Saskatchewan
S9A 0Z9

Phone: (306) 445-6291

Fax: (306) 445-3882

Email: info@hrocpa.ca

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of the City of North Battleford

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of City of North Battleford, which comprise the consolidated statement of financial position as at December 31, 2017, and the consolidated statements of operations, change in net financial debt and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of City of North Battleford as at December 31, 2017, and the results of its consolidated operations, change in net financial debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Our audit was conducted for the purpose of forming an opinion on the basic consolidated financial statements. The current year's supplementary information included in the schedules and appendices is not a required part of the basic consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the basic consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic consolidated financial statements taken as a whole.

North Battleford, Saskatchewan
June 25, 2018

Holm Raiche Oberg
Chartered Professional Accountants

3

Consolidated Statement of Financial Position

as at December 31, 2017

Statement 1

Assets	2017	2016
Financial Assets		
Cash and temporary investments (Note 2)	\$ 16,405,228	\$ 18,549,905
Taxes receivable - municipal (Note 3)	1,334,283	1,270,145
Other accounts receivable (Note 4)	2,591,817	4,434,158
Land for resale (Note 5)	1,506,266	1,532,867
Long-term service agreements (Note 6)	951,104	1,613,828
Other	19,754	17,752
Total Financial Assets	22,808,451	27,418,656
Liabilities		
Accounts payable	4,481,729	4,974,460
Accrued liabilities payable	775,640	680,600
Utility deposits	137,594	130,646
Deferred revenue (Note 7)	933,283	768,367
Accrued landfill costs (Note 8)	992,547	913,814
Long-term debt (Note 9)	39,808,742	42,953,904
Lease and other obligations (Note 10)	941,603	416,718
Total Liabilities	48,071,139	50,838,507
Net Financial (Debt) Assets	(25,262,687)	(23,419,851)
Non-Financial Assets		
Tangible capital assets (Schedule 5, 6)	173,532,140	169,190,137
Prepayments and deferred charges	11,636	28,846
Stock and supplies	500,015	524,098
Total Non-Financial Assets	174,043,790	169,743,081
Accumulated Surplus (Schedule 7)	\$ 148,781,103	\$ 146,323,230

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Operations and Accumulated Surplus

for the year ended December 31, 2017

Statement 2

Revenue	2017 Budget	2017	2016
Taxes and other unconditional revenue (Schedule 1)	\$ 21,357,403	\$ 20,428,443	\$ 20,633,046
Underground pipe and asphalt levy (Schedule 1)	1,419,748	1,443,092	1,172,016
Fees and charges (Schedule 2 & 3)	13,332,330	15,905,030	18,728,166
Underground pipe replacement fees (Schedule 2 & 3)	1,881,900	1,845,889	1,526,320
Conditional grants (Schedule 2 & 3)	1,237,134	1,395,395	1,630,847
Tangible capital asset sales - gain (loss) (Schedule 2 & 3)	-	51,417	152,072
Land sales - gain (Schedule 2 & 3)	1,353,000	325,545	1,316,430
Investment income and commissions (Schedule 2 & 3)	212,200	264,272	258,146
Other revenue (Schedule 2 & 3)	1,434,540	1,383,837	1,285,151
Total Revenue	42,228,255	43,042,918	46,702,194
Expenses			
General government services (Schedule 4)	4,001,754	4,327,708	3,965,737
Policing services (Schedule 4)	5,146,703	5,034,706	4,683,791
Fire and protective services (Schedule 4)	3,310,015	3,473,050	3,418,540
Infrastructure services (Schedule 4)	6,426,978	9,563,493	9,543,647
Waste management services (Schedule 4)	1,760,622	1,742,171	1,780,448
Planning and development services (Schedule 4)	1,592,160	1,689,562	1,899,223
Leisure services (Schedule 4)	5,829,735	6,111,933	6,036,429
Water services (Note 10)	2,886,834	6,164,557	7,044,505
Sanitary sewer services	2,589,100	3,324,655	3,393,096
Total Expenses	33,543,901	41,431,835	41,765,416
Surplus of Revenues over Expenses	8,684,354	1,611,083	4,936,778
Other Capital Contributions			
Provincial/Federal Capital Grants and Contributions	857,290	844,390	808,282
Community Capital Pledges/Contributions	-	2,400	2,400
Surplus/Deficit of Revenues over Expenses	\$ 9,541,644	2,457,873	5,747,460
Accumulated Surplus, Beginning of Year		146,323,230	140,575,770
Accumulated Surplus, End of Year (Schedule 7)		\$ 148,781,103	\$ 146,323,230

Actual expenses for 2017 and 2016 include amortization expense totaling \$6,375,414 and \$6,061,017 respectively while the budget figures for 2017 do not include amortization expense.

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Change in Net Financial Debt

for the year ended December 31, 2017

Statement 3

	2017 Budget	2017	2016
Surplus	\$ 9,541,644	\$ 2,457,873	\$ 5,747,460
(Acquisition) of tangible capital assets	13,936,983	(11,091,969)	(11,359,180)
Amortization of tangible capital assets	-	6,375,414	6,061,017
Proceeds on disposal of tangible capital assets	374,552	425,968	(210,946)
(Gain) loss on disposal of tangible capital assets	-	(51,417)	(152,072)
Surplus (Deficit) of Capital Expenditures over Expenses	14,311,535	(4,342,003)	(5,661,181)
(Acquisition) use of supplies inventories	-	24,084	(29,625)
Use of prepaid expense	-	17,210	32,763
Surplus (Deficit) of Expenses of Other Non-Financial over Expenditures	-	41,294	3,137
Increase (Decrease) in Net Financial Assets	\$ 23,853,178	(1,842,836)	89,416
Net Financial (Debt) Assets - Beginning of Year		(23,419,851)	(23,509,268)
Net Financial (Debt) Assets - End of Year		\$ (25,262,687)	\$ (23,419,851)

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

for the year ended December 31, 2017

Statement 4

	2017	2016
Operating Activities		
Annual surplus (deficit)	\$ 2,457,873	\$ 5,747,460
Amortization of tangible capital assets	6,375,414	6,061,017
(Gain) loss on disposal of tangible capital assets	(51,417)	(152,072)
	8,781,871	11,656,404
Change in non-cash assets and liabilities related to operations:		
Taxes receivable - municipal	(64,138)	(427,343)
Other accounts receivable	1,842,341	(1,827,332)
Other - accrued interest receivable	-	-
Land for resale	26,601	50,288
Other financial assets	(2,002)	499
Prepayments and deferred charges	17,210	32,763
Stock and supplies	24,084	(29,625)
Accounts payable	(492,731)	1,116,755
Accrued liabilities payable	95,040	115,979
Utility deposits	6,949	(1,946)
Deferred revenue	164,916	20,672
Accrued landfill costs	78,733	78,315
Cash provided by operating activities	10,478,875	10,785,430
Capital Activities		
Acquisition of tangible capital assets (excl. UPAR)	(7,640,350)	(8,218,214)
Underground pipe and asphalt replacement assets	(3,451,619)	(3,140,966)
Proceeds from the disposal of tangible capital assets	425,968	(210,946)
Cash applied to capital activities	(10,666,001)	(11,570,126)
Investing Activities		
Long-term investments	-	-
Long-term service agreements	662,725	680,372
Cash provided by (applied to) investing activities	662,725	680,372
Financing Activities		
Long-term debt issued	-	1,500,000
Long-term debt repaid	(3,145,161)	(2,813,083)
Lease and other obligations repaid	(145,115)	(32,592)
Lease and other obligations issued	670,000	449,310
Cash provided by (applied to) financing activities	(2,620,276)	(896,365)
Net increase (Decrease) in cash during the year	(2,144,677)	(1,000,689)
Cash - Beginning of Year	18,549,905	19,550,594
Cash - End of Year	\$ 16,405,228	\$ 18,549,905

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

The City of North Battleford (hereafter referred to as the 'City') is the largest city in Saskatchewan's North West and has been a service centre and transportation hub for more than 100 years. North Battleford was incorporated as a village in 1906, a town in 1907 and a city in 1913. The City operates under the provisions of The Cities Act of The Statutes of Saskatchewan, 2002 as amended by the Statutes of Saskatchewan, 2003.

1. Summary of Significant Accounting Policies

The consolidated financial statements of the City are prepared by management in accordance with Public Sector Accounting Standards as recommended by the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies are as follows:

a) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenue as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

b) Principles of consolidation

The consolidated financial statements include divisions of City business, facilities and operating entities of the City. The statements reflect the assets, liabilities, revenues and expenses of the general government operating fund, water utility fund, sanitary sewer utility fund, and reserves of the City. These statements **do not** include all of the organizations that are accountable for the administration of their financial affairs and resources to the City Council (hereafter referred to as 'Council') and are controlled by the City. Council understands that non-consolidated entities publish independent consolidated financial statements.

Consolidated entities:

The City of North Battleford

Arenas/Facilities:

Battlefords Co-Op Aquatic Centre
Cameron McIntosh Airfield
Civic Centre
Dekker Centre for Performing Arts Building
Don Ross Arena
Nations West Field House
Northland Power Curling Centre

Community Centres/Galleries:

Allen Sapp Gallery
Chapel Gallery
Don Ross Complex

Non-consolidated entities:

Animal Control & Humane Society
The Battlefords Transit System
Dekker Centre for the Performing Arts Inc.
Lakeland Library Region
North Battleford Golf and Country Club
North Battleford Public Library
Royal Canadian Mounted Police (RCMP) Battlefords Detachment
Twin Rivers Curling Club
North Battleford Business Improvement District Corp

All inter-fund assets and liabilities and sources of financing and expenses have been eliminated in these consolidated financial statements.

c) Collection of funds for other authorities

The education property tax (EPT) funds under the governance of the Ministry of Education for the respective school divisions, Light of Christ Roman Catholic Separate School Division (RCSSD) No. 16 and Living Sky School Division No. 202, have been collected and remitted by the City in accordance with relevant legislation. The amounts outstanding at December 31, 2017 are disclosed in Note 3.

d) Land sales

Land sales are recognized in the financial statements as revenues in the period in which the contract is signed and the ability to collect is reasonably assured.

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

1. Summary of Significant Accounting Policies - continued

e) Measurement uncertainty

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the period. Taxes receivable and accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Allowances are determined through an annual review of outstanding amounts.

The measurement of materials and supplies are based on estimates of volume and quality. The 'Opening Asset Costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in operations in the periods in which they become known.

f) Property tax revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established by Administration and approved annually by Council following the guidance of the Government of Saskatchewan. Taxation revenues are recorded at the time tax billings are issued. Assessments are subject to appeal.

g) Government transfer of funds

Government transfers are transfers from senior levels of government, Federal or Provincial government, that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers are recognized in the fiscal year in which events giving rise to the transfer occurred, providing the transfers are authorized, eligibility criteria have been met and reasonable estimates of the amounts can be made.

Unearned federal or provincial government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an account receivable.

h) Local improvement charges

Local improvement projects financed by frontage levies recognize any prepayment charges as revenue in the period in which the related expenditures occurred. A long-term receivable is recorded for the principal portion of unpaid frontage which are to be financed through frontage levies.

i) Net-financial assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

j) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the City because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the City unless they are sold.

k) Reserves

Reserves and reserve funds are comprised of funds set aside for specific purposes by Council and funds set aside for specific purposes by legislation, regulation or agreement. For financial reporting purposes, reserve funds set aside are reported as part of the accumulated surplus on the Consolidated Statement of Financial Position. See the appropriated reserves described on Schedule 7 for the funds that Council designated. The City's reserves were recorded in compliance with the operating and capital budgets approved by Council. The reserves are fully funded as of December 31, 2017 and December 31, 2016.

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

1. Summary of Significant Accounting Policies - continued

l) Investments

Investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. Investment income is reported as revenue in the period earned.

m) Inventories

Inventories of materials and supplies expected to be used by the City are valued at the lower of cost or replacement value. Inventories of land for sale, materials and supplies held for use are valued at the lower of cost or net realizable value. Net realizable value is the estimated selling price in the ordinary course of business.

n) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost in compliance with the City's Tangible Capital Policy, 2011. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets are disclosed on Schedule 5. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The City's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	15 to 50 Yrs
Buildings	20 to 45 Yrs
Building Improvement	10 to 25 Yrs
Vehicles	10 Yrs
Machinery and Equipment	5 to 25 Yrs
Infrastructure Assets	
Water & Sewer	10 to 60 Yrs
Road Network Assets	20 to 50 Yrs
Other	15 to 60 Yrs

Government contributions

Government contributions for the acquisition of capital assets are reported as revenue and do not reduce the cost of the related asset.

Works of Art

Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property has not been made.

Capitalization of Interest

The City capitalizes interest incurred while a tangible capital asset is under construction.

o) Leases

All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

p) Accounts receivable

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

1. Summary of Significant Accounting Policies - continued

q) Basis of segmentation by division

The City has adopted the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. City services have been segmented by grouping activities that have similar service objectives (by division). Revenues that are directly related to the costs of the division have been attributed to each segment. Interest is allocated to divisions based on the purpose of specific borrowings.

The segments (divisions) are as follows:

General Government Services: provides for the administration of the City.

Police Services: is comprised of expenses for police.

Fire & Protective Services: comprised of expenses for fire protection, bylaw enforcement and safety initiatives.

Operations & Maintenance Services: responsible for the delivery of public works services related to the development and maintenance of roadway systems, street lighting, airport maintenance, storm collection, city parks and cemeteries.

Waste Management Services: provides for solid waste collection and disposal.

Planning and Development Services: provides for neighbourhood development and sustainability.

Leisure Services: provides for community services through the provision of recreation and leisure services.

Water Services: provides for delivery of clean potable water.

Sanitary Water Services: provides for collecting and treating of wastewater and collection and disposal of solid waste.

r) Employee benefit plans

Contributions to the City's defined benefit plans are expenses when contributions are made. Under the defined benefit plan, the City's obligations are limited to their contributions.

s) Recent accounting pronouncements

PS 3320 Contingent Assets (New)

In June 2015, new PS 3320 Contingent Assets was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). The new section establishes disclosure standards on contingent assets. The main features of this standard are as follows:

Contingent assets are possible assets arising from existing conditions or situations involving uncertainty. That uncertainty will ultimately be resolved when one or more future events, not wholly within the public sector entity's control, occurs or fails to occur. Resolution of the uncertainty will confirm the existence or non-existence of an asset.

Passing legislation that has retroactive application after the financial statement date cannot create an existing condition or situation at the financial statement date.

Elected or public sector entity officials announcing public sector entity intentions after the financial statement date cannot create an existing condition or situation at the financial statement date.

Disclosures should include existence, nature, and extent of contingent assets, as well as the reasons for any nondisclosure of extent, and the bases for any estimates of extent made.

When a reasonable estimate can be made, disclosure should include a best estimate and a range possible amounts (or a narrower range of more likely amounts), unless such a disclosure would have an adverse impact on the outcome.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. The municipality does not expect the adoption of this new standard to have a material impact on its financial statements.

PS 3380 Contractual Rights (New)

In June 2016, new PS 3380 Contractual Rights was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). This new section establishes disclosure standards on contractual rights, and does not include contractual rights to exchange assets where revenue does not arise. The main features of this standards are as follows:

Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.

Until a transaction or event occurs under a contract or agreement, an entity only has a contractual right to an economic resource. Once the entity has received an asset, it no longer has a contractual right.

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

1. Summary of Significant Accounting Policies - continued

Contractual rights are distinct from contingent assets as there are no uncertainty related to the existence of the contractual right.

Disclosures should include descriptions about nature, extent, and timing.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted.

2. Cash and Temporary Investments

Cash and temporary investments include any balances with banks, Credit Unions, term deposits, marketable securities and short-term investments with maturities of three months or less.

	2017	2016
Cash	\$ 16,383,919	\$ 18,539,905
Temporary Investments	21,309	10,000
Total Cash and Temporary Investments	\$ 16,405,228	\$ 18,549,905

Of the funds above, the City has set aside the below funds to finance future expenditures based upon appropriated reserves (Schedule 7) as determined by Council via the yearly budget approval process. These appropriated reserves are internally restricted and based on working capital calculation are 100% funded as of December, 31, 2017 and 2016 respectively.

	2017	2016
Appropriated Reserves	\$ 8,027,247	\$ 10,740,773
Funded Appropriated Reserves	8,027,247	10,740,773
% of Funded Appropriated Reserves	100%	100%

3. Taxes Receivable

Annually, the City bills and collects property tax revenues for municipal purposes as well as provincial EPT on behalf of the Minister of Education representing the Province of Saskatchewan for education purposes. The authority to levy and collect property taxes is established under The Cities Act, 2002, Tax Enforcement Act, The Education Act, and other legislation.

The amount of the total annual property tax levy is determined each year through Council's approval of the annual operating and capital budgets. Municipal tax rates are set annually by Council for each class or type of property, in accordance with legislation and Council-approved bylaws and policies, in order to raise the revenues required to meet operating budget requirements. Education tax rates are established by the Province each year in order to fund the cost of education on a Province-wide basis.

The property assessments, on which property taxes are based, are established by Saskatchewan Assessment Management Agency (SAMA) policies, standards and procedures; audit assessments, and review of City assessment rolls; and property valuation services. SAMA is an agency that was established in 1987 by the Saskatchewan Local Government Finance Commission. The current value assessment of a property represents an estimated market value of a property as of a fixed date. Assessed values for all properties within the municipality are provided to the City in the returned assessment roll once every four years per the Province.

The amount of property tax levied on an individual property is the product of the taxable assessed value (assessed by CD Consulting) and the tax rate for the class (approved by Council), together with any adjustments that reflect Council approved mitigation or other tax policy measures, and/or rebate programs.

Property taxes are billed by the City once per year prior to or during the month of May, following Council's approval of the capital and operating budgets for the year, the total property tax levy, and the property tax policy and mill rate bylaws needed to fund the City's operations.

Municipal Current	\$ 385,209	\$ 685,334
Arrears	1,032,091	667,829
	1,417,300	1,353,163
Less Allowance for Uncollectible	(83,017)	(83,017)
Total Taxes Receivable	\$ 1,334,283	\$ 1,270,145

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

3. Taxes Receivable - continued

School	667,985	355,952
Total taxes receivable	2,002,268	1,626,097
Deduct taxes receivable to be collected on behalf of other organizations	(667,985)	(355,952)
Total Taxes Receivable	\$ 1,334,283	\$ 1,270,145

4. Other Accounts Receivable

Other accounts receivable includes revenue associated with receivables for Goods and Services Tax (GST) receivable from the Federal government, grants and grants-in-lieu from the Provincial government and others, water and sanitary sewer, general operations, and local improvements.

	2017	2016
Federal government	\$ 406,583	\$ 45,219
Provincial government and other accruals	706,184	1,020,260
Husky Energy (Oil Spill Reimbursement)	678,906	806,465
City insurance claim (Waterhammer Incident)	-	817,773
Seven Eleven claim (Contaminated soil removal)	-	50,954
Land sale receivable	6,529	600,000
Utility	102,839	485,990
Trade	602,880	419,670
Employee loans	5,960	8,700
Local improvements	198,656	266,722
Total Other Accounts Receivable	\$ 2,708,538	\$ 4,521,752
Less Allowance for Uncollectibles		
Utility	(53,453)	(39,801)
Other Accounts Receivable	(63,268)	(47,792)
	(116,721)	(87,594)
Net Other Accounts Receivable	\$ 2,591,817	\$ 4,434,158

5. Land for Resale

Land for resale, is recorded at the lower of cost to prepare the land for sale and the market value of the land. Costs to prepare the land for sale include leveling, grading and utility service connections. The land is considered available for sale when all the land preparation is completed.

Tax title property is property acquired through the tax enforcement process and temporarily held is recorded at the lesser of the carrying amount (cost equal to the outstanding taxes including any applicable penalties up to the date of acquisition plus any costs necessary to maintain after acquisition) and the net recoverable amount. Impairment losses are not reversed in subsequent years, if net recoverable value subsequently increases.

Tax Title Property	\$ 827,687	\$ 827,687
Allowance for market value adjustment	(82,268)	(82,268)
Net Tax Title Property	\$ 745,419	\$ 745,419
Other Land	\$ 760,847	\$ 787,448
Allowance for market value adjustment	-	-
Net Other Land	\$ 760,847	\$ 787,448
Total Land for Resale	\$ 1,506,266	\$ 1,532,867

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

6. Long-Term Service Agreements

The 2017 consolidated financial statements provide disclosure for the CUplex community pledged revenue recorded on the Statement of Operations. The revenue recorded for community pledges is in the line Community Services- Community Capital Pledges/Contributions. The consolidated financial position considered an allowance of doubtful accounts in the amount of 10% for CUplex private funding agreements as of December 31, 2017 and December 31, 2016.

The consolidated financial statements recorded the following as a long-term receivable:

	2017	2016
Credit Union CUplex - private funding agreements	\$ 1,016,000	\$ 1,731,970
Development service agreements	36,704	55,055
Less Allowance for Uncollectibles		
Credit Union CUplex - private funding agreements	(101,600)	(173,197)
Total Long-Term Service Agreements	\$ 951,104	\$ 1,613,828

7. Deferred Revenue - Fees and charges

Certain user charges and fees are received pursuant to legislation, regulation or agreement and are collected for the conduct of certain programs or completion of specific work or services that have yet to be performed. These amounts were recorded as deferred revenue and recognized in the year that the related expenses are incurred or services are performed, as this is the time the eligibility criteria have been met and the revenue is earned. User charges relate to solid waste collection and utility charges for water and wastewater, licensing fees, fees for use of various programs and other fees imposed based on specific activities. Revenue is recognized in the period when the related expenses are incurred or services performed.

	2017	2016
River Valley Trust Funds	\$ 271,240	\$ 278,689
Property Tax Prepayments	504,270	343,290
Sask Lotteries Community Grant Funds	42,620	42,292
Land Purchase Options	33,753	16,000
Emergency Measures Trust Funds	26,426	26,426
Other Deferred Revenue	54,974	61,670
Total Deferred Revenue	\$ 933,283	\$ 768,367

8. Accrued Landfill Cost

The Saskatchewan Ministry of Environment requires closure and post closure care of solid waste landfill sites. Closure care includes final covering and landscaping of the landfill and implementation of drainage management plans. Post-closure care requirement includes cap maintenance, groundwater monitoring, inspections and annual reports. At December 31, 2017, the accrued liability is \$992,547 (2016 - \$913,814) and is based on cumulative capacity as well as the landfill rate of \$4.00 per tonne. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods, could be significant.

9. Long-Term Debt

Pursuant to individual loan bylaws, the City can incur bank indebtedness. The Council has passed a bylaw for each loan that creates debt not payable within the current year for projects that Council deems necessary, pursuant to Section 134 of The Cities Act. Council resolution 306, Council meeting #15, established the debt limit of \$45 Million. The City's authorized debt limit of \$45 Million was first approved in 2010 by the Saskatchewan Municipal Board (SMB) pursuant to the provisions of The Cities Act.

The City has maintained a total indebtedness less than the established debt limit.

Bank indebtedness	2017	2016
Authorized debt limit	\$ 45,000,000	\$ 45,000,000
Long Term Debt at December 31	39,808,742	42,953,904
Interest rates	2.7 - 5.7%	2.7 - 5.7%
Interest costs for year (Net cash paid for interest on debt - Schedule 2)	\$ 1,696,288	\$ 1,774,732

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

9. Long-Term Debt - continued

Summary of long-term debt repayment schedule:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 3,205,832	\$ 1,549,854	\$ 4,755,686
2019	3,217,998	1,426,539	4,644,537
2020	3,115,679	1,315,357	4,431,036
2021	3,176,894	1,182,796	4,359,691
2022	2,657,332	1,059,690	3,717,022
2023 to Maturity	24,435,006	6,114,804	30,549,809
Total Long-Term Debt	\$ 39,808,742	\$ 12,649,039	\$ 52,457,781

Transportation Services - Kinsmen Park Storm Sewer

In 2008 and 2009, the City replaced the Kinsmen Park Storm Sewer in a two phase approach. The first phase occurred in 2008 with phase two being completed in 2009. To finance the work the City secured a Royal Bank interest rate swap loan that is repayable in monthly installments of approximately \$18,000 including principal and interest at a rate of 4.1%; due September 1, 2019. Future principal and interest payments are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 203,000	\$ 10,298	\$ 213,298
2019	160,000	2,158	162,158
	\$ 363,000	\$ 12,456	\$ 375,456

The second phase was financed through Canada Mortgage & Housing Corporation, Municipal Infrastructure Lending Program. The loan is repayable in yearly installments of \$226,716 including principal and interest at a rate of 3.98%; due August 1, 2024. Future principal and interest payments are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 172,517	\$ 54,198	\$ 226,716
2019	179,384	47,332	226,716
2020	186,523	40,193	226,716
2021	193,947	32,769	226,716
2022	201,666	25,050	226,716
2023 to Maturity	427,730	25,702	453,431
	\$ 1,361,766	\$ 225,244	\$ 1,587,010

Recreation Cultural & Park - Credit Union CUplex

The City has financed the construction of the Credit Union CUplex capital asset facilities with a Bank of Montreal interest rate swap loan agreement. The overall loan consists of three phases linked to three of the four facilities constructed. Annual payment is for approximately \$2.1 Million which includes principal and interest. The rate of interest on the loan is 2.71%; due June 1, 2032. Future principal and interest payments are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 1,775,825	\$ 474,518	\$ 2,250,343
2019	1,775,825	417,488	2,193,313
2020	1,775,825	363,236	2,139,062
2021	1,775,825	303,181	2,079,006
2022	1,192,492	250,355	1,442,847
2023 to Maturity	7,305,689	1,113,337	8,419,026
	\$ 15,601,482	\$ 2,922,115	\$ 18,523,597

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

9. Long-Term Debt - continued

Water Services - Water Treatment Plant

The City has financed the expansion of the Water Treatment Plant through Canada Mortgage & Lending Program. The loan is repayable in yearly installments of \$222,188 including principal and Housing Corporation, Municipal Infrastructure interest at a rate of 3.830%; due July 1, 2025. Future principal and interest payments are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 164,489	\$ 57,699	\$ 222,188
2019	170,789	51,399	222,188
2020	177,331	44,858	222,188
2021	184,122	38,066	222,188
2022	191,174	31,014	222,188
2023 to Maturity	618,587	47,977	666,564
	<u>\$ 1,506,493</u>	<u>\$ 271,012</u>	<u>\$ 1,777,505</u>

Sanitary Sewer Services - Sewage Treatment Plant

The City has a Royal Bank interest rate swap loan that is repayable in monthly installments of approximately \$95,000 including principal and interest at a rate of 5.70%; due October 1, 2030. Future principal and interest payments are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 567,000	\$ 554,485	\$ 1,121,485
2019	598,000	521,352	1,119,352
2020	629,000	490,424	1,119,424
2021	663,000	449,531	1,112,531
2022	699,000	409,724	1,108,724
2023 to Maturity	6,831,000	1,623,805	8,454,805
	<u>\$ 9,987,000</u>	<u>\$ 4,049,322</u>	<u>\$ 14,036,322</u>

In 2014 the City borrowed \$4,725,000 from Royal Bank of Canada under a swap loan bankers acceptance arrangement at an all in interest rate of 4.09% amortized over 25 years. These funds were used to finance land development on 114th street and utilities expansion. Future principal and interest payments are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 127,000	\$ 175,017	\$ 302,017
2019	132,000	169,713	301,713
2020	138,000	165,542	303,542
2021	144,000	158,428	302,428
2022	150,000	152,025	302,025
2023 to Maturity	3,646,000	1,389,791	5,035,791
	<u>\$ 4,337,000</u>	<u>\$ 2,210,515</u>	<u>\$ 6,547,515</u>

In 2015 the City borrowed \$5,500,000 from Royal Bank of Canada under a swap loan bankers acceptance arrangement at an all in interest rate of 3.48% amortized over 25 years. The proceeds were used to fund land development \$1,200,000, Leisure facility betterment \$800,000, Water utility water upgrades \$500,000, Road transportation improvement \$500,000, Waste management facility equipment \$500,000, and \$2,000,000 for land acquisition. Future principal and interest payments are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 154,000	\$ 178,377	\$ 332,377
2019	159,000	172,944	331,944
2020	164,000	168,684	332,684
2021	170,000	159,714	329,714
2022	176,000	155,083	331,083
2023 to Maturity	4,373,000	1,506,717	5,879,717
	<u>\$ 5,196,000</u>	<u>\$ 2,341,518</u>	<u>\$ 7,537,518</u>

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

9. Long-Term Debt - continued

In 2016 the City borrowed \$1,500,000 from Royal Bank of Canada under a swap loan bankers acceptance arrangement for Leisure facility betterments \$550,000 and road transportation improvements \$950,000. The rate of interest on the loan is 3.15%; due October 21, 2041. Future principal and interest payments are as follows:

Year	Principal	Interest	Total
2018	\$ 42,000	\$ 45,262	\$ 87,262
2019	43,000	44,154	87,154
2020	45,000	42,420	87,420
2021	46,000	41,108	87,108
2022	47,000	36,438	83,438
2023 to Maturity	1,233,000	407,476	1,640,476
	<u>\$ 1,456,000</u>	<u>\$ 616,858</u>	<u>\$ 2,072,858</u>

10. Lease and Other Obligations

Future minimum lease payments under the capital leases and land purchase agreements obligations are as follows:

Summary of Leases and Other Obligations

Year	Payment Amount
2018	\$ 220,252
2019	220,252
2020	220,252
2021	120,252
2022	86,252
Thereafter	138,280
Total future minimum lease payments	1,005,540
Amounts representing Interest at a weighted average rate of 4.8%	63,937
Capital Lease Liability at December 31, 2017	\$ 941,603

Details of Lease Obligations:

Key Equipment Finance Canada Ltd - Lease #1800106844

Year	Payment Amount
2018	\$ 28,995
2019	28,995
2020	28,995
2021	28,995
2022	28,995
Thereafter	60,821
Total future minimum lease payments	205,796
Amounts representing Interest at a weighted average rate of 4.8%	29,524
Capital Lease Liability at December 31, 2017	\$ 176,272

Key Equipment Finance Canada Ltd - Lease #1800106840

Year	Payment Amount
2018	\$ 25,041
2019	25,041
2020	25,041
2021	25,041
2022	25,041
Thereafter	58,742
Total future minimum lease payments	183,947
Amounts representing Interest at a weighted average rate of 4.8%	26,855
Capital Lease Liability at December 31, 2017	\$ 157,092

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

Key Equipment Finance Canada Ltd - Lease #1800107201

Year	Payment Amount
2018	\$ 6,216
2019	6,216
2020	6,216
2021	6,216
2022	6,216
Thereafter	18,717
Total future minimum lease payments	49,797
Amounts representing Interest at a weighted average rate of 4.8%	7,558
Capital Lease Liability at December 31, 2017	\$ 42,239

Details of Land Purchase Agreements Obligations:

NW 16-44-16 W 3rd Land Purchase Agreement

Year	Payment Amount
2018	\$ 100,000
2019	100,000
2020	100,000
Total minimum land purchase agreement payments	\$ 300,000

932 - 109th Street Building Purchase Agreement

Year	Payment Amount
2018	\$ 60,000
2019	60,000
2020	60,000
2021	60,000
2022	26,000
Total minimum land purchase agreement payments	\$ 266,000

11. Credit Facility Agreement

The City has an operating line of credit with Innovation Credit Union in the amount of \$1,000,000. Interest on the line of credit is at 2.70%. The balance at December 31, 2017 was zero (2016 - zero). The line of credit is secured by a Line of Credit Agreement and a General Security Agreement with an assignment of taxes and grants.

12. Budget Figures

Budget figures are reported for information purposes only and are not included in the scope of the external audit. The City has not included amortization expense as part of the annual operating budget.

13. Operating Lease Agreements

The City has lease agreements with external organizations to manage and operate City facilities.

The City signed an agreement with the Twin Rivers Curling Club, which is a non-profit corporation for the management and operations of the curling rink, restaurant and lounge. The term of the agreement took effect as of September 15, 2012.

The City signed a lease agreement with the Dekker Centre for the Performing Arts Inc. board, which is a non-profit corporation, for the management and operating of the performing arts centre whereby the City is required to provide an annual operating grant. The agreement took effect as of October 1, 2012.

The City also maintained a lease agreement for the use of the public golf course land with the North Battleford Golf and Country Club board, which is a non-profit organization. As part of the agreement, the City provided an annual grant in the amount of \$50,000 (2016 \$50,000).

Notes to Consolidated Financial Statements

for the year ended December 31, 2017

14. Pension Plan

The City is an employer member of Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The City pension expense in 2017 was \$897,806 (2016 \$869,811). The benefits accrued to the City employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

15. Liability for contaminated sites

The Public Sector Accounting Board issued accounting standard PS3260, 'Liability for Contaminated Sites' in 2010. The new accounting standard will impact federal, provincial, and municipal governments, as well as Crown corporations, universities, school boards, and hospitals reporting under the PSA Standards. The accounting standard addresses liabilities for remediation related to sites, or parts of a site no longer in active or productive use. PS3260 specifies that a liability for a contaminated site must be recognized when, as at the financial reporting date, all of the following criteria are met for a site or a portion of a site which is not in active use:

- a) An environmental standard exists through Federal, Provincial or local legislation,
- b) Contamination exceeds the environmental standard as verified by a qualified assessment,
- c) The government entity is directly responsible or accepts responsibility,
- d) It is expected that future economic benefits will be given up by the government entity by expending their own resources to clean up the contaminated site, and
- e) A reasonable estimate of the amount can be made.

In 2017, the City carried out an inventory of land owned by the city that was no longer in productive use and determined that there is one site owned by the City which is contaminated beyond the existing environmental standards as of the date of this financial statement. Detail as follows:

1001 - 103rd Street (Plan B 1929). In 2001 a qualified engineering firm carried out a Phase II Environmental Site Assessment which revealed that up to 1000 cubic metres of Petroleum Hydrocarbon (PHC) impacted soil is present on the site. The City has an estimate of \$100,000 to carry out remediation however this estimate was supplied in 2001 and has since not been updated.

1051 - 101st Street. In 2006 a qualified engineering firm carried out a Phase II Environmental Site Assessment which revealed the PHC impacted soil is not expected to exceed 3,000 cubic meters on the site. The City will monitor the contaminated site twice a year in 2018 and 2019 to determine future outcome of the extends of the contamination. The City has an estimate of \$20,000 per year for monitoring fees.

16. Related Party Transactions

Group Benefits

In 2017, the City accepted the tender of a Broker that will provide the employee group benefits to the City for a three year term commencing January 1, 2017. The Broker providing employee group benefits is related to a City Councillor. The tender process was carried out by City administration and the Councillor was neither involved in the decision making process nor provided information related to this matter during the tender process.

17. Subsequent Events

The following are subsequent events that occurred after the fiscal year-end for the consolidated financial statements:

In March 2018, Council passed a bylaw to borrow \$3,112,000 from Royal Bank of Canada under a swap loan bankers acceptance arrangement at an all-in rate not to exceed 3.75% over 25 years. These funds will be used to finance the 2017 capital projects.

In May 2018, the City passed a bylaw to adopt an institutional investment policy and to invest \$12,000,000 to RBC Wealth Management Dominion Securities.

18. Comparative Figures

Prior year comparative figures have been restated to conform to the current year's presentation.

Schedule of Taxes and Other Unconditional Revenue

for the year ended December 31, 2017

Schedule 1

	2017 Budget	2017	2016
Taxes			
General municipal tax levy	\$ 14,114,925	\$ 14,342,259	\$ 13,656,837
Abatements and adjustments	(145,895)	(131,230)	(141,646)
Discount on current year taxes	-	-	-
Net municipal taxes	13,969,030	14,211,029	13,515,192
Penalties on tax arrears	274,769	356,237	311,894
Trailer park levies	37,202	43,954	43,431
Total Taxes	14,281,001	14,611,219	13,870,517
Unconditional Grants			
Municipal operating grants	3,136,562	2,697,559	3,032,953
Total Unconditional Grants	3,136,562	2,697,559	3,032,953
Grants in lieu of Taxes			
Sask Energy grant in lieu	457,465	184,001	395,015
Sask Property Management Corp.	199,049	197,099	193,284
Sask Tel grant in lieu	83,700	84,148	81,258
Provincial other grant in lieu	67,272	59,883	65,303
North Battleford Housing Authority	672,354	691,968	652,607
Total Grants in Lieu of Taxes	1,479,840	1,217,098	1,387,466
Surcharges			
Sask Power surcharge fees	2,460,000	1,902,567	2,342,110
Sask Energy surcharge fees	-	-	-
Total Surcharges	2,460,000	1,902,567	2,342,110
Underground Pipe and Asphalt Levy	1,419,748	1,443,092	1,172,016
Total Taxes and Other Unconditional Revenue	\$ 22,777,151	\$ 21,871,535	\$ 21,805,062

Consolidated Schedule of Segment Disclosure by Division

for the year ended December 31, 2017

Schedule 2

	General Government Services	Policing Services	Fire & Protective Services	Infrastructure Services	Waste Management Services	Planning & Development Services	Leisure Services	Water Services	Sanitary Sewer Services	Total
Revenues (Schedule 4)										
Fees and charges	403,143	96,975	839,016	338,279	2,048,417	535,172	2,270,373	6,092,809	3,280,846	15,905,030
Underground Pipe Replacement Fees	-	-	-	-	-	-	-	1,845,889	-	1,845,889
Tangible capital asset sales - gain	51,417	-	-	-	-	-	-	-	-	51,417
Land sales - gain	-	-	-	-	-	325,545	-	-	-	325,545
Investment income and commissions	236,734	-	-	-	-	-	-	27,537	-	264,272
Grants - conditional	20,700	817,905	-	66,791	60,145	334,322	95,531	-	-	1,395,395
- Capital	-	-	-	844,390	-	-	-	-	-	844,390
- Community capital pledges/contrib	-	-	-	-	-	-	2,400	-	-	2,400
Other revenues	-	356,668	21,099	26,561	979,509	-	-	-	-	1,383,837
Total Revenues	711,994	1,271,548	860,115	1,276,022	3,088,071	1,195,039	2,368,304	7,966,236	3,280,846	22,018,174
Expenses (Schedule 4)										
Wages and benefits	2,148,416	578,123	2,825,878	2,532,559	473,691	712,949	2,890,475	1,357,937	718,092	14,238,118
Professional/contractual services	963,003	4,194,140	135,396	776,742	874,832	215,039	462,331	3,013,874	244,290	10,879,647
Subscription/memberships	29,831	-	51,692	25,301	8,981	11,428	7,848	21,556	6,167	162,805
Utilities	143,981	82,919	66,732	729,329	6,171	-	922,285	348,346	308,677	2,608,440
Maintenance, materials and supplies	254,291	85,655	225,846	1,218,368	145,106	19,994	481,784	585,511	307,847	3,324,402
Travel	16,143	-	11,244	15,395	2,729	10,435	11,520	7,153	2,706	77,325
Amortization	60,156	93,868	152,982	3,876,942	135,077	-	257,151	737,144	1,062,094	6,375,414
Interest	-	-	-	140,474	16,850	198,989	587,635	77,558	674,782	1,696,288
Allowance for uncollectibles	33,473	-	-	-	-	-	-	15,324	-	48,797
Insurance	468,313	-	1,001	160,855	-	-	-	-	-	630,170
Medical	1,872	-	2,279	-	-	-	-	-	-	4,151
Grants and contributions	146,487	-	-	74,873	-	520,729	488,759	-	-	1,230,848
Other	61,742	-	-	12,655	78,733	-	2,146	155	-	155,431
Total Expenses	4,327,708	5,034,706	3,473,050	9,563,493	1,742,171	1,689,562	6,111,933	6,164,557	3,324,655	41,431,835
Surplus (Deficit) by Division	(3,615,715)	(3,763,158)	(2,612,935)	(8,287,471)	1,345,900	(494,523)	(3,743,630)	1,801,679	(43,810)	(19,413,662)
Taxation and other unconditional revenue (Schedule 1)										21,871,535
Net Surplus (Deficit)										2,457,873

Consolidated Schedule of Segment Disclosure by Division

for the year ended December 31, 2016

Schedule 3

	General Government Services	Policing Services	Fire & Protective Services	Infrastructure Services	Waste Management Services	Planning & Development Services	Leisure Services	Water Services	Sanitary Sewer Services	Total
Revenues (Schedule 4)										
Fees and charges	597,434	150,501	828,899	323,915	1,762,425	1,295,194	2,071,577	8,427,674	3,270,547	18,728,166
Underground Pipe Replacement Fees								1,526,320		1,526,320
Tangible capital asset sales - gain	152,072	-	-	-	-	-	-	-	-	152,072
Land sales - gain	-	-	-	-	-	1,316,430	-	-	-	1,316,430
Investment income and commissions	233,907	-	-	-	-	-	-	24,238	-	258,146
Grants - conditional	5,684	817,198	-	54,199	45,109	327,331	381,327	-	-	1,630,847
- Capital	-	-	-	808,282	-	-	-	-	-	808,282
- Community capital pledges/contrib	-	-	-	-	-	-	2,400	-	-	2,400
Other revenues	-	348,051	12,160	23,988	900,952	-	-	-	-	1,285,151
Total Revenues	989,097	1,315,750	841,058	1,210,384	2,708,487	2,938,955	2,455,304	9,978,232	3,270,547	25,707,814
Expenses (Schedule 4)										
Wages and benefits	2,053,225	644,291	2,805,544	2,597,295	470,020	685,054	2,884,679	1,287,488	735,842	14,163,437
Professional/contractual services	792,711	3,775,874	101,259	891,896	909,193	370,002	464,348	4,020,258	274,265	11,599,807
Subscription/memberships	32,696	-	64,979	23,910	5,898	10,243	13,181	9,863	6,052	166,822
Utilities	135,155	80,259	67,620	660,252	5,943	-	868,932	343,426	306,158	2,467,745
Maintenance, materials and supplies	214,425	89,499	204,279	1,361,918	155,529	30,567	426,257	607,054	309,844	3,399,373
Travel	20,490	-	11,943	21,112	2,105	16,372	15,491	4,105	1,973	93,590
Amortization	47,426	93,868	155,746	3,659,543	136,204	-	239,934	681,994	1,046,301	6,061,017
Interest	-	-	-	127,174	17,241	206,527	627,224	83,905	712,662	1,774,732
Allowance for uncollectibles	-	-	-	-	-	-	-	6,259	-	6,259
Insurance	475,262	-	5,485	111,454	-	-	-	-	-	592,201
Medical	805	-	1,685	-	-	-	-	-	-	2,490
Grants and contributions	165,775	-	-	74,873	-	580,458	487,223	-	-	1,308,329
Other	27,768	-	-	14,219	78,315	-	9,159	155	-	129,616
Total Expenses	3,965,738	4,683,791	3,418,540	9,543,647	1,780,448	1,899,223	6,036,429	7,044,505	3,393,096	41,765,417
Surplus (Deficit) by Division	(2,976,640)	(3,368,041)	(2,577,482)	(8,333,263)	928,039	1,039,732	(3,581,125)	2,933,727	(122,550)	(16,057,603)
Taxation and other unconditional revenue (Schedule 1)										21,805,062
Net Surplus (Deficit)										5,747,459

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
General Government Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Sales of supplies	57,500	361,276	556,000
- Taxation services	17,000	13,960	17,575
- Expense recoveries	-	27,907	23,859
Total Fees and Charges	74,500	403,143	597,434
- Tangible capital asset sales - gain (loss)	-	51,417	152,072
- Investment & interest	192,200	236,734	233,907
Total Other Segmented Revenue	266,700	691,294	983,414
Conditional Grants and Donations			
- Grants	11,385	20,700	5,684
Total Operating Revenue	278,085	711,994	989,097
Operating Expenses			
Council remuneration and travel	261,325	240,070	221,452
Wages and benefits	2,046,303	1,908,346	1,831,773
Professional/contractual services	682,990	963,003	792,711
Subscription/memberships	35,200	29,831	32,696
Utilities	133,795	143,981	135,155
Maintenance, materials and supplies	219,100	254,291	214,425
Travel	28,134	16,143	20,490
Amortization	-	60,156	47,426
Interest	-	-	-
Allowance for uncollectibles	-	33,473	-
Insurance	430,000	468,313	475,262
Medical	500	1,872	805
Grants and contributions	162,557	146,487	165,775
Other	1,850	61,742	27,768
Total Government Services Expenses	4,001,754	4,327,708	3,965,737
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total General Government Services Surplus (Deficit)	(3,723,669)	(3,615,715)	(2,976,639)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Policing Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Policing fees/fines	82,000	96,975	150,501
Total Fees and Charges	82,000	96,975	150,501
- Total police services other revenue	349,800	356,668	348,051
Total Other Segmented Revenue	431,800	453,643	498,552
Conditional Grants			
- Grants	818,000	817,905	817,198
Total Operating	1,249,800	1,271,548	1,315,750
Operating Expenses			
Wages and benefits	617,145	578,123	644,291
Professional/contractual services	4,351,290	4,194,140	3,775,874
Subscription/memberships	-	-	-
Utilities	95,227	82,919	80,259
Maintenance, materials and supplies	83,040	85,655	89,499
Travel	-	-	-
Amortization	-	93,868	93,868
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Policing Services Expense	5,146,703	5,034,706	4,683,791
Total Policing Services Surplus (Deficit)	(3,896,903)	(3,763,158)	(3,368,041)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Fire and Protective Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Total fire services fees/fines	314,300	338,856	362,676
- Total Provincial Fines	350,000	233,010	242,092
- Total special constables fees/fines	232,000	267,151	224,131
Total Fees and Charges	896,300	839,016	828,899
- Total fire services other revenue	5,200	21,099	11,635
- Total special constables other revenue	5,000	-	525
Total Other Segmented Revenue	906,500	860,115	841,058
Conditional Grants			
- Grants	-	-	-
Total Operating Revenue	906,500	860,115	841,058
Operating Expenses			
Special Constables			
Wages and benefits	554,626	627,195	638,814
Professional/contractual services	-	-	-
Subscription/memberships	15,200	2,207	5,488
Utilities	5,500	9,130	9,199
Maintenance, materials and supplies	87,482	93,379	90,273
Travel	3,500	5,455	2,811
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	6,500	1,001	5,485
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Special Constables Expenses	672,808	738,367	752,070
Fire Services			
Wages and benefits	2,269,657	2,198,350	2,166,533
Professional/contractual services	21,000	62,510	20,685
Subscription/memberships	64,100	44,485	53,546
Utilities	38,000	46,296	46,555
Maintenance, materials and supplies	131,650	130,769	110,821
Travel	12,650	5,789	5,606
Amortization	-	152,982	155,746
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	2,700	2,279	1,685
Grants and contributions	-	-	-
Other	-	-	-
Total Fire Services Expenses	2,539,757	2,643,460	2,561,177

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Emergency Preparedness			
Wages and benefits	500	-	-
Professional/contractual services	6,350	886	8,574
Subscription/memberships	5,000	5,000	5,945
Utilities	-	-	-
Maintenance, materials and supplies	1,200	871	1,925
Travel	3,100	-	3,526
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Emergency Preparedness Expenses	16,150	6,757	19,970
Animal, Humane Society Expenses			
Wages and benefits	-	333	197
Professional/contractual services	72,000	72,000	72,000
Subscription/memberships	-	-	-
Utilities	8,800	11,306	11,866
Maintenance, materials and supplies	500	828	1,260
Travel	-	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Animal, Humane Society Expenses	81,300	84,467	85,323
Total Fire and Protective Services Expenses	3,310,015	3,473,050	3,418,540
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total Fire & Protective Services Surplus (Deficit)	(2,403,515)	(2,612,935)	(2,577,482)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Infrastructure Services			
Infrastructure Revenue			
Other Segmented Revenue			
Fees and Charges			
- Aviation revenue	164,600	139,489	137,656
- Cemetery	135,000	198,790	186,259
Total Fees and Charges	299,600	338,279	323,915
- Expense recoveries	40,000	26,561	23,988
Total Other Segmented Revenue	339,600	364,840	347,903
Conditional Grants			
- Grants	54,199	66,791	54,199
Total Operating Revenue	393,799	431,631	402,102
Operating Expenses			
Public Works & Fleet			
Wages and benefits	1,560,568	1,419,284	1,436,707
Professional/contractual services	1,005,623	649,724	734,650
Subscription/memberships	33,553	25,301	23,910
Utilities	454,260	493,738	452,513
Maintenance, materials and supplies	1,036,425	1,033,516	1,176,717
Travel	30,208	15,395	21,112
Amortization	-	2,280,776	2,065,432
Interest	129,216	140,474	127,174
Allowance for uncollectibles	-	-	-
Insurance	125,000	160,855	111,454
Medical	-	-	-
Grants and contributions	-	-	-
Other	12,000	12,655	14,219
Total Public Works & Fleet Expenses	4,386,853	6,231,719	6,163,888
Cemeteries			
Wages and benefits	208,798	224,769	214,335
Professional/contractual services	15,000	5,679	26,929
Subscription/memberships	-	-	-
Utilities	10,950	25,272	19,724
Maintenance, materials and supplies	10,250	13,884	14,491
Travel	-	-	-
Amortization	-	3,565	3,565
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Cemeteries Expenses	244,998	273,169	279,045

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Parks & Forestry			
Wages and benefits	1,168,888	888,506	946,253
Professional/contractual services	203,800	121,339	130,317
Subscription/memberships	-	-	-
Utilities	136,240	210,318	188,015
Maintenance, materials and supplies	198,200	170,968	170,711
Travel	-	-	-
Amortization	-	1,592,600	1,590,546
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	88,000	74,873	74,873
Other	-	-	-
Total Parks & Forestry Expenses	1,795,128	3,058,604	3,100,714
Total Infrastructure Expenses	6,426,978	9,563,493	9,543,647
Capital			
Conditional Grants			
- Capital grants	857,290	844,390	808,282
Total Infrastructure Surplus (Deficit)	(5,175,889)	(8,287,471)	(8,333,263)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Waste Management Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
Waste and disposal fees	2,185,000	2,048,417	1,762,425
Total Fees and Charges	2,185,000	2,048,417	1,762,425
Other revenue, garbage and recycling	1,034,540	979,509	900,952
Total Other Segmented Revenue	3,219,540	3,027,926	2,663,378
Conditional Grants			
Grants	60,000	60,145	45,109
Total Operating Revenue	3,279,540	3,088,071	2,708,487
Operating Expenses			
Wages and benefits	504,514	473,691	470,020
Professional/contractual services	988,511	874,832	909,193
Subscription/memberships	6,915	8,981	5,898
Utilities	9,184	6,171	5,943
Maintenance, materials and supplies	173,250	145,106	155,529
Travel	6,749	2,729	2,105
Amortization	-	135,077	136,204
Interest	-	16,850	17,241
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	71,500	78,733	78,315
Total Waste Management Services Expenses	1,760,622	1,742,171	1,780,448
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total Waste Management Services Surplus (Deficit)	1,518,918	1,345,900	928,039

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Planning and Development Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Business licenses	190,000	227,027	234,341
- Building & development permits	126,000	102,228	117,238
- Development agreements	322,737	116,438	798,535
- Land rent	99,113	89,479	145,080
Total Fees and Charges	737,850	535,172	1,295,194
- Land - gain (loss)	1,353,000	325,545	1,316,430
- Investment & interest	-	-	-
Total Other Segmented Revenue	2,090,850	860,717	2,611,624
Conditional Grants			
- Grants	56,500	334,322	327,331
Total Operating Revenue	2,147,350	1,195,039	2,938,955
Operating Expenses			
Business Licenses			
Wages and benefits	83,137	70,296	52,581
Professional/contractual services	70,900	68,874	71,895
Subscription/memberships	-	-	(75)
Utilities	-	-	-
Maintenance, materials and supplies	-	2,119	2,903
Travel	150	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Business Licenses Expenses	154,187	141,289	127,304
Economic Development			
Wages and benefits	92,445	87,417	105,656
Professional/contractual services	-	-	-
Subscription/memberships	3,700	2,076	1,628
Utilities	-	-	-
Maintenance, materials and supplies	-	0	56
Travel	12,850	3,889	8,149
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	512,312	520,729	548,053
Other	-	-	-
Total Economic Development Expenses	621,307	614,111	663,542

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Engineering			
Wages and benefits	262,124	290,792	242,137
Professional/contractual services	37,300	66,044	202,779
Subscription/memberships	4,950	6,396	3,359
Utilities	-	-	-
Maintenance, materials and supplies	20,100	15,968	26,128
Travel	4,700	2,930	4,233
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Engineering Expenses	329,174	382,129	478,636
Planning			
Wages and benefits	217,270	264,444	284,680
Professional/contractual services	60,500	80,121	95,328
Subscription/memberships	4,350	2,956	5,331
Utilities	-	-	-
Maintenance, materials and supplies	1,250	1,907	1,481
Travel	5,575	3,616	3,989
Amortization	-	-	-
Interest	198,547	198,989	206,527
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	32,405
Other	-	-	-
Total Planning Expenses	487,492	552,033	629,741
Total Planning and Development Services Expenses	1,592,160	1,689,562	1,899,223
Total Planning and Development Services Surplus (Deficit)	555,190	(494,523)	1,039,732

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Leisure Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Recreation fees & services	997,550	1,017,563	992,452
- Galleries	77,800	83,295	68,629
- Recreation facilities rental	953,735	1,169,515	1,010,496
Total Fees and Charges	2,029,085	2,270,373	2,071,577
- Park expense recovery	-	-	-
Total Other Segmented Revenue	2,029,085	2,270,373	2,071,577
Conditional Grants			
- Grants	237,050	95,531	381,327
Total Operating Revenue	2,266,135	2,365,904	2,452,904
Operating Expenses			
Recreational Facilities & Programing			
Wages and benefits	2,636,621	2,612,603	2,611,135
Professional/contractual services	403,295	375,099	398,855
Subscription/memberships	12,445	7,604	12,541
Utilities	852,038	891,733	841,768
Maintenance, materials and supplies	332,026	431,982	376,788
Travel	19,813	8,600	11,920
Amortization	-	245,275	234,050
Interest	585,738	587,635	627,224
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	488,691	488,759	487,223
Other	11,480	2,146	9,159
Total Recreational Facilities & Programing Expenses	5,342,146	5,651,437	5,610,663
Galleries			
Wages and benefits	328,859	277,871	273,544
Professional/contractual services	73,931	87,231	65,493
Subscription/memberships	485	244	640
Utilities	30,100	30,552	27,164
Maintenance, materials and supplies	50,250	49,803	49,469
Travel	3,964	2,919	3,571
Amortization	-	11,876	5,884
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Grants and contributions	-	-	-
Other	-	-	-
Total Galleries Expenses	487,589	460,497	425,766
Total Leisure Services Expenses	5,829,735	6,111,933	6,036,429
Capital			
Conditional Grants			
- Capital grants	-	-	-
- Community capital pledges/contributions	-	2,400	2,400
Total Capital	-	2,400	2,399
Total Leisure Services Surplus (Deficit)	(3,563,600)	(3,743,630)	(3,581,125)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Water Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Water fees	3,471,490	3,303,412	3,514,962
- Water works expense recovery	31,125	2,789,397	4,912,712
Total Fees and Charges	3,502,615	6,092,809	8,427,674
- Investment & interest	20,000	27,537	24,238
Total Other Segmented Revenue	3,522,615	6,120,347	8,451,912
Conditional Grants			
- Grants	-	-	-
Total Operating	3,522,615	6,120,347	8,451,912
Operating Expenses			
Wages and benefits	1,050,716	1,357,937	1,287,488
Professional/contractual services	870,004	3,013,874	4,020,258
Subscription/memberships	18,510	21,556	9,863
Utilities	314,800	348,346	343,426
Maintenance, materials and supplies	538,130	585,511	607,054
Travel	11,215	7,153	4,105
Amortization	-	737,144	681,994
Interest	80,458	77,558	83,905
Allowance for uncollectibles	3,000	15,324	6,259
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	155	155
Total Water Services Expenses	2,886,834	6,164,557	7,044,505
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total Water Services	635,781	(44,210)	1,407,407

Consolidated Schedule of Operations by Division

for the year ended December 31, 2017

Schedule 4

	2017 Budget	2017	2016
Sanitary Sewer Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Sanitary sewer fees	3,463,130	3,262,877	3,252,606
- Sanitary sewer expense recovery	62,250	17,969	17,941
Total Other Segmented Revenue	3,525,380	3,280,846	3,270,547
Conditional Grants			
- Grants	-	-	-
Total Operating Revenue	3,525,380	3,280,846	3,270,547
Operating Expenses			
Wages and benefits	973,289	718,092	735,842
Professional/contractual services	323,308	244,290	274,265
Subscription/memberships	11,625	6,167	6,052
Utilities	269,250	308,677	306,158
Maintenance, materials and supplies	332,142	307,847	309,844
Travel	7,300	2,706	1,973
Amortization	-	1,062,094	1,046,301
Interest	672,186	674,782	712,662
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Sanitary Sewer Services Expenses	2,589,100	3,324,655	3,393,096
Capital			
Conditional Grants			
- Capital Grants	-	-	-
Total Sanitary Sewer Services	936,280	(43,810)	(122,550)
SUMMARY			
Total Other Segmented Revenue	16,332,070	17,930,099	21,739,965
Total Underground Pipe Replacement Fees	1,881,900	1,845,889	1,526,320
Total Conditional Grants	1,237,134	1,395,395	1,630,847
Total Capital Grants and Contributions	857,290	846,790	810,682
Total Operating and Capital Revenue by Division	20,308,394	22,018,173	25,707,814
TOTAL EXPENSES BY DIVISION	33,543,901	41,431,835	41,765,416

Consolidated Schedule of Tangible Capital Assets by Object

for the year ended December 31, 2017

Schedule 5

		2017						2016		
		General Assets				Infrastructure Assets	General/ Infrastructure Assets Under Construction	Total	Total	
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets			
Assets	Asset Cost									
	Opening asset costs	10,275,540	7,203,645	90,158,241	2,037,773	15,119,288	141,048,454	3,306,147	269,149,088	257,789,907
	Additions during the year	465,002	82,383	922,152	270,893	615,389	6,683,636	2,052,514	11,091,969	11,807,531
	Disposals and write-downs during the year	-	-	-	(14,000)	(226,822)	(272,100)	-	(512,922)	(448,351)
	Closing Asset Costs	10,740,542	7,286,027	91,080,394	2,294,666	15,507,855	147,459,991	5,358,660	279,728,135	269,149,088
Amortization	Accumulated Amortization Cost									
	Opening accumulated amortization costs	-	4,183,018	18,616,929	1,100,514	5,646,676	70,411,813	-	99,958,951	94,260,951
	Add: Amortization taken	-	197,306	2,160,854	157,680	863,429	2,996,146	-	6,375,414	6,061,017
	Less: Accumulated amortization on disposals	-	-	-	(23,795)	(114,575)	-	-	(138,370)	(363,018)
	Closing Accumulated Amortization Costs	-	4,380,325	20,777,782	1,234,399	6,395,530	73,407,959	-	106,195,995	99,958,951
	Net Book Value	10,740,542	2,905,702	70,302,611	1,060,267	9,112,325	74,052,032	5,358,660	173,532,140	169,190,137

Amount of interest capitalized in 2017 \$12,439

Consolidated Schedule of Tangible Capital Assets by Division

for the year ended December 31, 2017

Schedule 6

		2017								2016		
		General Government Services	Policing Services	Fire & Protective Services	Infrastructure Services	Waste Management Services	Planning & Development Services	Leisure Services	Water Services	Sanitary Sewer Services	Total	Total
Assets	Asset Cost											
	Opening asset costs	1,744,590	4,045,367	4,343,970	99,061,655	2,945,013	7,151,093	76,877,450	32,081,690	40,898,260	269,149,088	257,789,907
	Additions during the year	-	225,088	119,608	3,971,022	9,188	3,627,735	696,894	1,528,396	673,217	10,851,147	11,807,531
	Disposals and write-downs during the year	-	(14,000)		(226,822)	-	-	(7,945)	(23,333)		(272,100)	(448,351)
	Closing Asset Costs	1,744,590	4,256,455	4,463,578	102,805,855	2,954,201	10,778,828	77,566,399	33,586,753	41,571,476	279,728,135	269,149,088
Amortization	Accumulated Amortization Cost											
	Opening accumulated amortization costs	513,758	959,651	2,098,935	56,868,774	1,076,490	-	14,331,486	11,008,105	13,101,752	99,958,951	94,260,951
	Add: Amortization taken	60,156	93,868	152,983	2,280,777	138,642	-	1,849,751	737,143	1,062,094	6,375,414	6,061,017
	Less: Accumulated amortization on disposals	-	-	(2,800)	(114,575)	-	-	-	(20,995)	-	(138,370)	(363,018)
	Closing Accumulated Amortization Costs	573,914	1,053,519	2,249,117	59,034,975	1,215,132	-	16,181,237	11,724,254	14,163,847	106,195,995	99,958,951
	Net Book Value	1,170,676	3,202,936	2,214,461	43,770,880	1,739,069	10,778,828	61,385,163	21,862,499	27,407,630	173,532,140	169,190,137

Consolidated Schedule of Accumulated Surplus

for the year ended December 31, 2017

Schedule 7

	2016	Changes	2017
Unappropriated Surplus (Deficit)			
Government activities	\$ 8,962,439	\$ (1,201,572)	\$ 7,760,867
Water	1,309,885	160,516	1,470,399
Sanitary sewer	(509,383)	(749,824)	(1,259,208)
Total Unappropriated Surplus (Deficit)	9,762,941	(1,790,880)	7,972,062
Appropriated Surplus			
General government	757,133	-	757,133
Fire and protective	403,000	(70,701)	332,299
Infrastructure	1,927,000	(149,829)	1,777,171
Waste management	227,000	(42,500)	184,500
Planning & development	3,665,459	(2,436,703)	1,228,756
Leisure	1,300,000	(681,097)	618,903
Water	1,455,591	162,018	1,617,609
Sanitary sewer	1,005,591	505,286	1,510,877
Total Appropriated Surplus	10,740,773	(2,713,526)	8,027,247
Net Investment in Tangible Capital Assets			
Tangible capital assets (Schedule 5)	169,190,137	4,342,002	173,532,140
Less: Related long term debt	(42,953,904)	3,145,161	(39,808,742)
Less: Related Lease and other obligations	(416,718)	(524,885)	(941,603)
Net Investment in Tangible Capital Assets	125,819,515	6,962,278	132,781,794
Total Accumulated Surplus	\$ 146,323,230	\$ 2,457,873	\$ 148,781,103